



Fiscal Years 2004-05 Through 2008-09

STATISTICAL SUMMARY OF BAY AREA TRANSIT OPERATORS

May 2010



METROPOLITAN
TRANSPORTATION
COMMISSION



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Prepared by
Metropolitan Transportation Commission
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Introduction

The Metropolitan Transportation Commission (MTC) is proud to present this year's edition of one of its most requested documents, the *Statistical Summary of Bay Area Transit Operators*, which includes a summary of financial and operating information for the majority of public transit agencies in the nine-county San Francisco Bay Area.

We have improved the report's usability to allow for quicker and easier access to profiles of 24 public transit agencies. We hope our target audience — which includes transit operators, agencies, consultants, academic and industry researchers, elected officials and the general public — will get a clear sense of regional trends in the past 5 years.

Format

Operator Profile

The operator profile is a one-page basic introduction to the agency, including a general description of the organization type and structure, operational information, system characteristics, inter-operator coordination, fare structure and operating revenue allocation.

Financial and Operating Data

The tables following each operator profile contain current (as of September 2009) operator-specific financial and operating data for fiscal years 2004-05 through 2008-09 for each transit mode provided by the agency.*

Data for this publication are taken from transit operators' annual Transportation Development Act claim for funds, the Federal Transit Administration National Transit Database reports, State Controllers' reports and from data provided to MTC through correspondence with the transit agencies.

Data for fiscal years 2004-05 through 2007-08 have been audited. This edition of the *Statistical Summary of Bay Area Transit Operators* continues to include estimated figures for the most current fiscal year (2008-09). The inclusion of fiscal year 2008-09 data is an effort to provide readers with up-to-date information. Please note that fiscal year 2008-09 data are only estimates and are subject to change. Further, because of the time period captured, the data generally does not reflect the economic downturn that many transit operators are now experiencing.

For definitions of terms that are commonly used in the text of this document, please refer to the "Definitions" section that begins on page 119.

* In some cases, columns may not sum to total due to rounding.

Performance Measures

Performance measures often are used by transit agencies for monitoring progress toward policy goals and objectives. With the five-year data presented in this report, performance measures can be used to identify trends over time, as well as for forecasting future performance. The following table lists performance concepts, the performance measures used to illuminate each concept and the formula for calculating each measure (in terms of the variables used in this document). Cost effectiveness calculations are presented both in current dollars and in constant fiscal year 2004-05 dollars, using a Bay Area-specific Consumer Price Index (CPI) to account for inflation.

Performance Concept	Performance Measure	Formula
Cost Efficiency	Operating cost per revenue-vehicle hour	Cost/RVH
Cost Effectiveness	Operating cost per passenger	Cost/Pass
Service Effectiveness	Passengers per revenue-vehicle hour	Pass/RVH
Service Effectiveness	Passengers per revenue-vehicle mile	Pass/RVM
Labor Efficiency	Revenue-vehicle hours per employee	RVH/FTE
Farebox Recovery	Ratio of fares received to total operating cost	Rev/Cost

Graphs

To effectively communicate the financial and operating data of the individual transit operators, this edition of the *Statistical Summary* continues to include graphs that highlight operating costs, total passengers, cost efficiency and cost effectiveness in addition to two new graphs: farebox recovery and service effectiveness. Also in this year's edition, the *Statistical Summary* includes regional trend graphs focusing on operating costs, total passengers, cost efficiency and cost effectiveness during the five-year period in addition to a transit operator comparison graph focusing on farebox recovery and service effectiveness.

Different scales are used in the graphs because transit operations differ by mode, operating environment, system size and other factors. Readers should be aware of the varying scales when comparing graphs between both operators and modes.

Bay Area System — Statistical Summary Totals

REGIONWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Motor Bus	BCost		824,684	886,837	922,955	1,017,154	1,092,266
Trolley Bus	TCost		121,270	124,522	122,598	143,590	157,678
Cable Car	CCost		40,077	40,293	44,014	51,586	56,651
Light Rail	RCost		156,614	164,983	179,553	202,059	212,153
Paratransit	PCost		105,690	109,884	114,243	120,318	125,182
Ferry	FCost		31,936	34,273	35,017	41,345	41,251
Heavy Rail	HCost		491,987	502,736	545,982	583,595	612,180
Total Costs			\$1,772,257	\$1,863,529	\$1,964,361	\$2,159,648	\$2,297,363
Operating Revenue (000)							
Farebox:	Motor Bus	BRev	157,273	176,050	184,438	184,400	183,992
	Trolley Bus	TRev	37,117	41,128	42,738	42,417	42,276
	Cable Car	CRev	16,228	14,709	14,925	24,248	24,600
	Light Rail	RRev	29,593	32,120	35,187	34,904	38,052
	Paratransit	PRev	7,572	8,394	8,737	9,040	8,881
	Ferry	FRev	14,318	16,961	18,619	20,013	19,423
	Heavy Rail	HRev	259,547	289,321	320,228	351,603	365,395
Total Farebox Revenue			\$521,647	\$578,682	\$624,873	\$666,626	\$682,619
Non-Fare Revenue			44,155	51,441	68,046	71,038	67,089
Property Tax			83,108	97,592	105,244	112,452	113,635
County Sales Tax			373,451	403,851	449,794	453,086	404,177
TDA			238,135	265,349	291,275	287,902	275,792
STA			40,413	57,283	104,504	103,234	55,971
Federal Transit Grants			118,206	107,375	91,004	69,704	91,372
Other			429,517	436,537	427,353	565,465	638,815
Total Revenue			\$1,848,630	\$1,998,110	\$2,162,093	\$2,329,508	\$2,329,470

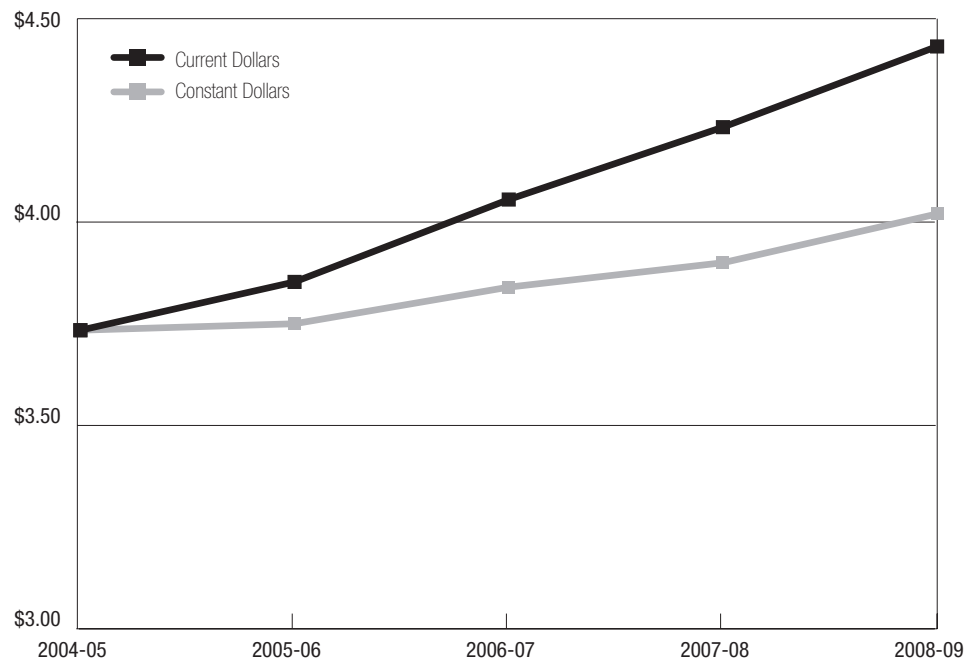
ALL-MODE PERFORMANCE			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data							<i>Unaudited</i>
Total Passengers (000)	Pass		474,617	483,674	484,383	510,155	518,389
Average Weekday Ridership			1,533,921	1,557,101	1,575,028	1,635,057	1,659,499
Revenue Vehicle Miles (000)	RVM		184,816	187,238	192,943	193,876	199,335
Revenue Vehicle Hours (000)	RVH		12,219	12,185	12,398	12,357	12,560
Employee Equivalents (FTE)*	Emp		13,490	13,791	14,040	14,010	13,749

*(Excludes Paratransit)

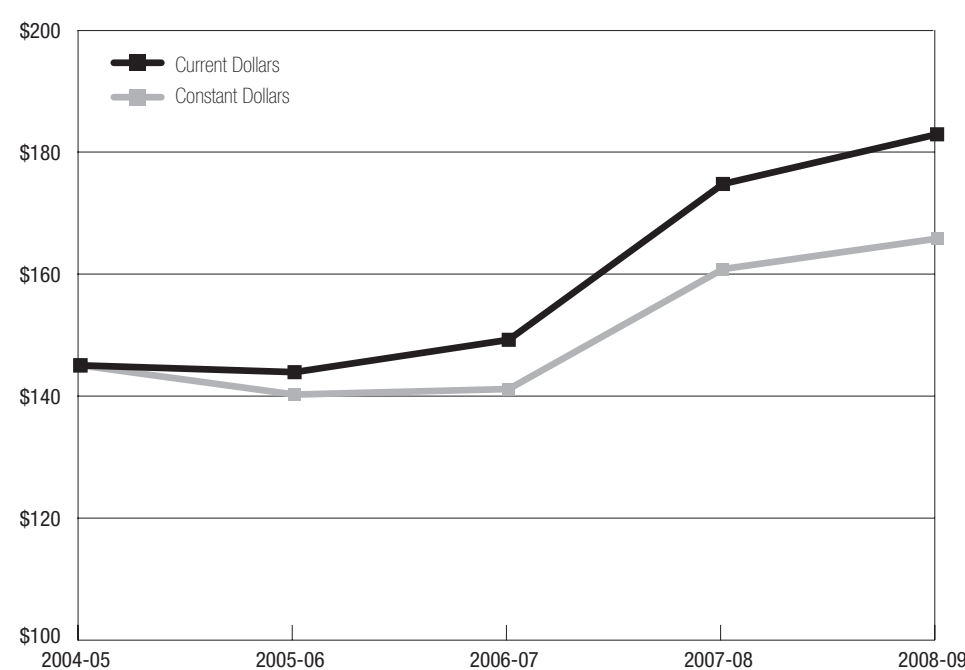
Bay Area System — Statistical Summary Totals

MOTOR BUS PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	222,915	228,190	229,320	233,982	238,406
Average Weekday Ridership		729,920	756,094	758,033	746,932	770,088
Revenue Vehicle Miles (000)	BRVM	78,620	78,365	79,751	79,734	81,284
Revenue Vehicle Hours (000)	BRVH	6,561	6,533	6,600	6,707	6,722
Employee Equivalents (FTE)	BEmp	7,474	7,510	7,417	7,433	7,176
TROLLEY BUS PERFORMANCE						
Total Passengers (000)	TPass	74,941	76,065	67,297	72,394	73,913
Average Weekday Ridership		234,669	219,327	210,384	227,489	231,066
Revenue Vehicle Miles (000)	TRVM	7,015	6,665	6,362	6,557	6,881
Revenue Vehicle Hours (000)	TRVH	1,027	976	937	970	994
Employee Equivalents (FTE)	TEmp	911	984	1,034	1,033	968
CABLE CAR PERFORMANCE						
Total Passengers (000)	CPass	6,966	7,475	7,122	7,425	7,409
Average Weekday Ridership		19,166	21,629	19,041	20,530	19,811
Revenue Vehicle Miles (000)	CRVM	414	436	469	478	507
Revenue Vehicle Hours (000)	CRVH	128	135	143	146	151
Employee Equivalents (FTE)	CEmp	400	415	369	408	382
LIGHT RAIL PERFORMANCE						
Total Passengers (000)	RPass	53,584	49,988	52,015	60,764	63,296
Average Weekday Ridership		168,298	158,775	163,481	192,448	199,112
Revenue Vehicle Miles (000)	RRVM	7,985	8,169	8,432	7,499	8,815
Revenue Vehicle Hours (000)	RRVH	723	729	775	602	743
Employee Equivalents (FTE)	REmp	1,350	1,454	1,668	1,461	1,492
HEAVY RAIL PERFORMANCE*						
Total Passengers (000)	HPass	109,366	114,813	121,262	127,996	128,144
Average Weekday Ridership		359,209	377,845	399,975	424,390	415,960
Revenue Vehicle Miles (000)	HRVM	66,252	68,987	73,075	74,517	75,617
Revenue Vehicle Hours (000)	HRVH	1,971	2,015	2,157	2,165	2,182
Employee Equivalents (FTE)	HEmp	3,237	3,276	3,434	3,511	3,565
*Heavy Rail includes Commuter Rail and Rapid Transit						
FERRY PERFORMANCE						
Total Passengers (000)	FPass	2,909	3,211	3,478	3,431	3,181
Average Weekday Ridership		9,380	9,972	10,885	9,810	9,740
Revenue Vehicle Miles (000)	FRVM	510	584	523	481	476
Revenue Vehicle Hours (000)	FRVH	29	32	30	29	28
Employee Equivalents (FTE)	FEmp	118	152	118	165	166
PARATRANSIT PERFORMANCE						
Total Passengers (000)	PPass	3,936	3,932	3,889	4,163	4,040
Average Weekday Ridership		13,279	13,459	13,229	13,458	13,723
Revenue Vehicle Miles (000)	PRVM	24,020	24,033	24,331	24,610	25,754
Revenue Vehicle Hours (000)	PRVH	1,780	1,764	1,757	1,738	1,740

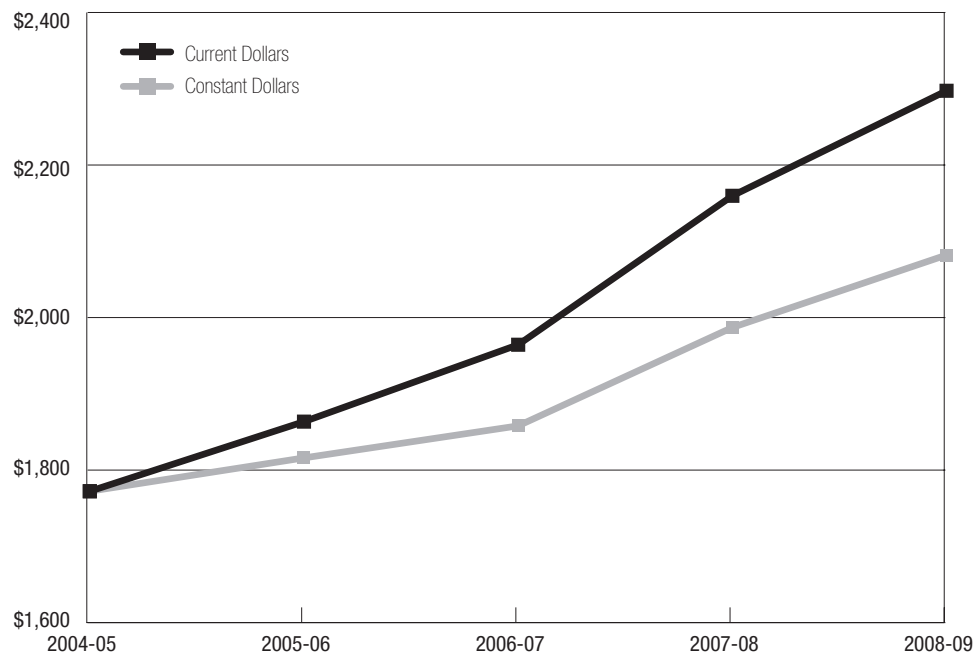
Cost Effectiveness — Cost/Passenger



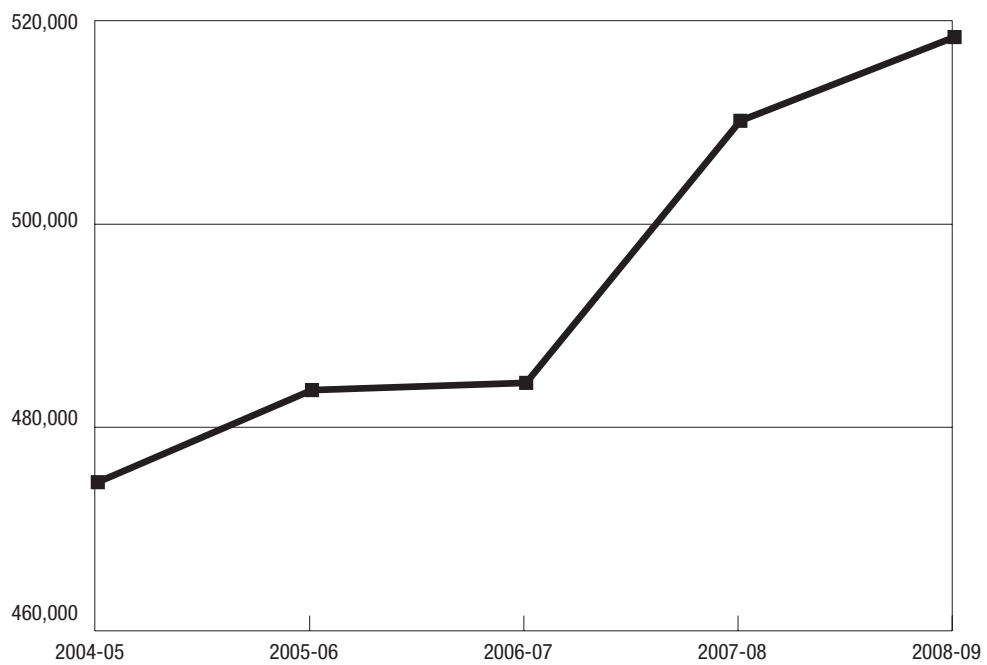
Cost Efficiency — Cost/Revenue Vehicle Hour



Operating Cost [In Millions]

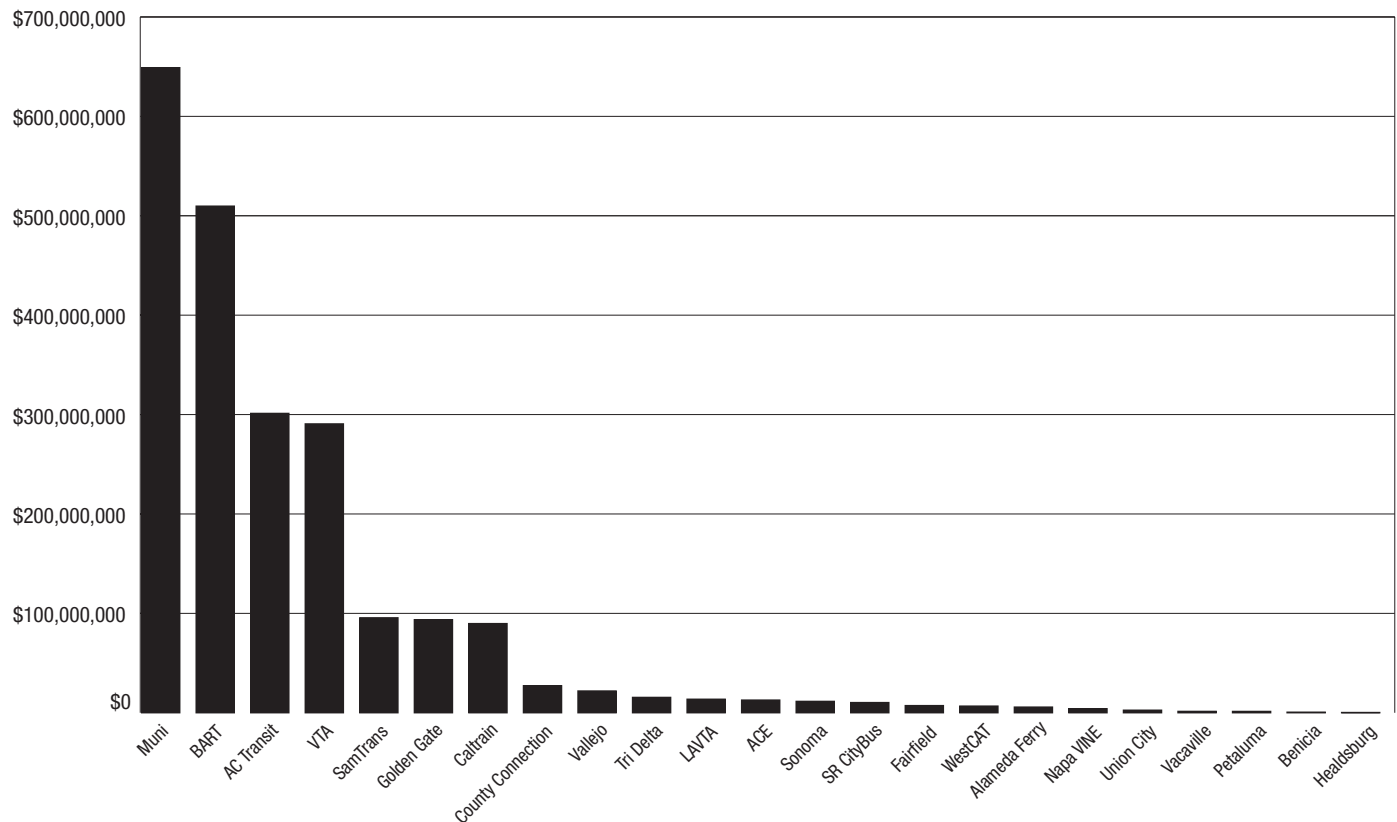


Total Passengers [In Thousands]

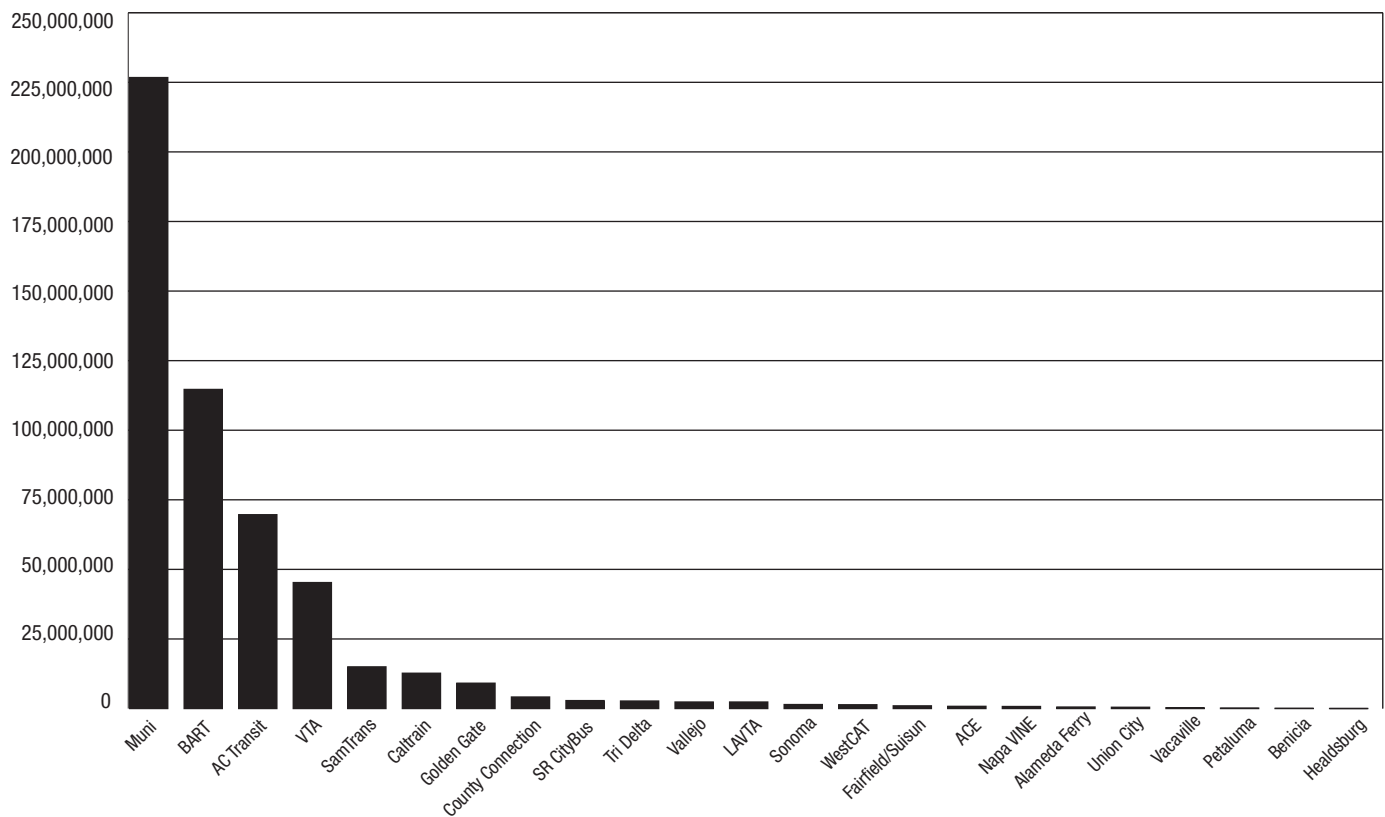


Bay Area System — Performance by Operator*

Total Operating Cost by Operator, FY 2008-09

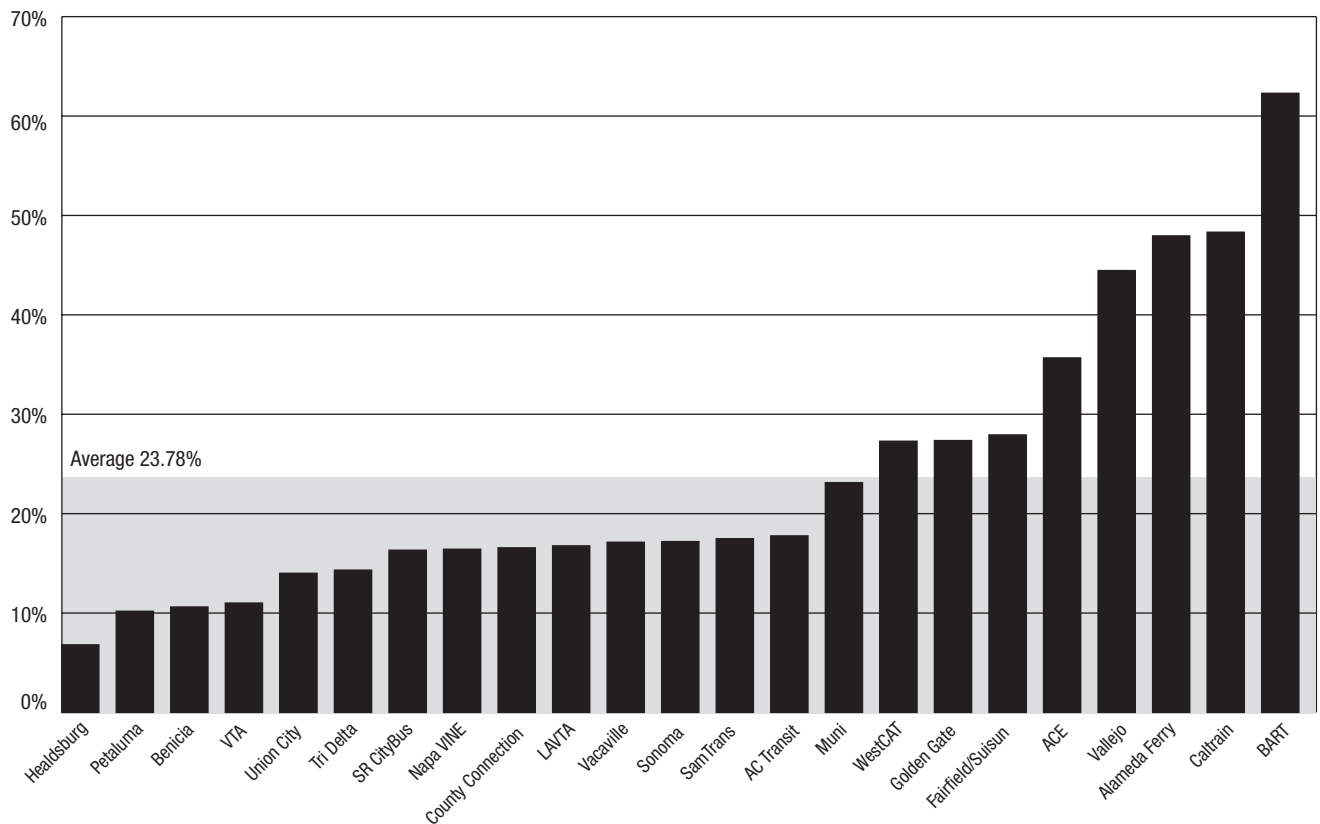


Total Passengers by Operator, FY 2008-09

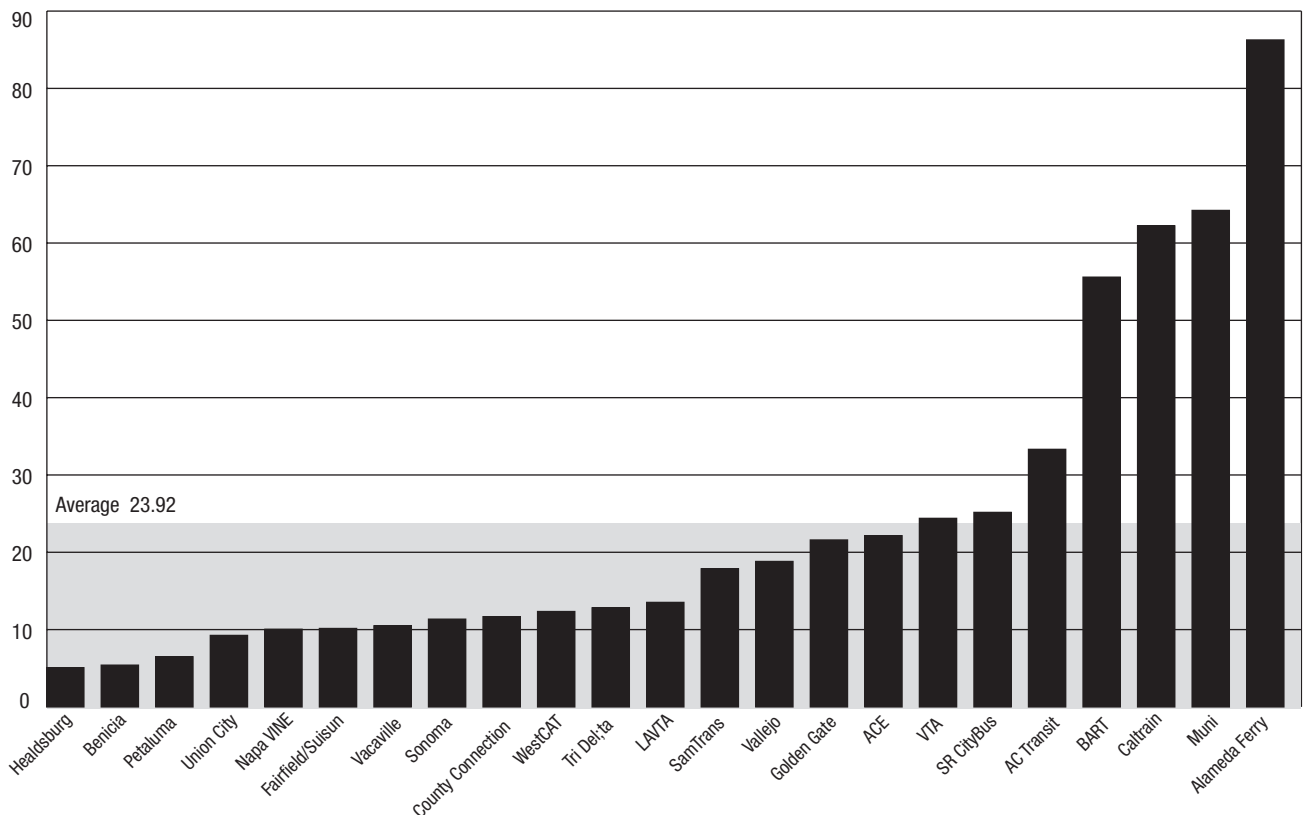


* Data used for the comparative charts include all modes with the exception of paratransit for all operators listed in this summary. Pleasanton Paratransit is not included in these charts.

Farebox Recovery Ratio, FY 2008-09 *[Fare Revenues/Cost]*



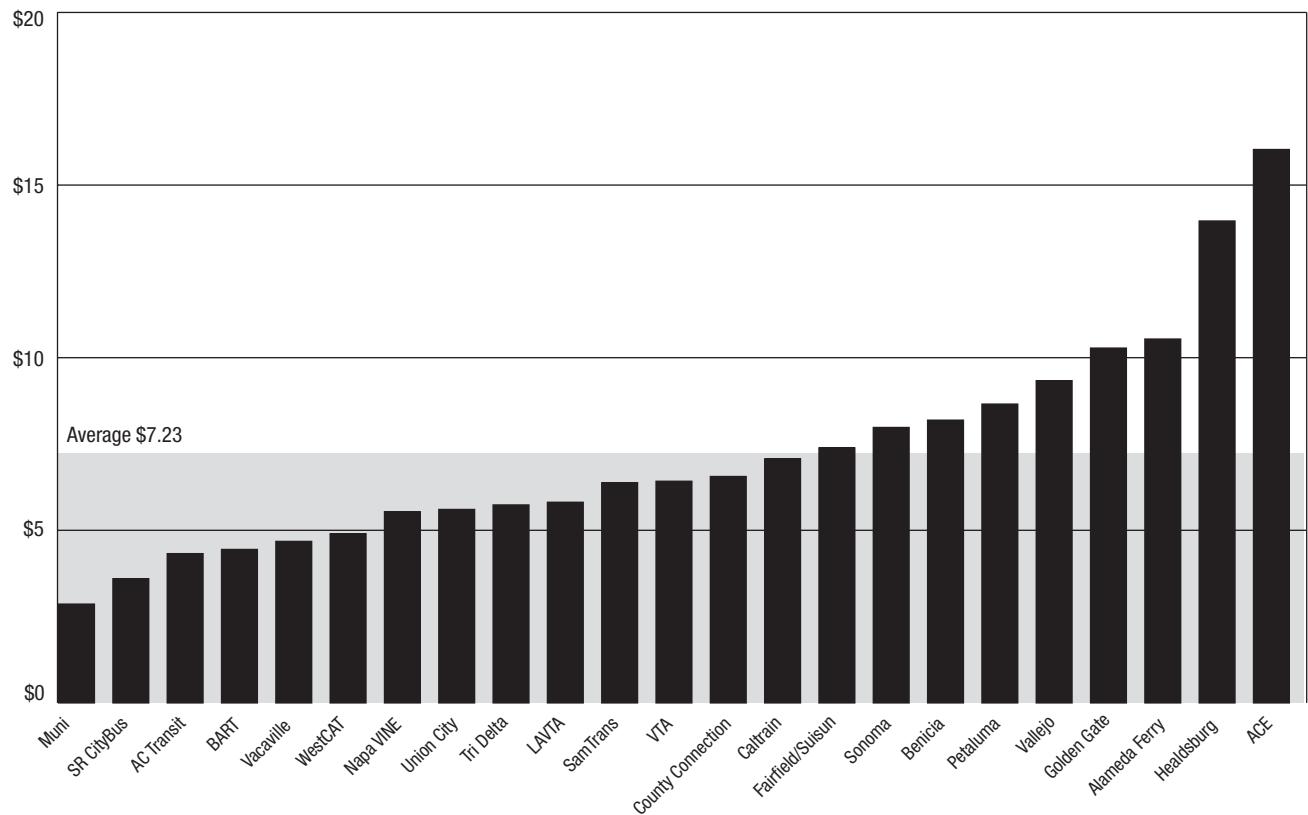
Service Effectiveness, FY 2008-09 *[Passenger/Revenue Vehicle Hours]*



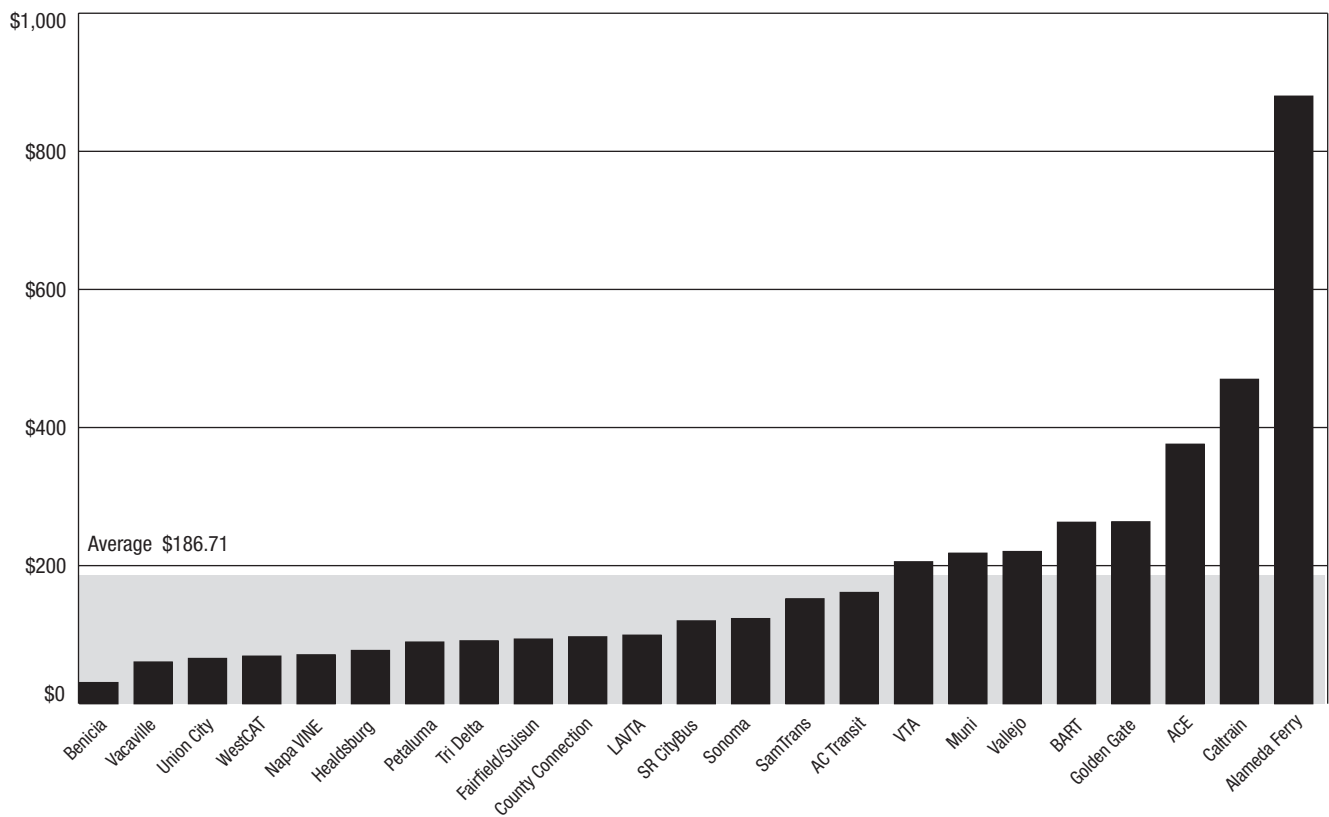
* Data used for the comparative charts include all modes with the exception of paratransit for all operators listed in this summary. Pleasanton Paratransit is not included in these charts.

Bay Area System — Performance by Operator*

Cost Effectiveness by Operator, FY 2008–09 *[Cost/Passenger]*



Cost Efficiency by Operator, FY 2008–09 *[Cost/Revenue Vehicle Hours]*



* Data used for the comparative charts include all modes with the exception of paratransit for all operators listed in this summary. Pleasanton Paratransit is not included in these charts.

The Region's Transit Vehicle Fleet

Ferry Boats	13
Cable Cars	40
Vans	262
Light Rail Vehicles	289
Trolley Buses	331
Rail Vehicles	846
Motor Buses	2,672
Total Vehicles	4,453



AC Transit (Alameda-Contra Costa Transit District)

1600 Franklin Street, Oakland, CA 94612

<http://actransit.org>

(510) 891-4777

General Description

Starting Year	1960
Organization Type	Transit district created by state Legislature
Governing Body	7-member elected board of directors
Board Selection	5 represent wards, 2 elected at large

Service Area

Square Miles	364
Population	1,415,129
Ridership per Capita	49.2

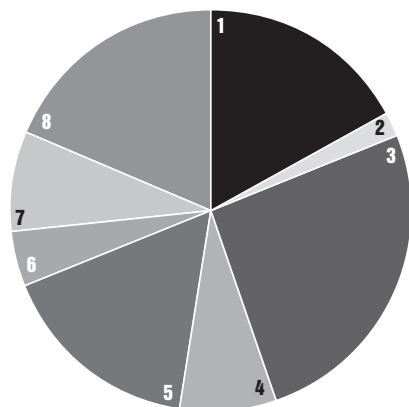
District 1 includes portions of western Contra Costa and Alameda counties, including the cities of Alameda, Albany, Berkeley, El Cerrito, Emeryville, Hayward, Oakland, Piedmont, Richmond, San Leandro, San Pablo and the major unincorporated areas of Ashland, Castro Valley, El Sobrante, Kensington and San Lorenzo. District 2 includes the cities of Fremont and Newark.

Fixed-Route Fare Structure

Category	Single Fare	Transbay Routes	Monthly Pass
Adult	\$1.75	\$3.50	\$70.00*
Youth (13-17)	\$0.85	\$1.70	\$15.00
Senior (65+)/ Disabled	\$0.85	\$1.70	\$20.00
Transfer	\$0.25	-	-
	Adult	Youth	Senior/ Disabled
Inter-Operator Transfer	\$1.50	\$0.65	\$0.65

* Transbay Monthly Pass, \$116.00

Operating Revenue, FY 2008-09



1 Total Fare Revenue	17%
2 Non-Fare Revenue	2%
3 Property Tax	26%
4 County Sales Tax	8%
5 TDA	16%
6 STA	4%
7 Federal Transit Grants	8%
8 Other*	21%

* Other: AB 1107 funds, local funds, Regional Measure 2, AB 434 funds

System Characteristics

Active Fleet 632 Motor Buses

Routes **110 Total**
79 Local
31 Transbay

Hours of Operation
Monday – Sunday 24 Hours

Inter-Operator Coordination

Inter-Operator Connections

Air BART	Muni
BART	SamTrans
County Connection	VTA
Dumbarton Express	Vallejo Transit
Golden Gate	WestCAT

Joint Fare Instruments and Transfers

AC/SamTrans
AC/VTA Transfer
AC/BART Transfer
AC/Muni Joint Pass
Transbay Transfer
TransLink®



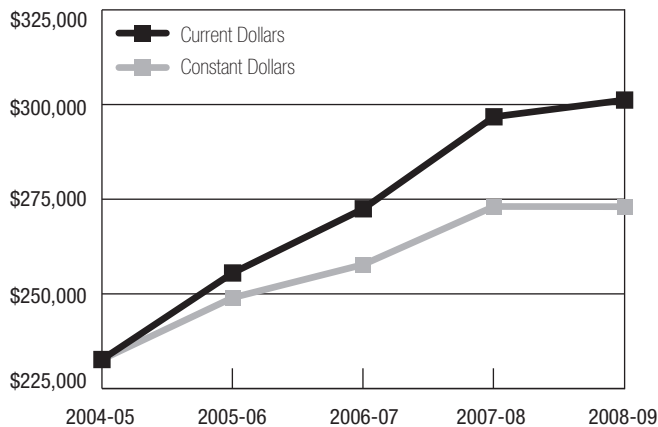
AC Transit

SYSTEMWIDE BUDGET				2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)								<i>Unaudited</i>
Fixed-Route Bus	BCost			232,663	255,518	272,468	296,764	301,183
Paratransit	PCost			17,164	17,106	17,857	20,031	21,928
Total Costs				\$249,828	\$272,624	\$290,325	\$316,794	\$323,111
Operating Revenue (000)								
Farebox:	Fixed-Route Bus	BRev		43,855	48,284	49,514	50,008	53,503
	Paratransit	PRev		1,205	1,311	1,396	1,373	1,400
Total Farebox Revenue				\$45,060	\$49,594	\$50,910	\$51,382	\$54,903
Non-Fare Revenue				7,430	8,274	9,776	8,768	6,278
Property Tax				60,520	73,079	77,655	83,138	83,007
County Sales Tax				22,091	24,099	24,897	25,358	25,230
TDA				50,936	55,806	56,900	56,486	52,341
STA				10,688	11,028	12,885	10,224	13,946
Federal Transit Grants				32,950	32,996	30,674	19,948	26,100
Other				33,064	44,161	46,163	48,117	59,384
Total Revenue				\$262,738	\$299,037	\$309,861	\$303,421	\$321,188

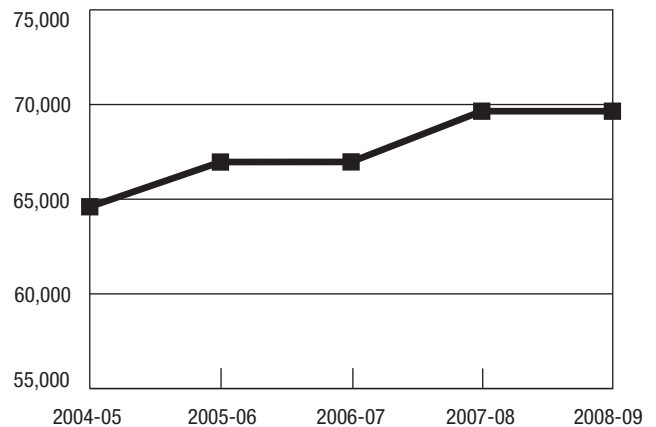
* AC Transit, in partnership with BART, initiated paratransit service in FY 1996-97 through the creation of the East Bay Paratransit Consortium (EBPC). AC Transit contributes approximately 69% of EBPC's funding, with BART contributing the remainder. All paratransit numbers shown (operating costs, farebox, total passengers, revenue vehicle miles, and revenue vehicle hours) represent AC Transit's share (69%) of EBPC operations.

FIXED-ROUTE BUS PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	64,601	66,963	66,970	69,649	69,649
Average Weekday Ridership		210,496	226,732	226,855	218,245	218,245
Revenue Vehicle Miles (000)	BRVM	21,110	21,199	21,563	21,348	21,988
Revenue Vehicle Hours (000)	BRVH	1,800	1,817	1,822	1,870	1,816
Employee Equivalents (FTE)	BEmp	2,204	2,202	2,156	2,224	2,224
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$129.25	\$140.59	\$149.52	\$158.68	\$165.81
Cost Efficiency (constant FY05 \$)		\$129.25	\$137.00	\$141.44	\$146.01	\$150.31
Cost Effectiveness (current \$)	BCost/BPass	\$3.60	\$3.82	\$4.07	\$4.26	\$4.32
Cost Effectiveness (constant FY05 \$)		\$3.60	\$3.72	\$3.85	\$3.92	\$3.92
Service Effectiveness	BPass/BRVH	35.9	36.8	36.8	37.2	38.3
Service Effectiveness	BPass/BRVM	3.1	3.2	3.1	3.3	3.2
Labor Efficiency (000)	BRVH/BEmp	0.8	0.8	0.8	0.8	0.8
Farebox Recovery	BRev/BCost	18.8%	18.9%	18.2%	16.9%	17.8%

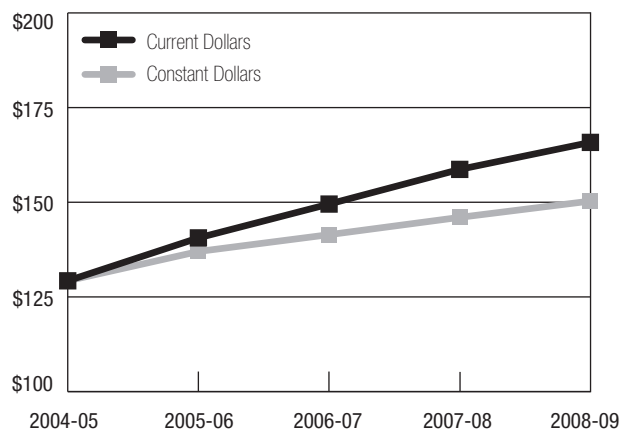
Operating Cost [In Thousands]



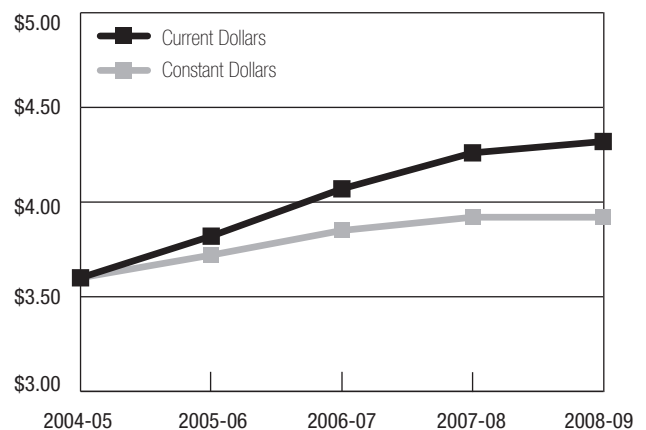
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



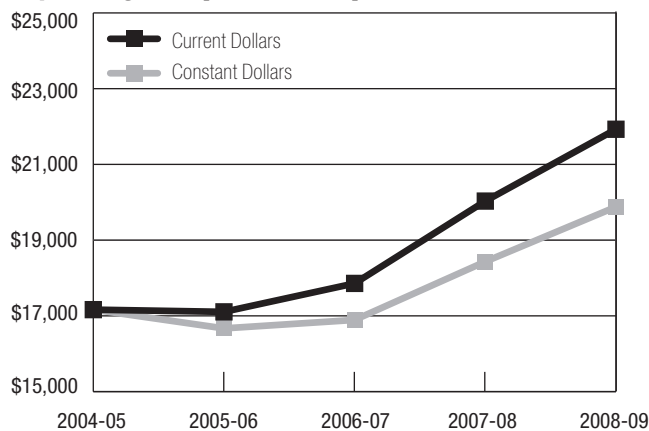
Cost Effectiveness — Cost/Passenger



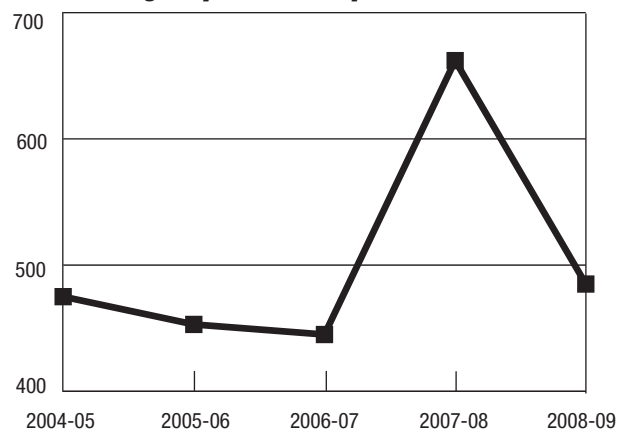
PARATRANSIT PERFORMANCE*		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	475	453	445	662	485
Average Weekday Ridership		1,573	1,587	1,496	1,532	1,622
Revenue Vehicle Miles (000)	PRVM	4,008	3,895	3,990	4,023	4,259
Revenue Vehicle Hours (000)	PRVH	265	253	255	259	274
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$64.67	\$67.74	\$70.06	\$77.32	\$79.95
Cost Efficiency (constant FY05 \$)		\$64.67	\$66.01	\$66.27	\$71.15	\$72.48
Cost Effectiveness (current \$)	PCost/PPass	\$36.13	\$37.79	\$40.16	\$30.25	\$45.17
Cost Effectiveness (constant FY05 \$)		\$36.13	\$36.82	\$37.99	\$27.84	\$40.95
Service Effectiveness	PPass/PRVH	1.8	1.8	1.7	2.6	1.8
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.2	0.1
Farebox Recovery	PRev/PCost	7.0%	7.7%	7.8%	6.9%	6.4%

* AC Transit, in partnership with BART, initiated paratransit service in FY 1996-97 through the creation of the East Bay Paratransit Consortium (EBPC). AC Transit contributes approximately 69% of EBPC's funding, with BART contributing the remainder. All paratransit numbers shown (operating costs, farebox, total passengers, revenue vehicle miles, and revenue vehicle hours) represent AC Transit's share (69%) of EBPC operations.

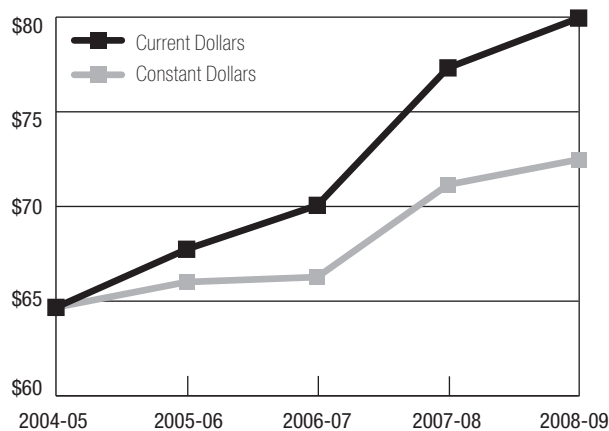
Operating Cost [In Thousands]



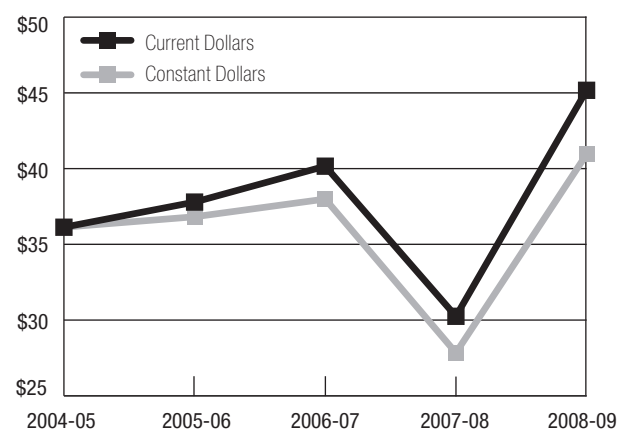
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



General Description

Starting Year	1998
Organization Type	Regional transit agency
Governing Body	San Joaquin Regional Rail Commission (SJRRRC)
Board Selection	6-member board of elected local officials, appointed by San Joaquin Council of Governments (SJCOG) and 2 elected officials appointed by the Alameda County Congestion Management Agency

Service Area

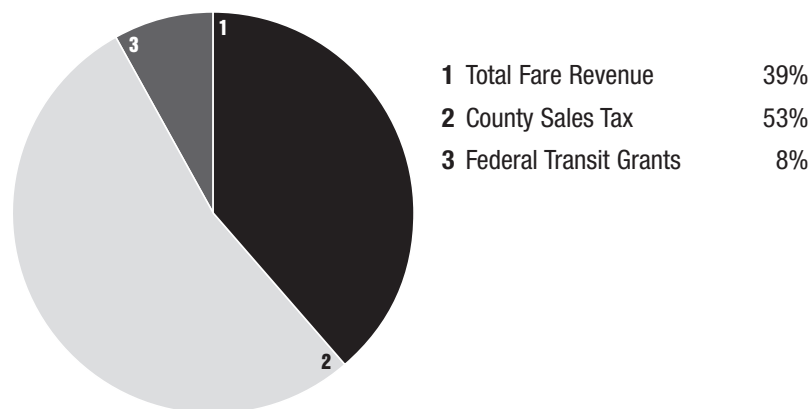
Square Miles	1,248
Population	3,703,121
Ridership Per Capita	0.2

Fixed-Route Fare Structure*

Category	Round Trip	Monthly Pass
Adult	\$4.50 - \$21.00	\$72.25 - \$300.00
Youth (under 12)	\$2.25 - \$10.25	\$36.00 - \$150.00
Seniors/Disabled	\$2.25 - \$10.25	\$36.00 - \$150.00

* Only for fixed-route service

Operating Revenue, FY 2008-09



System Characteristics

Active Fleet	30 Total
	24 Cars
	6 Locomotives

Routes	1 Total
	Stockton to San Jose

Hours of Operation	4:00 am – 8:00 pm
--------------------	-------------------

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
Amtrak
Caltrain
County Connection
LAVTA
Modesto Max
San Joaquin Regional Transit District
VTA

Joint Fare Instruments and Transfers

Free transfers for ACE passengers to connecting services



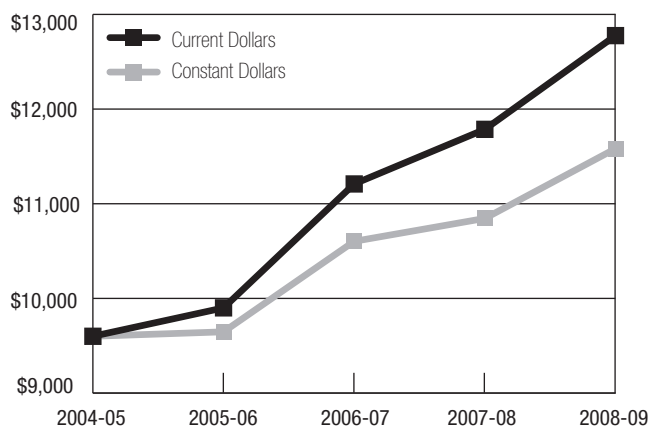
ACE
ALTAMONT COMMUTER EXPRESS

ACE

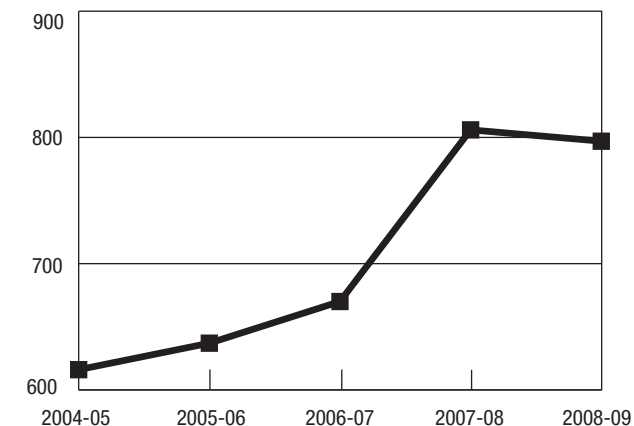
SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Heavy Rail	HCost		9,600	9,900	11,209	11,786	12,776
Total Costs			\$9,600	\$9,900	\$11,209	\$11,786	\$12,776
Operating Revenue (000)							
Farebox:	Heavy Rail	HRev	3,400	3,295	3,889	4,352	4,557
Total Farebox Revenue			\$3,400	\$3,295	\$3,889	\$4,352	\$4,557
Local Funds			0	0	0	0	0
Non-Fare Revenue			0	0	0	0	0
Property Tax			0	0	0	0	0
County Sales Tax			5,472	5,877	6,342	4,618	6,246
TDA			0	0	0	0	0
STA			0	0	0	0	0
Federal Transit Grants			728	726	728	728	930
Other			0	0	300	0	0
Total Revenue			\$9,600	\$9,898	\$11,259	\$9,698	\$11,733

HEAVY RAIL PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	HPass	616	637	670	806	797
Average Weekday Ridership		2,523	2,528	2,625	3,159	3,126
Revenue Vehicle Miles (000)	HRVM	740	740	740	819	880
Revenue Vehicle Hours (000)	HRVH	20	20	20	34	36
Employee Equivalents (FTE)	HEmp	64	64	64	64	74
Performance Concepts						
Cost Efficiency (current \$)	HCost/HRVH	\$480.00	\$495.00	\$560.45	\$346.65	\$354.89
Cost Efficiency (constant FY05 \$)		\$480.00	\$482.35	\$530.16	\$318.98	\$321.71
Cost Effectiveness (current \$)	HCost/HPass	\$15.58	\$15.54	\$16.73	\$14.62	\$16.03
Cost Effectiveness (constant FY05 \$)		\$15.58	\$15.14	\$15.83	\$13.46	\$14.53
Service Effectiveness	HPass/HRVH	30.8	31.9	33.5	23.7	22.1
Service Effectiveness	HPass/HRVM	0.8	0.9	0.9	1.0	0.9
Labor Efficiency (000)	HRVH/HEmp	0.3	0.3	0.3	0.5	0.5
Farebox Recovery	HRev/HCost	35.4%	33.3%	34.7%	36.9%	35.7%

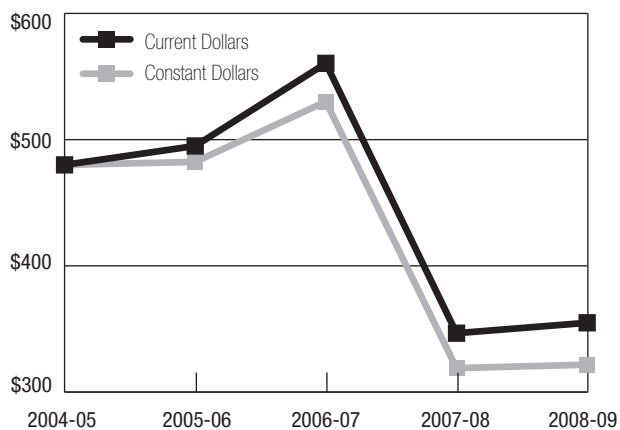
Operating Cost [In Thousands]



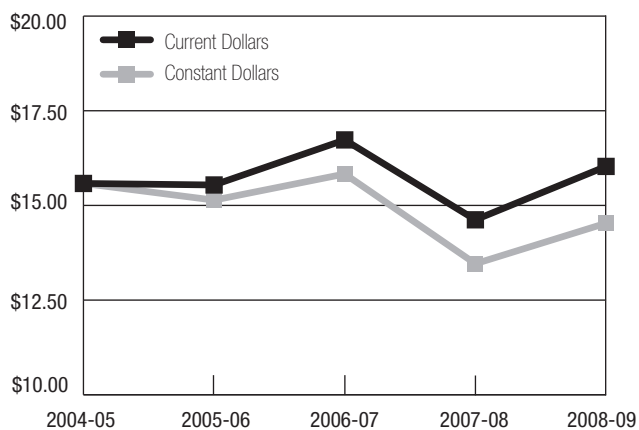
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





ALAMEDA
HARBOR BAY
FERRY



Alameda Ferry Services

c/o City of Alameda

2263 Santa Clara Avenue, Alameda, CA 94501

<http://eastbayferry.com>

(510) 747-7400

General Description

Starting Year	1989 Alameda/Oakland Ferry System; 1992 Alameda Harbor Bay Ferry
Organization Type	Municipal Transit Agency
Governing Body	5-member City Council
Board Selection	5 City Council members elected at large
Contract Service	Harbor Bay Maritime, Blue and Gold Fleet

Service Area

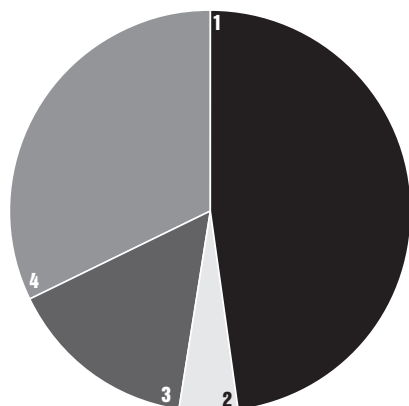
Square Miles	22
Population	72,500
Ridership per Capita	5.5

The City of Alameda Ferry Service provides a regional transit link between the cities of Alameda, Oakland and San Francisco and Angel Island State Park.

Fixed-Route Fare Structure

Category	Single Fare	
	Alameda/Oakland	Harbor Bay
Adult	\$6.25	\$6.50
Youth (5-12)	\$3.50	\$3.25
Senior	\$3.75	\$3.75
Disabled	\$3.75	\$3.75
Active Military	\$5.00	\$5.25
Child under 5	FREE	FREE
Ticket Books:		
10-Ticket	\$50.00	\$55.00
20-Ticket	\$90.00	\$100.00
40-Ticket (AOFs only)	\$170.00	n.a
Monthly pass (AHBF only)	n.a.	\$185.00

Operating Revenue, FY 2008-09



1 Total Farebox Revenue	48%
2 Property Tax	5%
3 County Sales Tax	15%
4 Other*	32%

* Other: Bridge tolls and general fund

System Characteristics

Active Fleet	4 Total
	4 Ferries

Routes	4 Total
--------	---------

Hours of Operation

Monday – Friday	6:00 am – 9:25 pm
Saturday	9:30 am – 7:50 pm
Sunday	9:30 am – 7:50 pm

Inter-Operator Coordination

Inter-Operator Connections

AC Transit

Muni

Joint Fare Instruments and Transfers

AC Transit

Muni

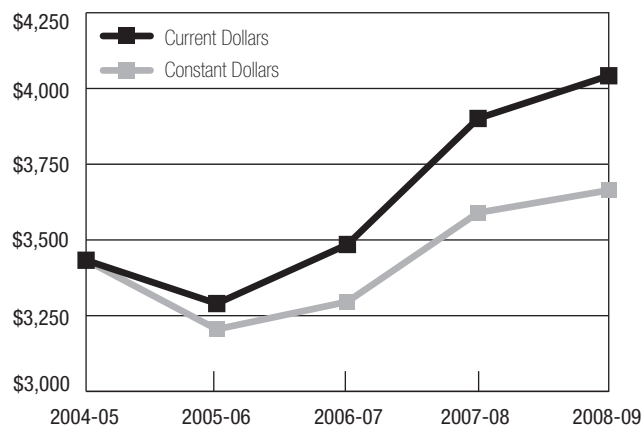


Alameda Ferry Services

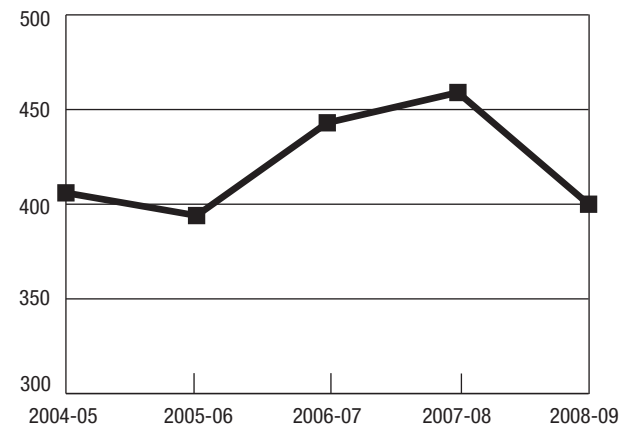
ALAMEDA/OAKLAND FERRY SERVICE PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	FPass	406	394	443	459	400
Average Weekday Ridership*		1,627	1,594	1,700	1,299	1,137
Revenue Vehicle Miles (000)	FRVM	57	49	50	49	49
Revenue Vehicle Hours (000)	FRVH	5	5	5	5	5
Employee Equivalents (FTE)	FEmp	N/A	N/A	N/A	N/A	N/A
Performance Concepts		Measures				
Cost Efficiency (current \$)	FCost/FRVH	\$708.92	\$680.79	\$711.17	\$812.78	\$842.08
Cost Efficiency (constant FY05 \$)		\$708.92	\$663.39	\$672.73	\$747.90	\$763.36
Cost Effectiveness (current \$)	FCost/FPass	\$8.46	\$8.36	\$7.87	\$8.51	\$10.11
Cost Effectiveness (constant FY05 \$)		\$8.46	\$8.15	\$7.44	\$7.83	\$9.16
Service Effectiveness	FPass/FRVH	83.8	81.4	90.4	95.5	83.3
Service Effectiveness	FPass/FRVM	7.2	8.1	8.9	9.4	8.2
Labor Efficiency (000)	FRVH/FEmp	N/A	N/A	N/A	N/A	N/A
Farebox Recovery	FRev/FCost	50.7%	55.9%	56.2%	53.0%	50.4%

*Total includes Alameda/Oakland and Harbor Bay Ferry

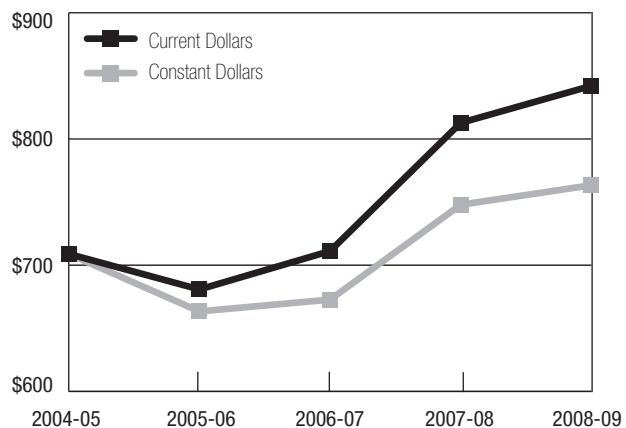
Operating Cost [In Thousands]



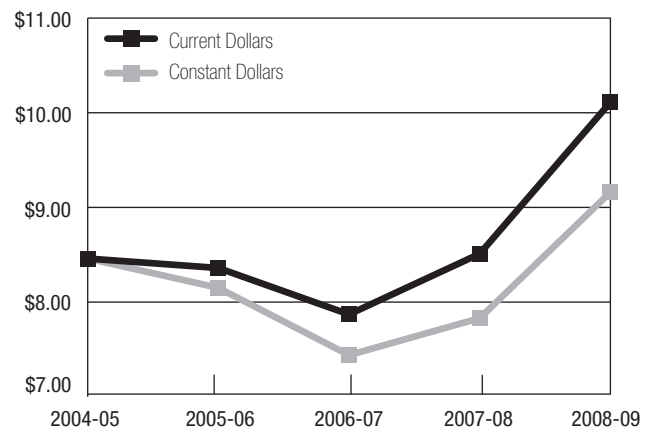
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour

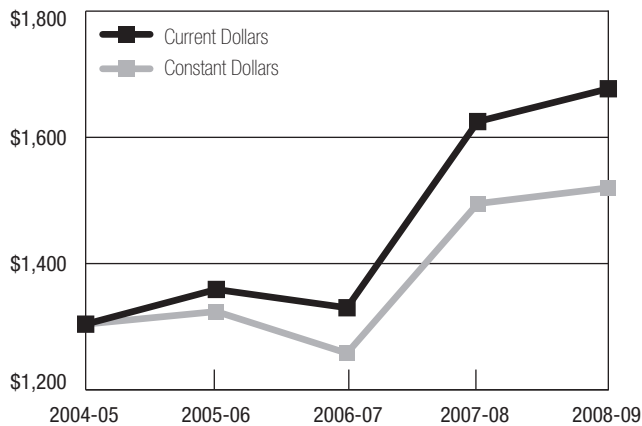


Cost Effectiveness — Cost/Passenger

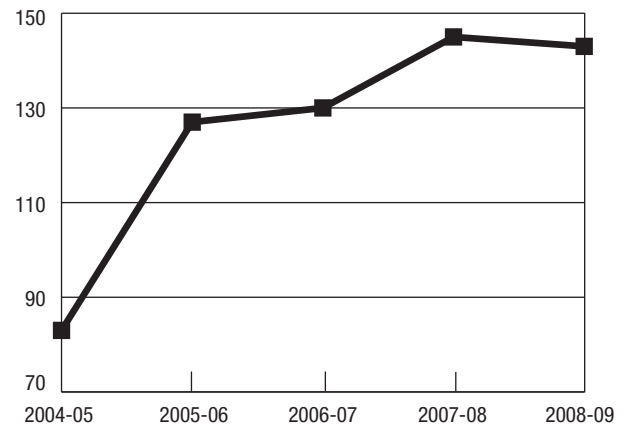


HARBOR BAY FERRY SERVICE PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	FPass	83	127	130	145	143
Revenue Vehicle Miles (000)	FRVM	20	28	28	29	29
Revenue Vehicle Hours (000)	FRVH	1	2	2	2	1
Employee Equivalents (FTE)	FEmp	N/A	N/A	N/A	N/A	N/A
Performance Concepts		Measures				
Cost Efficiency (current \$)	FCost/FRVH	\$966.03	\$812.40	\$794.92	\$955.68	\$1,125.48
Cost Efficiency (constant FY05 \$)		\$966.03	\$791.63	\$751.96	\$879.39	\$1,020.26
Cost Effectiveness (current \$)	FCost/FPass	\$15.80	\$10.68	\$10.23	\$11.20	\$11.76
Cost Effectiveness (constant FY05 \$)		\$15.80	\$10.41	\$9.68	\$10.31	\$10.66
Service Effectiveness	FPass/FRVH	61.1	76.0	77.7	85.3	95.7
Service Effectiveness	FPass/FRVM	4.1	4.6	4.7	5.0	4.9
Labor Efficiency (000)	FRVH/FEmp	N/A	N/A	N/A	N/A	N/A
Farebox Recovery	FRev/FCost	23.9%	42.4%	43.9%	38.8%	42.0%

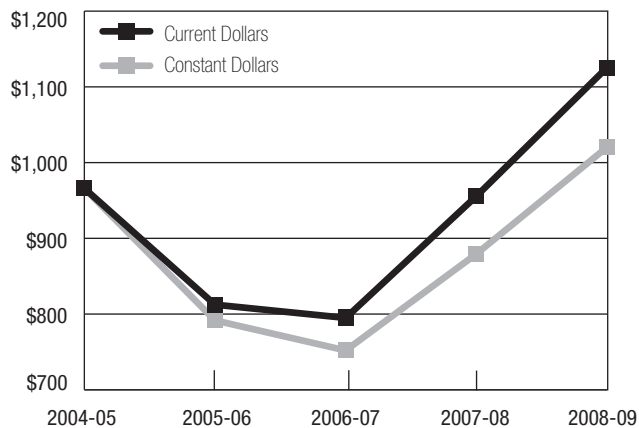
Operating Cost [In Thousands]



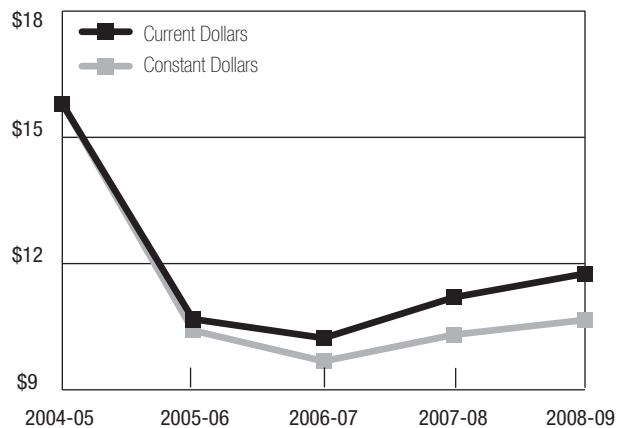
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





BART (Bay Area Rapid Transit District)

300 Lakeside Drive, Oakland, CA 94612

<http://www.bart.gov/>

(510) 465-2278

General Description

Starting Year	1972: Oakland/Fremont; 1973: Oakland/Richmond, Oakland/Concord & within SF; 1974: Transbay service, systemwide operations; 1995: North Concord/Martinez extension; 1996: Colma and Pittsburg/Baypoint extensions; 1997: extension to Castro Valley and Dublin/Pleasanton; 2003: extension to San Mateo county, San Francisco International Airport
Organization Type	Transit district created by the state Legislature
Governing Body	9-member elected board of directors
Board Selection	9 election districts within the 3-county district
Contract Service	East Bay Paratransit Consortium (ADA) contracts with ATC - Vancom

Service Area

Square Miles	93
Population	833,762
Ridership per Capita	138

BART District member counties are Alameda, Contra Costa and San Francisco. Rail service also is provided to Daly City, Colma, San Bruno and Millbrae in San Mateo County.

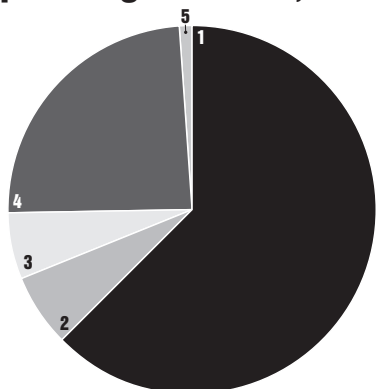
Fare Structure

Category	Single Fare Range
Adult	\$1.50 - \$8.00*
Youth (under 5)	Free
Youth (age 5-12)	\$0.56 - 3.00**
Senior	\$0.56 - 3.00**
Disabled	\$0.56 - 3.00**

* 6.25% discount with high value tickets

** 62.5% off regular adult fare, requires advanced purchase of ticket

Operating Revenue, FY 2008-09



1 Total Fare Revenue	62%
2 Non-Fare Revenue	6%
3 Property Tax	6%
4 County Sales Tax	24%
5 Federal Transit Grants	1%

System Characteristics

Active Fleet 669 Heavy Rail

Routes 5 Total

Transbay	4
East Bay only	1

Hours of Operation

Monday – Friday	4:00 am – midnight*
Saturday	6:00 am – midnight*
Sunday	8:00 am – midnight*

* Most stations have departures after midnight. Please check the schedule for exact times.

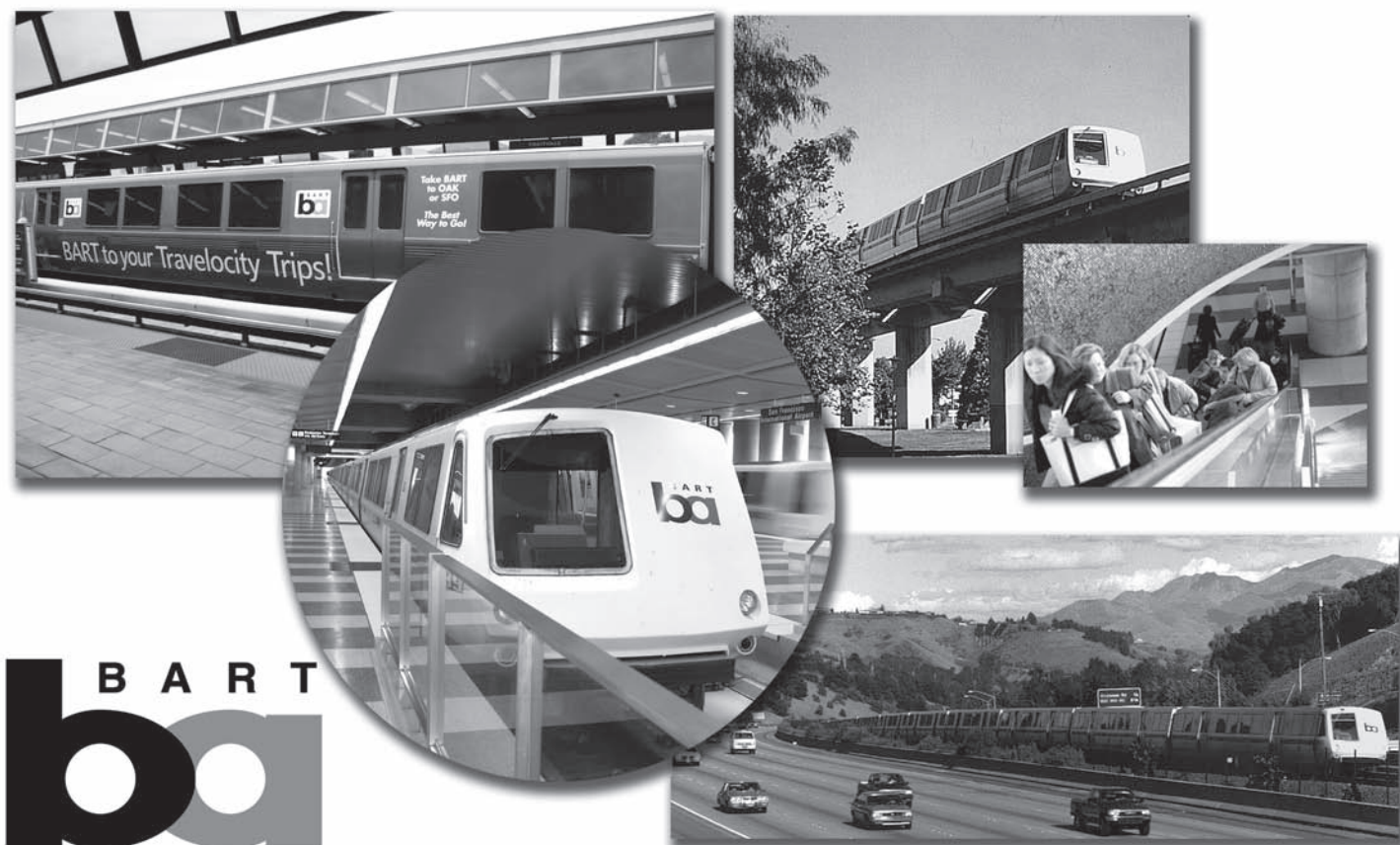
Inter-Operator Coordination

Inter-Operator Connections

AC Transit	Muni
Air BART	SamTrans
Amtrak	VTA
Benicia Breeze	San Joaquin Regional Transit District
County Connection	Tri Delta Transit
Dumbarton Express	Union City Transit
Golden Gate	Vallejo Transit
LAVTA	WestCAT
Martinez Link	

Joint Fare Instruments and Transfers

BART Plus Pass	BART/Tri Delta Transfer
BART/County Connection Transfer	BART/Union City Transfer
BART/Muni Transfer	BART/VTA Transfer
BART/AC Transfer	BART/WestCAT Transfer
BART/Muni Fast Pass	BART/Wheels Transfer



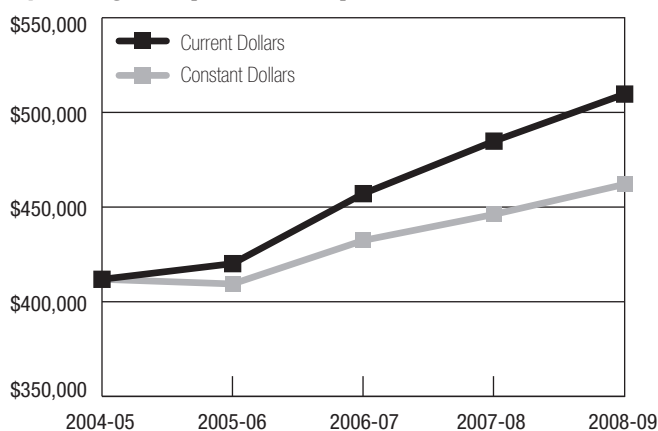
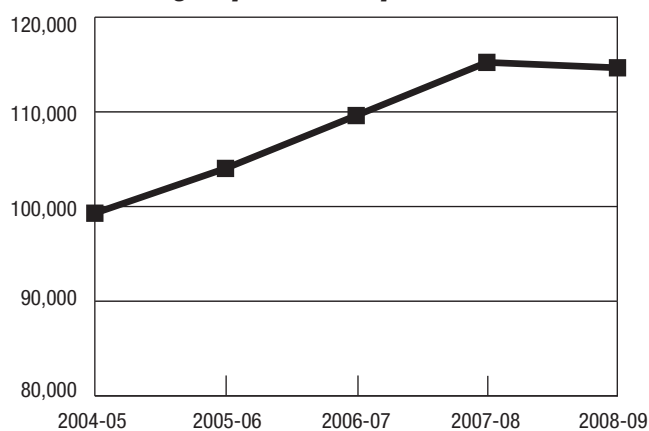
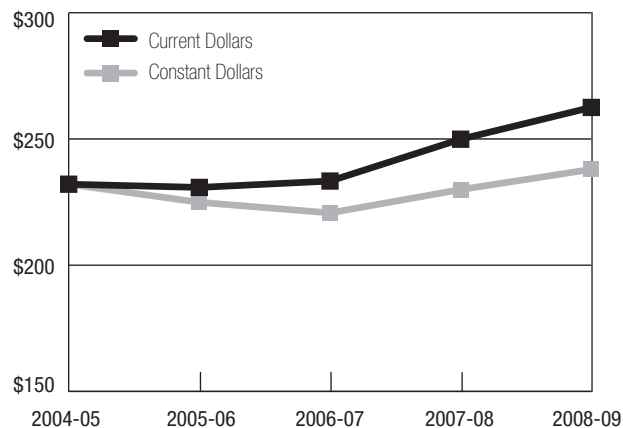
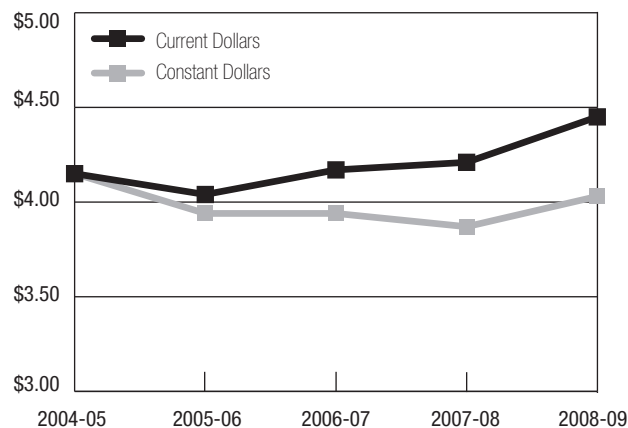
BART

SYSTEMWIDE BUDGET				2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)								<i>Unaudited</i>
Heavy Rail	HCost			411,858	420,125	457,093	484,824	509,678
East Bay Paratransit Consortium Cost*	PCost			7,712	7,756	8,196	9,008	9,513
Other Paratransit**				1,612	1,505	1,816	1,608	1,343
Total Costs				\$421,182	\$429,386	\$467,105	\$495,440	\$520,535
Operating Revenue (000)								
Farebox:	Heavy Rail	HRev		233,110	255,650	281,494	308,852	317,485
	Paratransit*	PRev		541	589	585	605	609
Total Farebox Revenue				\$233,651	\$256,239	\$282,080	\$309,457	\$318,094
Non-Fare Revenue				17,113	23,434	30,724	32,332	31,213
Property Tax				22,412	24,325	27,419	28,955	30,356
County Sales Tax				118,879	128,961	139,890	143,112	122,860
TDA				0	0	0	0	0
STA				0	2,925	21,190	21,726	0
Federal Transit Grants				7,000	0	4,176	4,571	4,408
Other				20,204	12,824	-37,948	8,638	5,413
Total Revenue				\$419,259	\$448,707	\$467,531	\$548,792	\$512,345

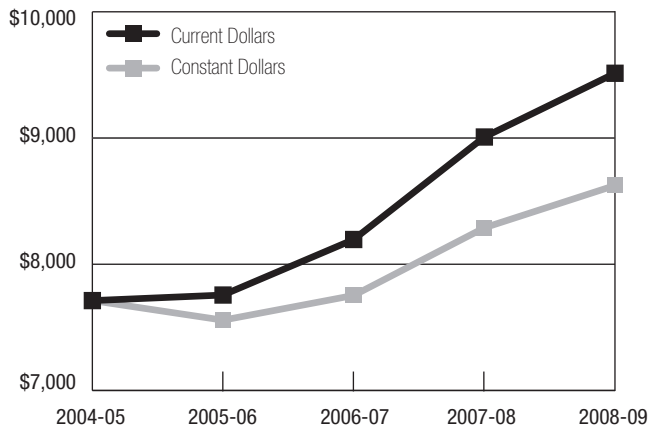
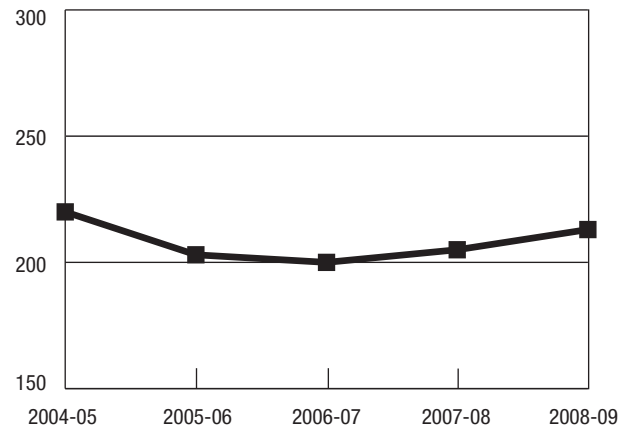
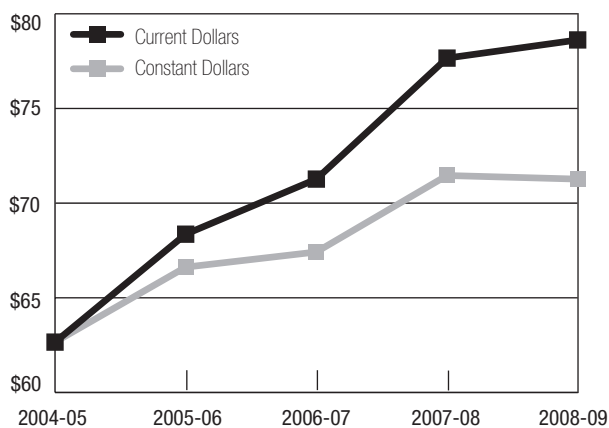
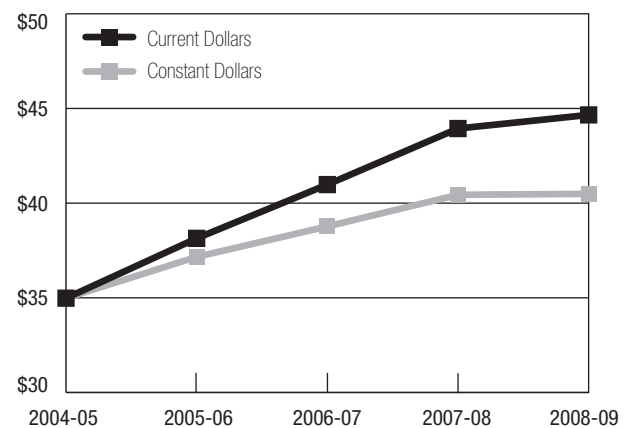
*In partnership with AC Transit, BART provides paratransit in western Alameda and Contra Costa counties and in part of San Francisco through the East Bay Paratransit Consortium (EBPC). BART contributes 31% of the funding for EBPC. Operating Data and Performance Concepts reflect 31% of the EBPC operations.

**BART also provides funding to MUNI, CCCTA, Tri-Delta, and LAVTA for paratransit outside the EBPC area. Operating and performance data for those services are listed by those operators.

HEAVY RAIL PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	HPass	99,296	104,027	109,611	115,228	114,655
Average Weekday Ridership		329,199	343,026	362,483	384,231	373,834
Revenue Vehicle Miles (000)	HRVM	60,004	62,089	66,091	66,988	67,843
Revenue Vehicle Hours (000)	HRVH	1,775	1,820	1,959	1,940	1,942
Employee Equivalents (FTE)	HEmp	3,089	3,130	3,265	3,344	3,380
Performance Concepts		Measures				
Cost Efficiency (current \$)	HCost/HRVH	\$232.08	\$230.81	\$233.33	\$249.91	\$262.50
Cost Efficiency (constant FY05 \$)		\$232.08	\$224.91	\$220.72	\$229.96	\$237.96
Cost Effectiveness (current \$)	HCost/HPass	\$4.15	\$4.04	\$4.17	\$4.21	\$4.45
Cost Effectiveness (constant FY05 \$)		\$4.15	\$3.94	\$3.94	\$3.87	\$4.03
Service Effectiveness	HPass/HRVH	56.0	57.2	56.0	59.4	59.1
Service Effectiveness	HPass/HRVM	1.7	1.7	1.7	1.7	1.7
Labor Efficiency (000)	HRVH/HEmp	0.6	0.6	0.6	0.6	0.6
Farebox Recovery	HRev/HCost	56.6%	60.9%	61.6%	63.7%	62.3%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

PARATRANSIT PERFORMANCE*		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	220	203	200	205	213
Average Weekday Ridership		715	728	672	707	733
Revenue Vehicle Miles (000)	PRVM	1,797	1,753	1,762	1,806	1,921
Revenue Vehicle Hours (000)	PRVH	123	113	115	116	121
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$62.66	\$68.36	\$71.27	\$77.66	\$78.62
Cost Efficiency (constant FY05 \$)		\$62.66	\$66.62	\$67.42	\$71.46	\$71.27
Cost Effectiveness (current \$)	PCost/PPass	\$34.98	\$38.14	\$40.98	\$43.94	\$44.66
Cost Effectiveness (constant FY05 \$)		\$34.98	\$37.16	\$38.77	\$40.44	\$40.49
Service Effectiveness	PPass/PRVH	1.8	1.8	1.7	1.8	1.8
Service Effectiveness	PPass/PRVM	0.1	0.1	0.0	0.1	0.1
Farebox Recovery	PRev/PCost	5.8%	6.4%	5.8%	5.7%	5.6%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

General Description

Starting Year	1986
Organization Type	Municipal transit services division within the city's Finance Department
Governing Body	5-member City Council
Contract Service	MV Public Transportation, Inc. (Fixed-Route and Paratransit), Veterans Corporation, Liberty Transit Inc. (Taxi Scrip Program)

Service Area

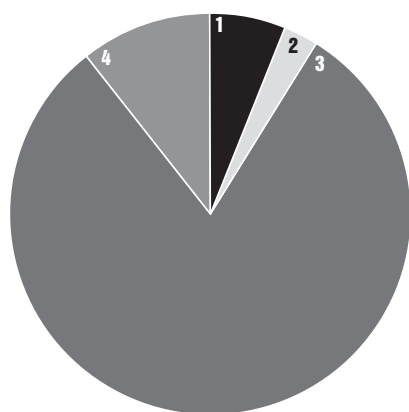
Square Miles	13
Population	27,978
Ridership per Capita	2.6

Service area includes the city of Benicia, the city of Vallejo, Pleasant Hill BART Station, Martinez Amtrak Station and Sun Valley Mall.

Fare Structure

Category	Single Fare	Monthly Passes
Adult	\$1.50-3.75	\$46.00-82.00
Youth (ages 6-18)	\$1.50-3.75	\$36.00-70.00
Senior	\$0.75-1.75	\$23.00-50.00
Disabled	\$0.75-1.75	\$23.00-50.00
Paratransit	\$3.50-5.00	n/a 10 ride only

Operating Revenue, FY 2008-09



1 Total Farebox Revenue	6%
2 Non-Farebox Revenue	3%
3 TDA	81%
4 STA	10%

System Characteristics

Active Fleet	14 Total
	10 Motor Bus
	4 Demand Response

Routes	6 Total
	3 Fixed
	2 Flex Route
	1 Paratransit

Hours of Operation

Monday – Friday	5:50 am – 8:50 pm
Saturday	7:00 am – 7:00 pm
Sunday	No service

Inter-Operator Coordination

Inter-Operator Connections

Amtrak
Baylink Ferry
County Connection
Fairfield/Suisun Transit
Tri Delta Transit
Vallejo Transit/Baylink Express
VINE
WestCAT

Joint Fare Instruments and Transfers

Baylink Day Pass
Baylink Monthly Pass
Vallejo Transit Monthly City Pass



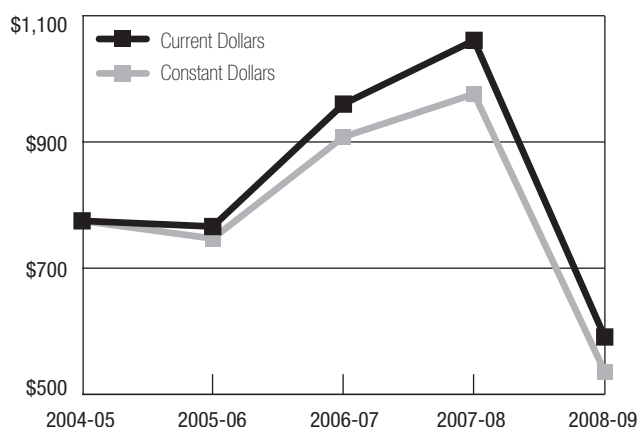
Benicia Breeze

Benicia Breeze

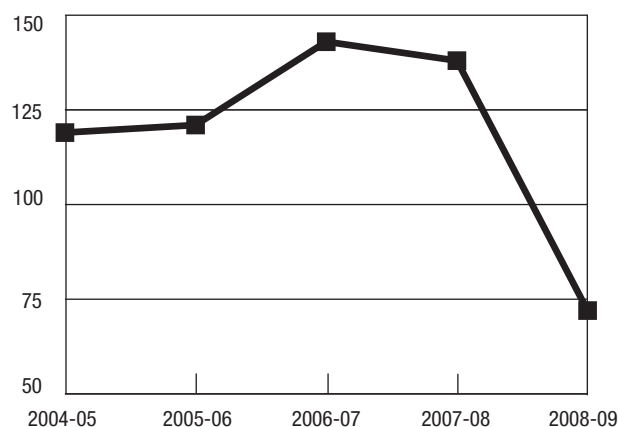
SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		775	766	960	1,061	591
Paratransit	PCost		348	386	364	328	213
Total Costs			\$1,123	\$1,152	\$1,324	\$1,389	\$804
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	156	168	212	294	63
	Paratransit	PRev	28	39	23	9	11
Total Farebox Revenue			\$184	\$207	\$235	\$302	\$73
Non-Fare Revenue			8	12	6	24	32
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			869	896	943	905	931
STA			0	35	65	72	120
Federal Transit Grants			211	77	99	0	0
Other			24	2	41	0	0
Total Revenue			\$1,296	\$1,229	\$1,390	\$1,303	\$1,157

FIXED-ROUTE BUS PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	119	121	143	138	72
Average Weekday Ridership		450	510	590	750	267
Revenue Vehicle Miles (000)	BRVM	222	250	255	349	135
Revenue Vehicle Hours (000)	BRVH	14	12	16	19	9
Employee Equivalents (FTE)	BEmp	10	15	16	21	8
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$56.29	\$63.95	\$59.99	\$54.86	\$64.03
Cost Efficiency (constant FY05 \$)		\$56.29	\$62.31	\$56.75	\$50.48	\$58.04
Cost Effectiveness (current \$)	BCost/BPass	\$6.54	\$6.34	\$6.71	\$7.67	\$8.19
Cost Effectiveness (constant FY05 \$)		\$6.54	\$6.18	\$6.35	\$7.06	\$7.43
Service Effectiveness	BPass/BRVH	8.6	10.1	8.9	7.2	7.8
Service Effectiveness	BPass/BRVM	0.5	0.5	0.6	0.4	0.5
Labor Efficiency (000)	BRVH/BEmp	1.4	0.8	1.0	0.9	1.2
Farebox Recovery	BRev/BCost	20.1%	21.9%	22.1%	27.7%	10.6%

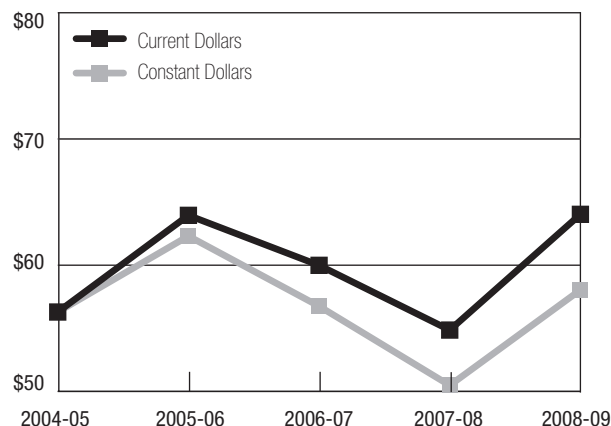
Operating Cost [In Thousands]



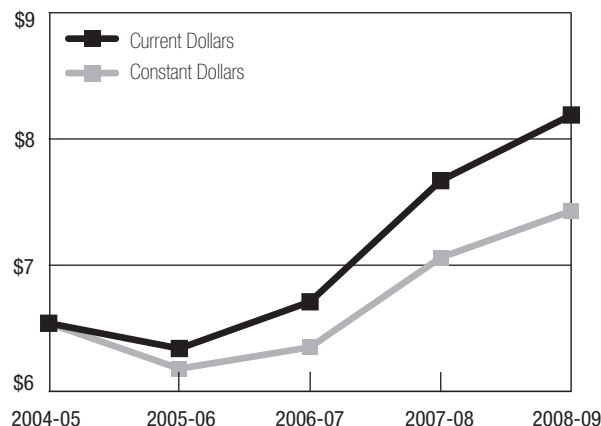
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour

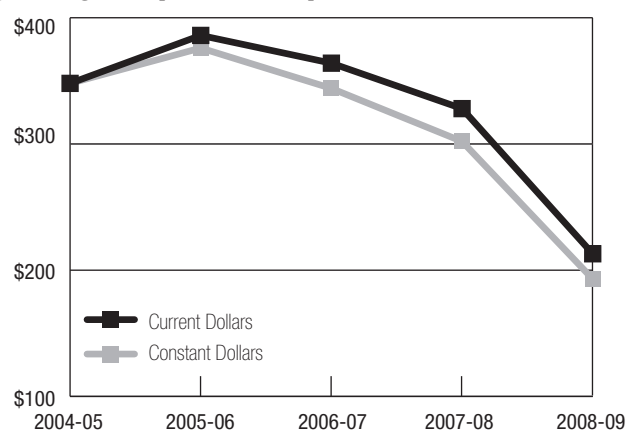


Cost Effectiveness — Cost/Passenger

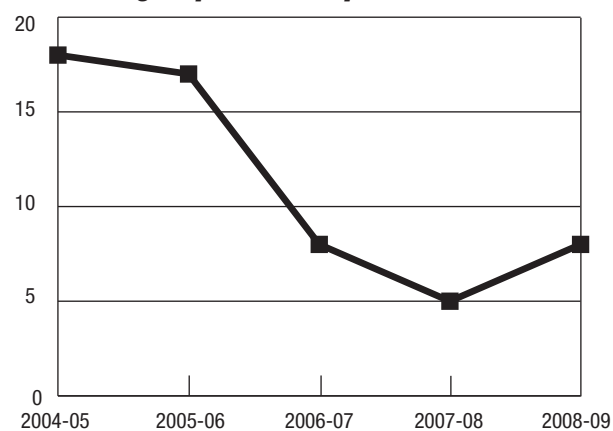


PARATRANSIT PERFORMANCE			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data							<i>Unaudited</i>
Total Passengers (000)	PPass		18	17	8	5	8
Average Weekday Ridership			53	59	42	25	24
Revenue Vehicle Miles (000)	PRVM		147	154	109	41	43
Revenue Vehicle Hours (000)	PRVH		9	8	6	3	4
Employee Equivalents (FTE)	PEmp		6	6	6	6	4
Performance Concepts			Measures				
Cost Efficiency (current \$)	PCost/PRVH		\$38.33	\$45.94	\$64.97	\$102.98	\$51.63
Cost Efficiency (constant FY05 \$)			\$38.33	\$44.76	\$61.46	\$94.76	\$46.80
Cost Effectiveness (current \$)	PCost/PPass		\$19.44	\$23.33	\$43.70	\$67.62	\$27.38
Cost Effectiveness (constant FY05 \$)			\$19.44	\$22.74	\$41.34	\$62.23	\$24.82
Service Effectiveness	PPass/PRVH		2.0	2.0	1.5	1.5	1.9
Service Effectiveness	PPass/PRVM		0.1	0.1	0.1	0.1	0.2
Labor Efficiency (000)	PRVH/PEmp		1.5	1.4	0.9	0.5	1.0
Farebox Recovery	PRev/PCost		8.1%	10.1%	6.3%	2.7%	4.9%

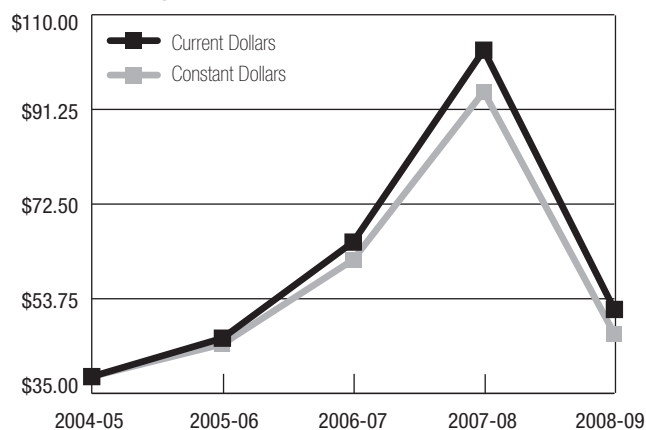
Operating Cost [In Thousands]



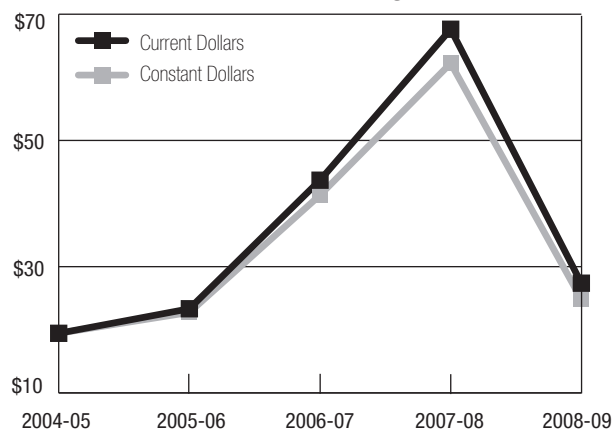
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Caltrain (Peninsula Corridor Joint Powers Board)

1250 San Carlos Avenue, San Carlos, CA 94070
http://www.caltrain.org/
(650) 508-6200

General Description

Starting Year	1863: Southern Pacific; 1980: Caltrans; 1992: Joint Powers Board (JPB)
Organization Type	Joint powers authority comprised of City and County of San Francisco, SamTrans and Santa Clara Valley Transportation Authority. SamTrans is the managing agency of Caltrain.
Governing Body	3 representatives from each of the JPB member agencies
Contract Service	Amtrak (security, service and maintenance)

Service Area

Square Miles	424.5
Population	3,690,367
Ridership per Capita	3.4

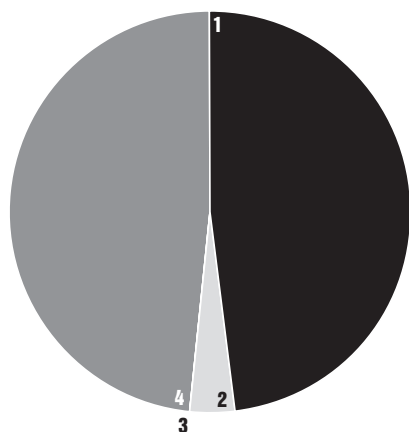
Fare Structure*

Category	One-Way	8-ride Ticket	Monthly Ticket	Ticket by Mail
Adult	\$2.50-\$11.25	\$17.00-\$76.50	\$66.25-\$298.25	(Available for 8-ride & Monthly Tickets)
Youth	\$1.25-\$5.50	\$8.50-\$38.25	\$33.00-\$149.00	(Available for 8-ride & Monthly Tickets)
Senior	\$1.25-\$5.50	\$8.50-\$38.25	\$33.00-\$149.00	(Available for 8-ride & Monthly Tickets)
Disabled	\$1.25-\$5.50	\$8.50-\$38.25	\$33.00-\$149.00	(Available for 8-ride & Monthly Tickets)

Services are provided in the counties of San Francisco, San Mateo and to Gilroy in Santa Clara

* Roundtrip fare is twice the one-way fare.

Operating Revenue, FY 2008-09



1 Farebox	48%
2 Non-Fare Revenue	3%
3 Federal	<1%
4 Other*	48%

* Other: Subsidy from member agencies and rental income

System Characteristics

Active Fleet	147 Total
	118 Cars
	29 Locomotives
Routes	34 Total
	1 Rail
	33 Feeder Shuttle

Hours of Operation

Monday – Friday	4:30 am – 1:32 am
Saturday	7:00 am – 1:37 am
Sunday	7:00 am – 10:36 pm

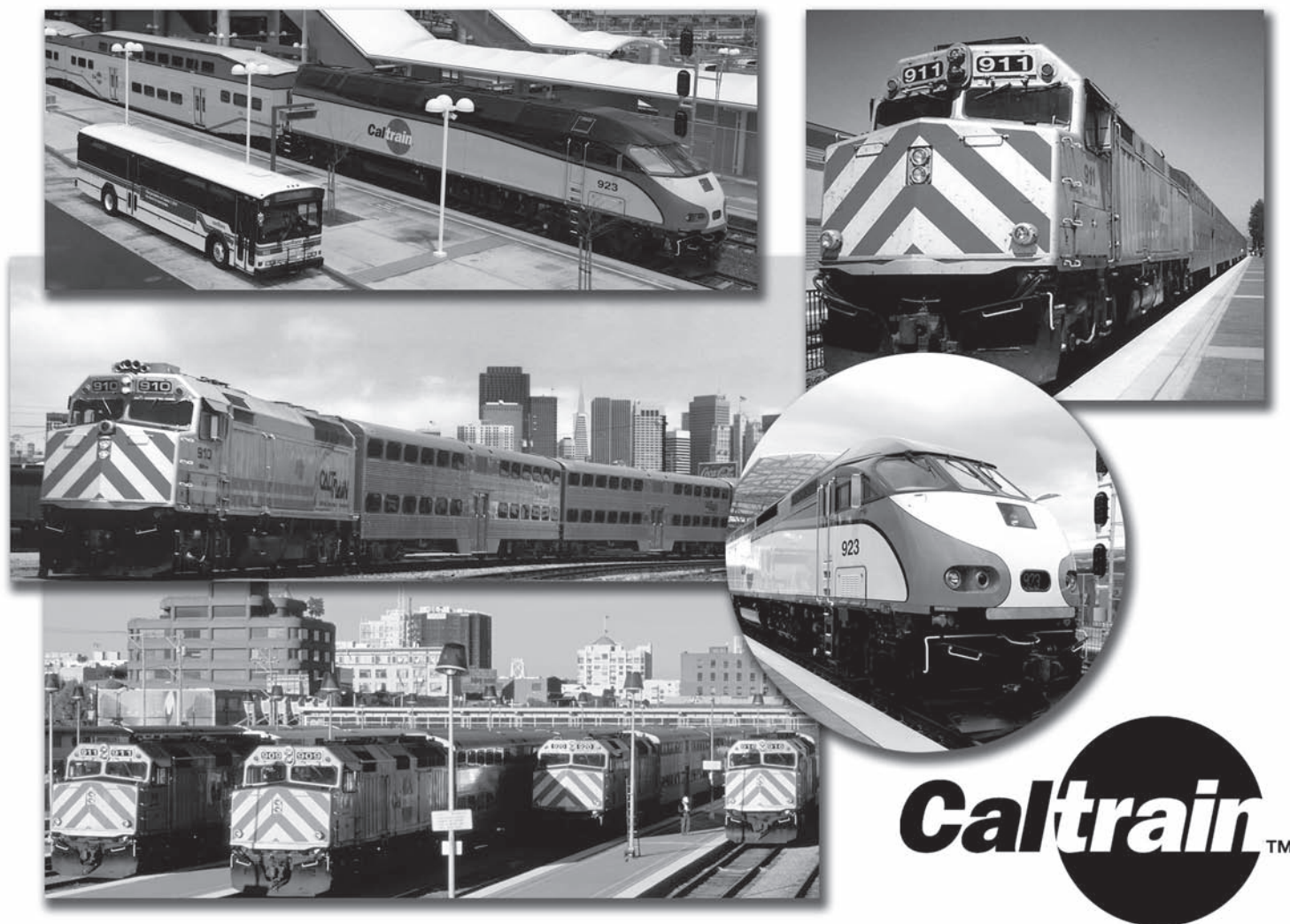
Inter-Operator Coordination

Inter-Operator Connections

ACE	Hwy. 17 Express
Amtrak	Monterey/SJ Express
BART	Muni
Capitol Corridor	SamTrans
Dumbarton Express	VTA

Joint Fare Instruments and Transfers

Peninsula Pass
VTA Transfer w/Caltrain Monthly
SamTrans Transfer w/Caltrain Monthly



Caltrain

SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Heavy Rail	HCost		70,529	72,711	77,680	86,985	89,726
Total Costs			\$70,529	\$72,711	\$77,680	\$86,985	\$89,726
Operating Revenue (000)							
Farebox	Heavy Rail	HRev	23,037	30,376	34,845	38,399	43,353
Total Farebox Revenue			\$23,037	\$30,376	\$34,845	\$38,399	\$43,353
Non-Fare Revenue			5,073	5,305	5,158	4,972	3,116
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			0	0	0	0	0
STA			0	787	3,286	130	107
Federal Transit Grants			0	2,625	0	229	25
Other*			42,419	33,618	34,391	43,228	43,125
Total Revenue			\$70,529	\$72,711	\$77,680	\$86,958	\$89,726

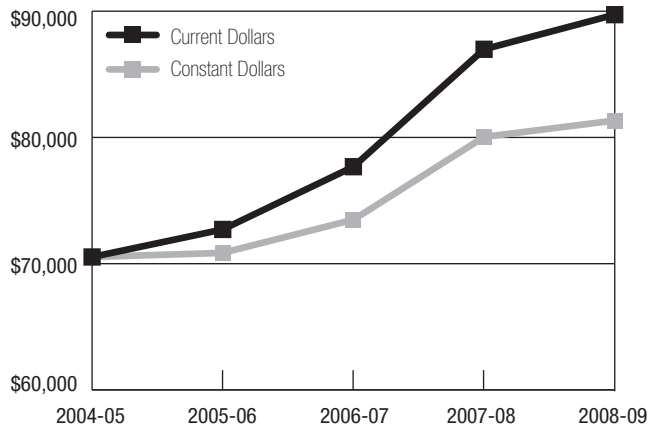
* Other: subsidy from member agencies and rental income.

HEAVY RAIL PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	HPass	9,454	10,149	10,981	11,962	12,692
Average Weekday Ridership		27,487	32,291	34,867	37,000	39,000
Revenue Vehicle Miles (000)	HRVM	5,508	6,158	6,244	6,710	6,894
Revenue Vehicle Hours (000)	HRVH/HEmp	176	175	178	191	204
Employee Equivalents (FTE)**	HEmp	84	82	105	103	111
Performance Concepts		Measures				
Cost Efficiency (current \$)	HCost/HRVH	\$400.73	\$415.49	\$436.40	\$455.42	\$439.83
Cost Efficiency (constant FY05 \$)		\$400.73	\$404.87	\$412.82	\$419.07	\$398.72
Cost Effectiveness (current \$)	HCost/HPass	\$7.46	\$7.16	\$7.07	\$7.27	\$7.07
Cost Effectiveness (constant FY05 \$)		\$7.46	\$6.98	\$6.69	\$6.69	\$6.41
Service Effectiveness	HPass/HRVH	53.7	58.0	61.7	62.6	62.2
Service Effectiveness	HPass/HRVM	1.7	1.6	1.8	1.8	1.8
Labor Efficiency (000)	HRVH/HEmp	2.1	2.1	1.7	1.9	1.8
Farebox Recovery	HRev/HCost	32.7%	41.8%	44.9%	44.1%	48.3%

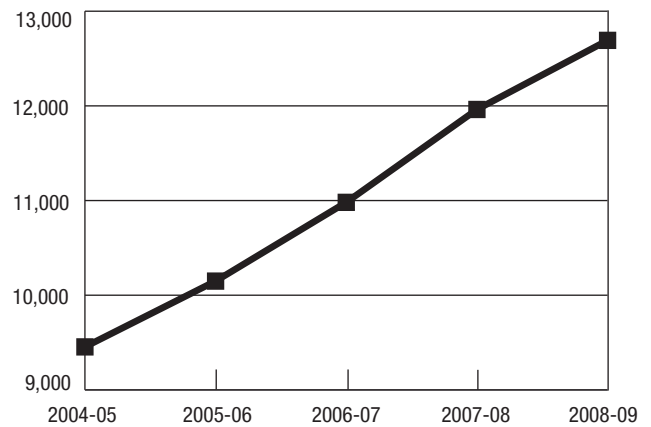
* Other: subsidy from member agencies and rental income.

** FTE numbers for Caltrain/JPB were not reported to the National Transit Database. Per the Joint Powers Agreement, SamTrans acts as the managing agency for Caltrain/JPB. FTE noted here for the purpose of the Bay Area Transit Operators Statistical Summary were calculated based on numbers of SamTrans staff hours billed to the JPB for work performed on behalf of Caltrain/JPB. The number of hours were then divided by 2000 hours/FTE to arrive at the FTE figure reported above; these numbers were generated for the purpose of this report only.

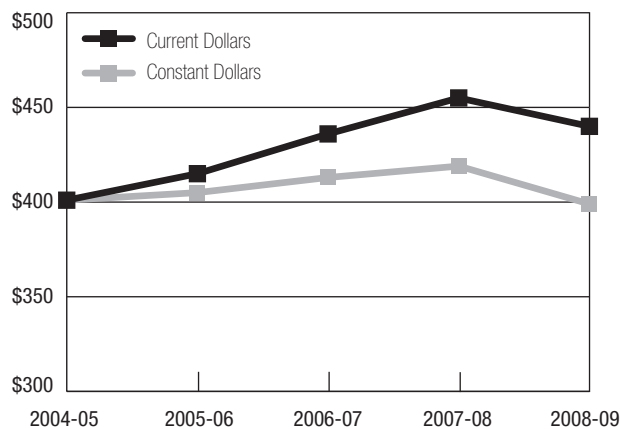
Operating Cost [In Thousands]



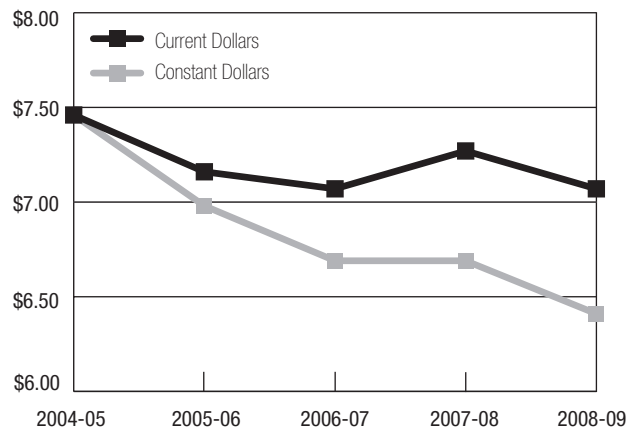
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



The County Connection

County Connection (Central Contra Costa Transit Authority)

2477 Arnold Industrial Way, Concord, CA 94520-5335

<http://www.cccta.org>

(925) 676-7500

General Description

Starting Year	1980
Organization Type	Joint Powers Authority
Governing Body	11-member board, with city and county representatives
Board Selection	Appointed by County Board of Supervisors and city councils
Advisory Board	Civilian Advisory Committee of appointed local representatives

Service Area

Square Miles	180
Population	461,500
Ridership per Capita	9

Service area includes the cities of Concord, Clayton, Lafayette, Martinez, Orinda, Pleasant Hill, San Ramon and Walnut Creek; the towns of Danville and Moraga; and unincorporated areas of central Contra Costa County.

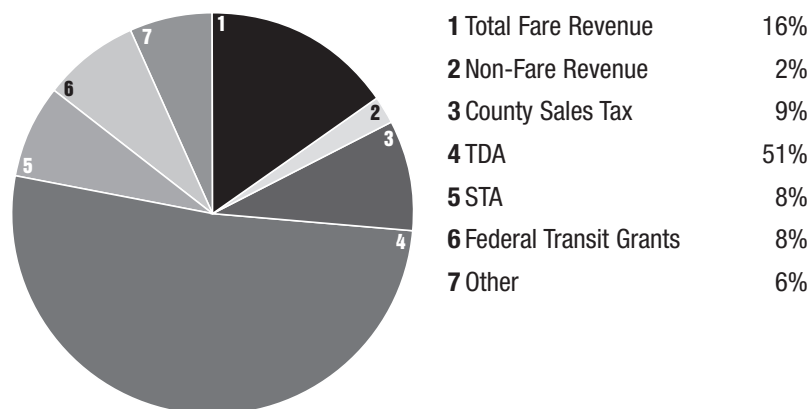
Fixed-Route Fare Structure

Category	Single Fare
Adult	\$2.00
Youth (under 6)	Free
Senior/Disabled	\$1.00
Transfer	Free
Inter-Operator Transfer	\$1.00

*BART to Bus transfer

(*Fares changed in March 2009)

Operating Revenue, FY 2008–09



System Characteristics

Active Fleet	194 Total
	131 Motor Buses
	63 Vans

Routes	30 Total
	23 Local
	7 Express

Hours of Operation

Monday – Friday	4:30 am – 11:30 pm
Saturday	7:00 am – 10:30 pm
Sunday	7:00 am – 10:30 pm

Inter-Operator Coordination

Inter-Operator Connections

Amtrak	MAX (Modesto)
BART	Benicia Breeze
LAVTA	Vallejo Transit
Tri Delta Transit	Solano Express
WestCAT	

Joint Fare Instruments and Transfers

BART Plus Transfer
BART Transfer
LAVTA Transfer
Tri Delta Transit Transfer
WestCAT Transfer
East Bay Value Pass



The County Connection



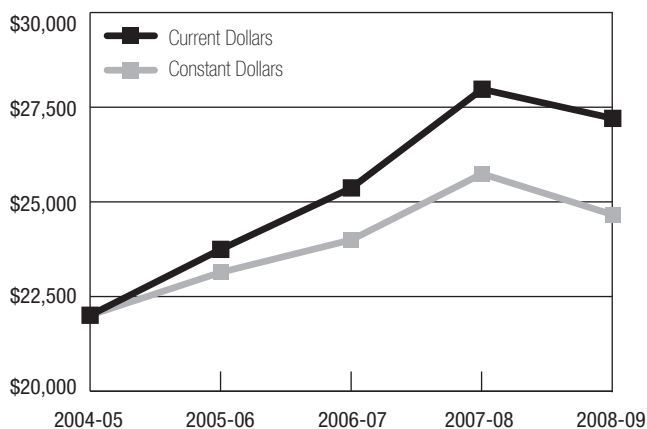
County Connection

SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		22,006	23,746	25,369	27,975	27,205
Paratransit	PCost		4,009	4,310	4,403	4,925	5,058
Total Costs			\$26,015	\$28,056	\$29,772	\$32,900	\$32,263
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	3,901	3,879	4,424	4,737	4,506
	Paratransit	PRev	395	415	472	485	505
Total Farebox Revenue			\$4,296	\$4,294	\$4,896	\$5,222	\$5,011
Non-Fare Revenue			692	565	641	722	681
Property Tax			0	0	0	0	0
County Sales Tax			2,053	2,340	3,202	2,381	2,909
TDA			13,781	17,134	15,754	13,407	16,598
STA			1,626	842	2,247	5,717	2,481
Federal Transit Grants			2,491	1,124	2,858	2,874	2,504
Other			1,075	797	174	2,578	2,078
Total Revenue			\$26,015	\$27,097	\$29,772	\$32,900	\$32,263

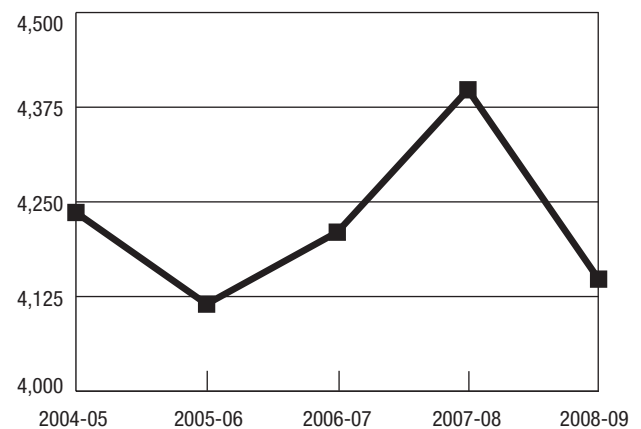
County Connection

FIXED-ROUTE BUS PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	4,236	4,115	4,210	4,398	4,148
Average Weekday Ridership		15,486	14,940	15,338	16,008	14,500
Revenue Vehicle Miles (000)	BRVM	3,347	3,041	3,222	3,324	3,200
Revenue Vehicle Hours (000)	BRVH	260	243	260	281	270
Employee Equivalents (FTE)	BEmp	303	270	270	300	263
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$84.66	\$97.74	\$97.64	\$99.58	\$100.58
Cost Efficiency (constant FY05 \$)		\$84.66	\$95.24	\$92.36	\$91.63	\$91.18
Cost Effectiveness (current \$)	BCost/BPass	\$5.20	\$5.77	\$6.03	\$6.36	\$6.56
Cost Effectiveness (constant FY05 \$)		\$5.20	\$5.62	\$5.70	\$5.85	\$5.95
Service Effectiveness	BPass/BRVH	16.3	16.9	16.2	15.7	15.3
Service Effectiveness	BPass/BRVM	1.3	1.4	1.3	1.3	1.3
Labor Efficiency (000)	BRVH/BEmp	0.9	0.9	1.0	0.9	1.0
Farebox Recovery	BRev/BCost	17.7%	16.3%	17.4%	16.9%	16.6%

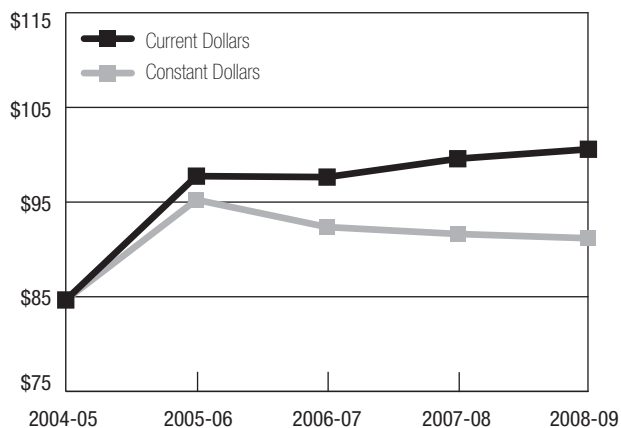
Operating Cost [In Thousands]



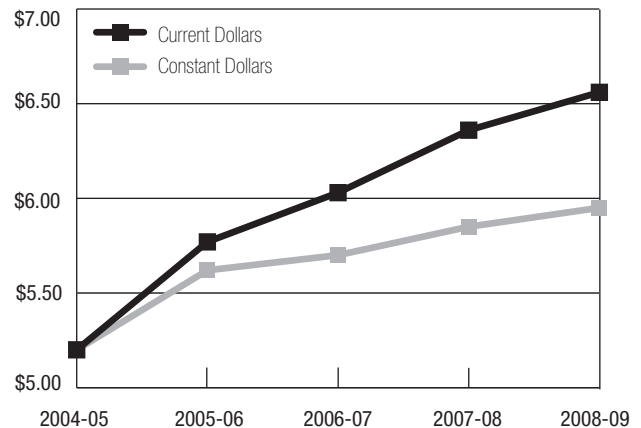
Total Passengers [In Thousands]



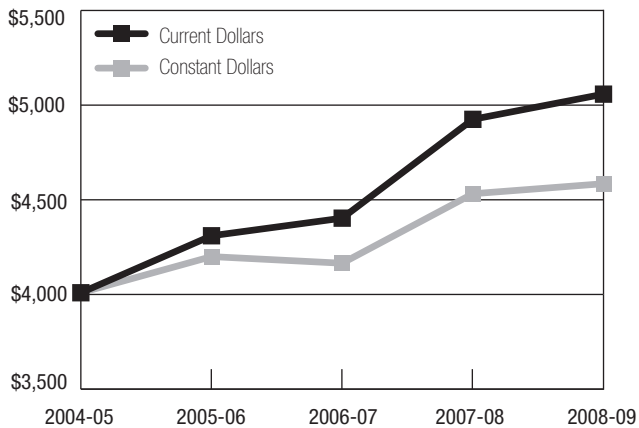
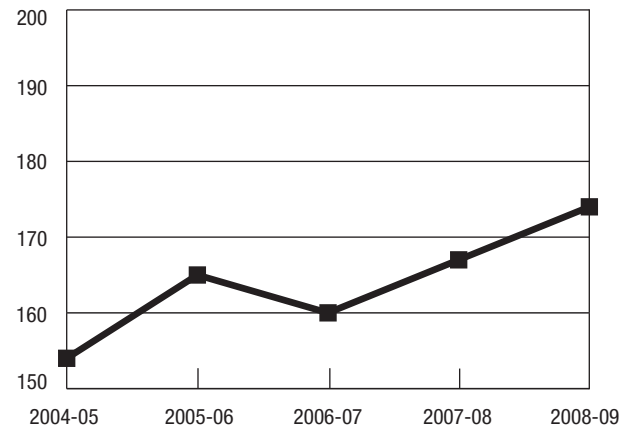
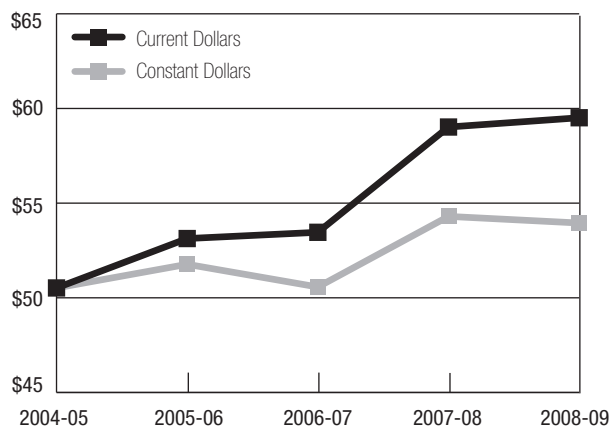
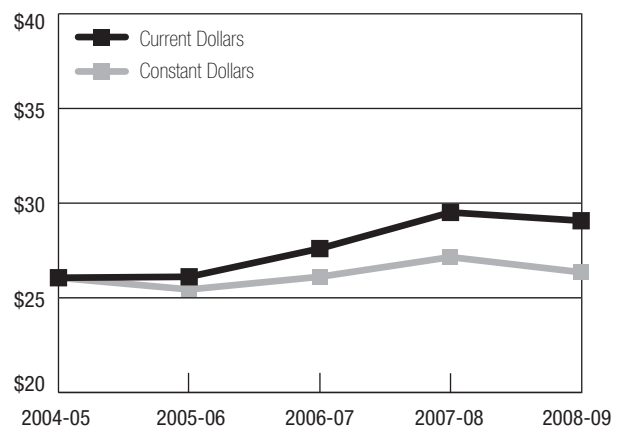
Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



PARATRANSIT PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	154	165	160	167	174
Average Weekday Ridership		561	611	593	600	625
Revenue Vehicle Miles (000)	PRVM	1,282	1,343	1,343	1,362	1,440
Revenue Vehicle Hours (000)	PRVH	79	81	82	83	85
Employee Equivalents (FTE)	PEmp	3	3	3	3	3
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$50.52	\$53.13	\$53.46	\$59.02	\$59.51
Cost Efficiency (constant FY05 \$)		\$50.52	\$51.77	\$50.57	\$54.30	\$53.95
Cost Effectiveness (current \$)	PCost/PPass	\$26.06	\$26.11	\$27.60	\$29.51	\$29.07
Cost Effectiveness (constant FY05 \$)		\$26.06	\$25.44	\$26.11	\$27.15	\$26.35
Service Effectiveness	PPass/PRVH	1.9	2.0	1.9	2.0	2.0
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.1	0.1
Labor Efficiency (000)	PRVH/PEmp	26.4	27.0	27.5	27.8	28.3
Farebox Recovery	PRev/PCost	9.9%	9.6%	10.7%	9.9%	10.0%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**



Fairfield/Suisun Transit System

2000 Cadenasso Drive, Fairfield, CA 94533

<http://www.ci.fairfield.ca.us/busroutes.htm>

(707) 428-7635

General Description

Starting Year	1975 Fairfield, 1989 Fairfield & Suisun City transit systems consolidated
Organization Type	Municipal transit agency
Governing Body	Fairfield City Council
Board Selection	5 City Council members elected at large
Contract Service	MV Transportation

Service Area

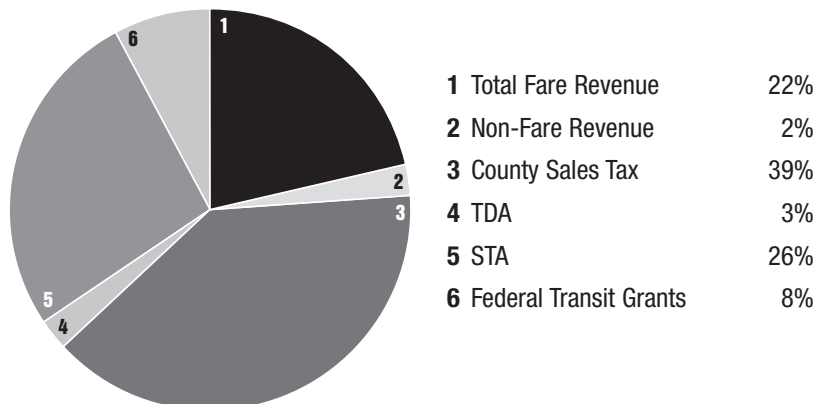
Square Miles	41
Population	131,661
Ridership per Capita	6.9

Service is provided in the cities of Fairfield (which consists of the Travis Air Force Base and the Cordelia Villages Area) and Suisun City. The combined intercity and commute routes (Routes 20, 30 and 40) connect Fairfield with Vacaville, Dixon, UC Davis, downtown Sacramento and Pleasant Hill BART station.

Fixed-Route Fare Structure

Category	Single Fare	Intercity Fares	Monthly Pass
Adult	\$1.50	\$2.75 - \$10.75	\$30 - \$150
Youth (13-17)	\$1.50	\$2.75 - \$10.75	—
Senior/Disabled	\$0.75	—	\$15- \$75
Inter-Operator Transfer	\$0.15 - \$0.25	\$0.25 - \$4.00	—
Transfer	Free	Free	—

Operating Revenue, FY 2008-09



System Characteristics

Active Fleet	59 Total
	52 Motor Buses
	7 Paratransit

Routes	13 Total
	9 Local
	4 Other/Express

Hours of Operation

Monday – Friday	4:10 am – 8:31 pm
Saturday	8:30 am – 6:15 pm
Sunday	No service

Inter-Operator Coordination

Inter-Operator Connections

BART
Benicia Breeze
Capitol Corridor
Dixon Redit-Ride
LAVTA
Sacramento Regional Transit
Unitrans
Vacaville City Coach
Vallejo Transit
Yolobus



Fairfield/Suisun Transit System

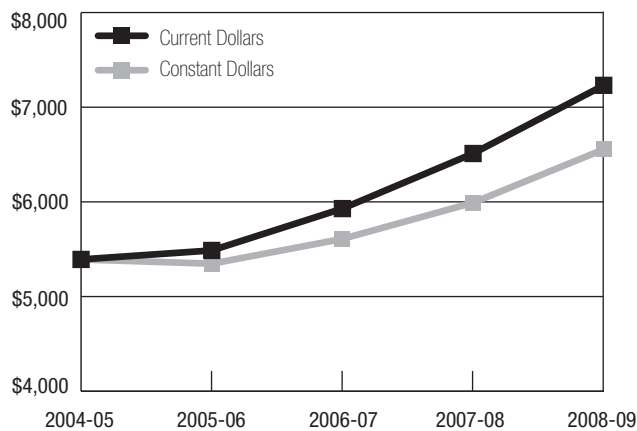
SYSTEMWIDE BUDGET				2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)								<i>Unaudited</i>
Fixed-Route Bus	BCost			5,392	5,487	5,929	6,511	7,231
Paratransit*	PCost			532	588	697	886	948
Total Costs				\$5,924	\$6,075	\$6,627	\$7,397	\$8,179
Operating Revenue (000)								
Farebox:	Fixed-Route Bus	BRev		1,239	1,171	1,620	1,869	2,019
	Paratransit*	PRev		47	52	57	67	55
Total Farebox Revenue				\$1,286	\$1,223	\$1,677	\$1,936	\$2,074
Non-Fare Revenue				91	140	11	276	239
Property Tax				0	0	0	0	0
County Sales Tax				0	0	0	0	0
TDA				3,122	3,334	5,231	3,851	3,727
STA				0	0	288	230	259
Federal Transit Grants				1,570	1,757	2,312	2,196	2,531
Other				351	652	881	847	744
Total Revenue				\$6,421	\$7,106	\$10,400	\$9,336	\$9,575

* Only DART demand response service are included in this summary

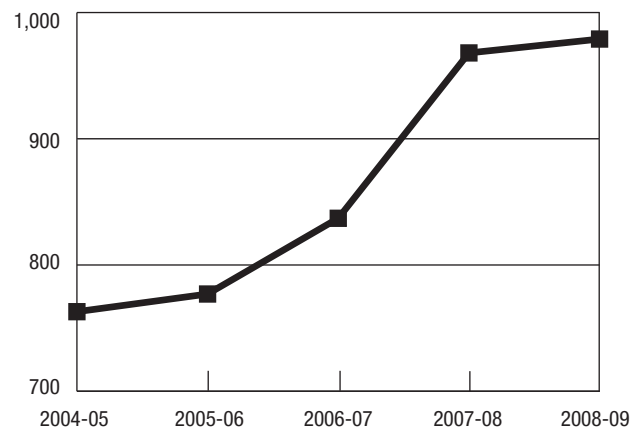
Fairfield/Suisun Transit System

FIXED-ROUTE BUS PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	763	777	837	968	979
Average Daily Ridership		2,476	2,500	2,858	3,651	3,659
Revenue Vehicle Miles (000)	BRVM	1,014	1,012	1,421	1,545	1,667
Revenue Vehicle Hours (000)	BRVH	66	61	73	77	86
Employee Equivalents (FTE)	BEmp	43	42	52	72	75
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$81.69	\$89.95	\$81.22	\$84.22	\$84.26
Cost Efficiency (constant FY05 \$)		\$81.69	\$87.65	\$76.83	\$77.50	\$76.38
Cost Effectiveness (current \$)	BCost/BPass	\$7.07	\$7.06	\$7.08	\$6.73	\$7.39
Cost Effectiveness (constant FY05 \$)		\$7.07	\$6.88	\$6.70	\$6.19	\$6.70
Service Effectiveness	BPass/BRVH	11.6	12.7	11.5	12.5	11.4
Service Effectiveness	BPass/BRVM	0.8	0.8	0.6	0.6	0.6
Labor Efficiency (000)	BRVH/BEmp	1.5	1.5	1.4	1.1	1.1
Farebox Recovery	BRev/BCost	23.0%	21.3%	27.3%	28.7%	27.9%

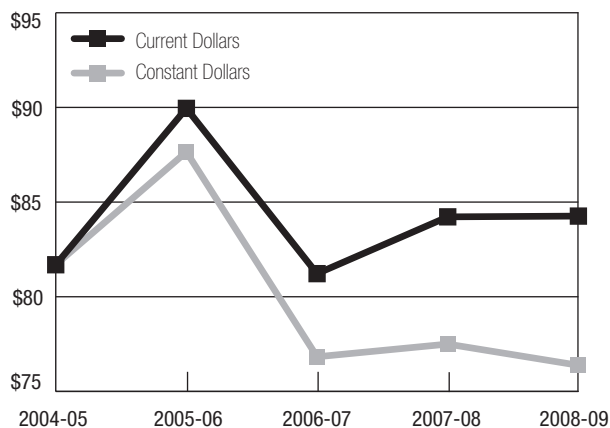
Operating Cost [In Thousands]



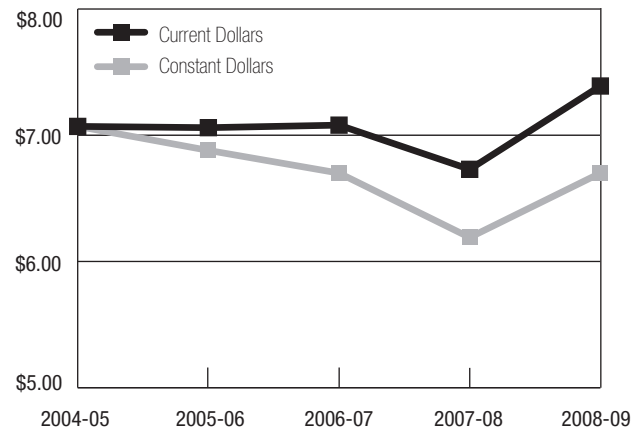
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



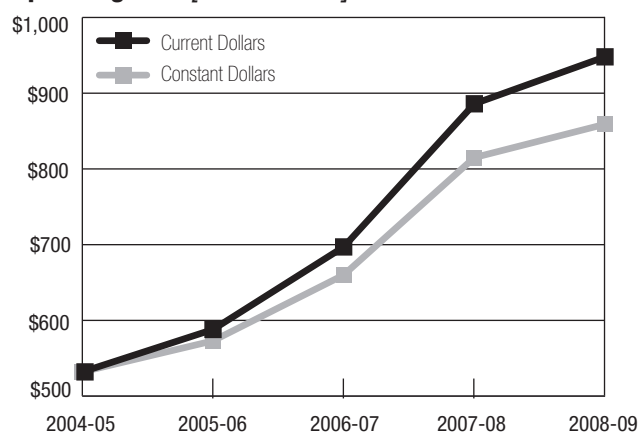
Cost Effectiveness — Cost/Passenger



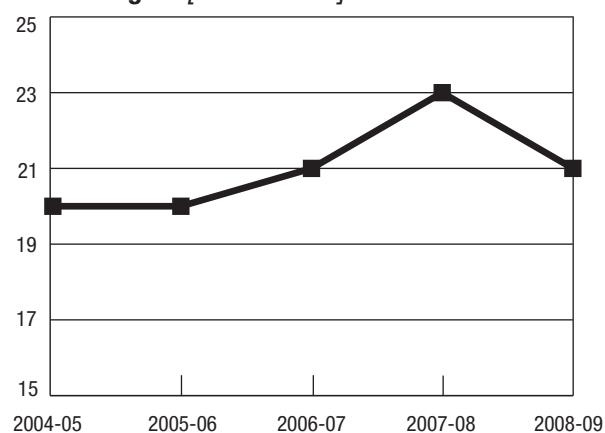
PARATRANSIT PERFORMANCE*		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	20	20	21	23	21
Average Daily Ridership		67	67	67	80	71
Revenue Vehicle Miles (000)	PRVM	113	118	132	150	151
Revenue Vehicle Hours (000)	PRVH	9	10	10	11	11
Employee Equivalents (FTE)	PEmp	6	10	10	10	10
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$57.99	\$58.80	\$68.42	\$82.82	\$88.72
Cost Efficiency (constant FY05 \$)		\$57.99	\$57.30	\$64.73	\$76.21	\$80.43
Cost Effectiveness (current \$)	PCost/PPass	\$26.96	\$29.40	\$32.86	\$39.19	\$45.53
Cost Effectiveness (constant FY05 \$)		\$26.96	\$28.65	\$31.09	\$36.06	\$41.27
Service Effectiveness	PPass/PRVH	2.2	2.0	2.1	2.1	1.9
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.1
Labor Efficiency (000)	PRVH/PEmp	1.5	1.0	1.0	1.1	1.1
Farebox Recovery	PRev/PCost	8.8%	8.8%	8.2%	7.6%	5.8%

* Only DART demand response service are included in this summary

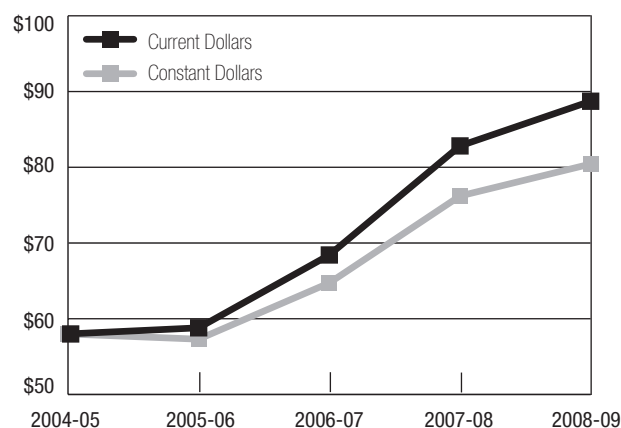
Operating Cost [In Thousands]



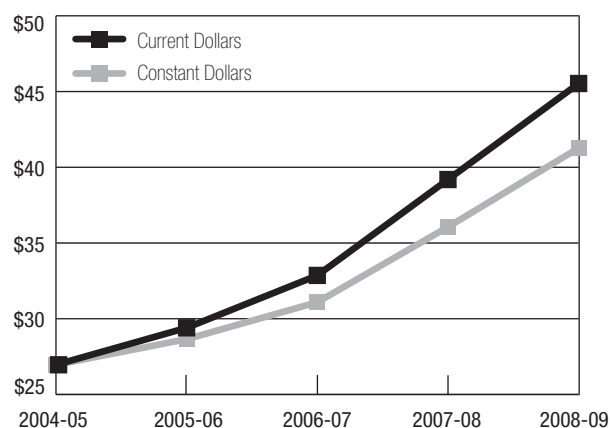
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Golden Gate Transit (Golden Gate Bridge, Highway and Transportation District)

1011 Andersen Drive, San Rafael, CA 94901

<http://www.goldengate.org/>

(415) 257-4417

General Description

Starting Year	1928 Golden Gate Bridge 1970 Ferry service 1971 Bus 1972 Transbay bus
Organization Type	Bridge, Highway and Transit District created by the State Legislature
Governing Body	19-member board of directors
Board Selection	Appointed by county boards of supervisors

Service Area

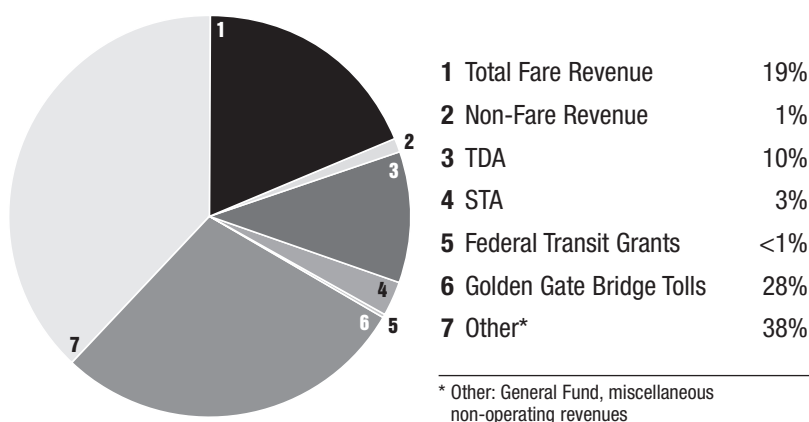
Square Miles	160
Population	815,000
Ridership per Capita	11.3

GGBHTD's service area includes the City and County of San Francisco, and the counties of Marin and Sonoma. Del Norte, Mendocino and Napa counties are voting members of the transit district, but GGBHTD does not extend its services into these counties. GGBHTD also provides a regional transit link between Marin and western Contra Costa counties.

Fixed-Route Fare Structure

Category	Single Fare	Ferry
Adult	\$3.30-\$8.80	\$7.45
Youth	\$1.65-\$4.40	\$3.70
Senior	\$1.65-\$4.40	\$3.70
Disabled	\$1.65-\$4.40	\$3.70
Transfers	Free	Free

Operating Revenue, FY 2008-09



System Characteristics

Active Fleet	206 Total
	201 Motor Buses
	5 Ferry
Routes	48 Total
	21 Local
	19 Transbay Commuter
	2 Other Commuter
	6 Transbay Basic

Hours of Operation

Monday – Sunday 4:00 am – 2:30 am

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
BART
Marin Transit
Mendocino Transit
Muni
Petaluma Transit
SamTrans
Santa Rosa City Bus
Sonoma County Transit
Tiburon Ferry (Blue & Gold)
Vallejo Transit
VINE
WestCAT

Joint Fare Instruments and Transfers

AC Transit
Marin Transit
Muni - Golden Gate Ferry Transfer Agreement
SamTrans
Sonoma County Interoperator Transfer Agreement
Sonoma County Superpass
TransLink®
Vallejo Transit
WestCAT



Golden Gate Transit

SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus*	BCost		57,527	59,221	60,207	68,483	69,995
Ferry	FCost		19,004	18,541	19,064	22,943	23,619
Paratransit	PCost		3,484	3,667	4,056	4,368	4,266
Total Costs			\$80,015	\$81,429	\$83,327	\$95,793	\$97,880
Operating Revenue (000)							
Farebox:							
Fixed-Route Bus*	BRev		14,514	14,473	16,039	14,747	15,486
Ferry	FRev		7,570	8,342	9,166	9,863	10,122
Paratransit	PRev		235	245	263	274	287
Total Farebox Revenue			\$22,318	\$23,060	\$25,468	\$24,884	\$25,895
Non-Fare Revenue			1,371	1,415	1,384	1,423	1,584
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			13,582	14,628	15,056	14,980	14,365
STA			2,141	2,797	5,587	5,541	3,622
Federal Transit Grants			4,200	3,811	707	839	402
Other			36,402	35,718	35,284	48,290	52,176
Total Revenue			\$80,015	\$81,429	\$83,485	\$95,957	\$98,044

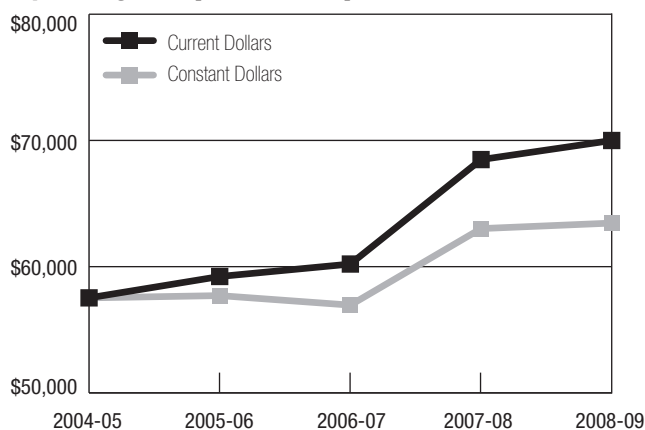
* Fixed-Route Bus Service does not include Club Bus Service. Since Club Bus Service is a subscription service it is not included in this summary.

Golden Gate Transit

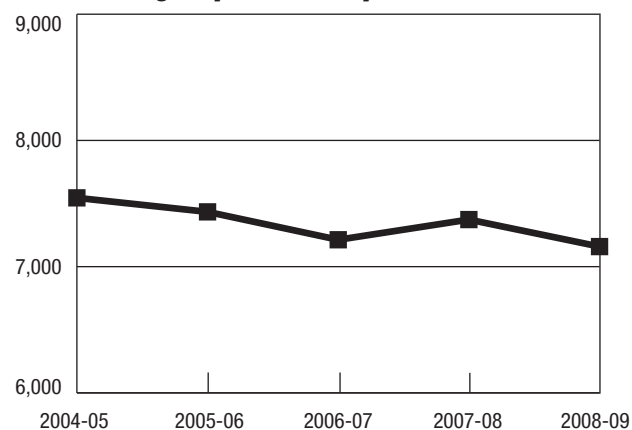
FIXED-ROUTE BUS PERFORMANCE*		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	7,545	7,434	7,213	7,373	7,159
Average Weekday Ridership		25,599	24,986	24,109	24,553	23,965
Revenue Vehicle Miles (000)	BRVM	5,116	5,079	5,110	5,284	5,394
Revenue Vehicle Hours (000)	BRVH	335	333	332	341	349
Employee Equivalents (FTE)	BEmp	396	393	393	398	400
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$171.81	\$177.96	\$181.39	\$200.68	\$200.50
Cost Efficiency (constant FY05 \$)		\$171.81	\$173.41	\$171.59	\$184.66	\$181.76
Cost Effectiveness (current \$)	BCost/BPass	\$7.62	\$7.97	\$8.35	\$9.29	\$9.78
Cost Effectiveness (constant FY05 \$)		\$7.62	\$7.76	\$7.90	\$8.55	\$8.86
Service Effectiveness	BPass/BRVH	22.5	22.3	21.7	21.6	20.5
Service Effectiveness	BPass/BRVM	1.5	1.5	1.4	1.4	1.3
Labor Efficiency (000)	BRVH/BEmp	0.8	0.8	0.8	0.9	0.9
Farebox Recovery	BRev/BCost	25.2%	24.4%	26.6%	21.5%	22.1%

* Fixed-Route Bus Service does not include Club Bus Service. Since Club Bus Service is a subscription service it is not included in this summary.

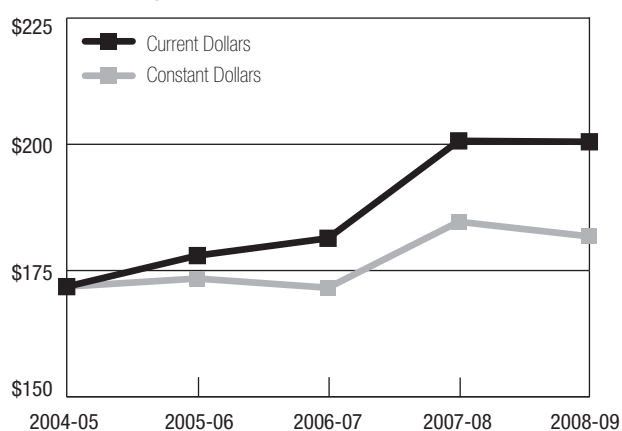
Operating Cost [In Thousands]



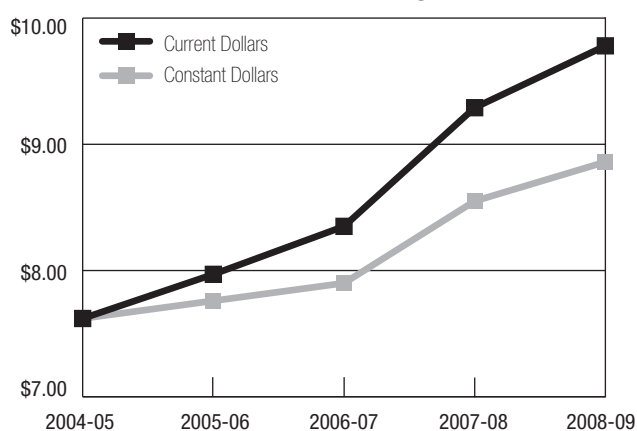
Total Passengers [In Thousands]



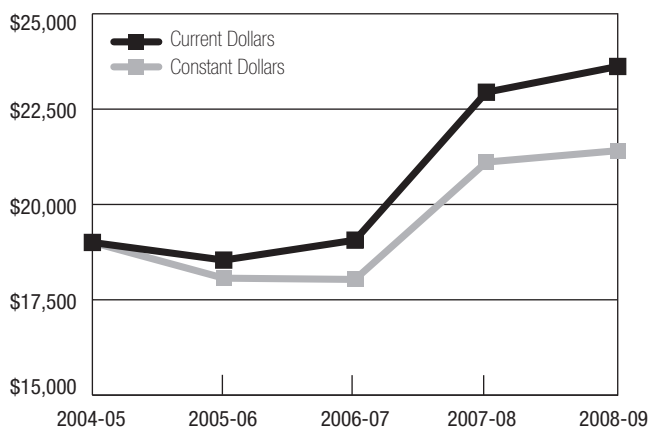
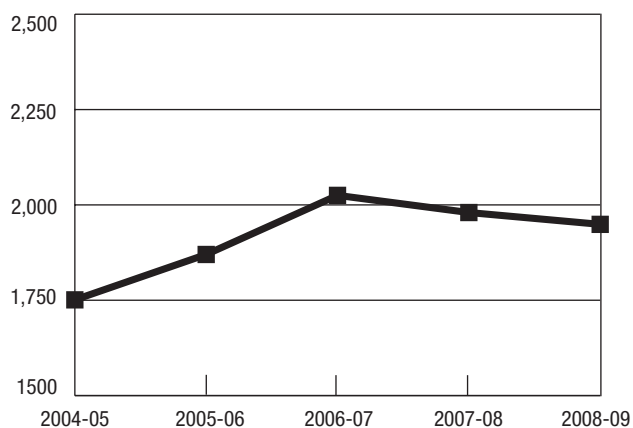
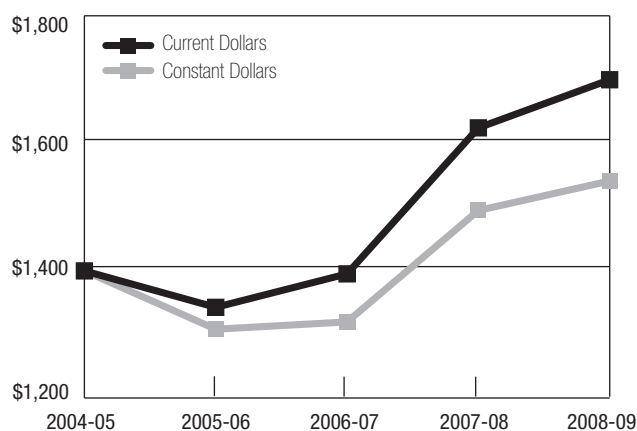
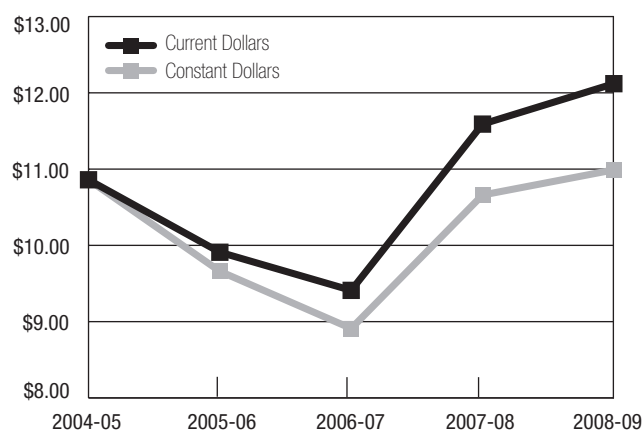
Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger

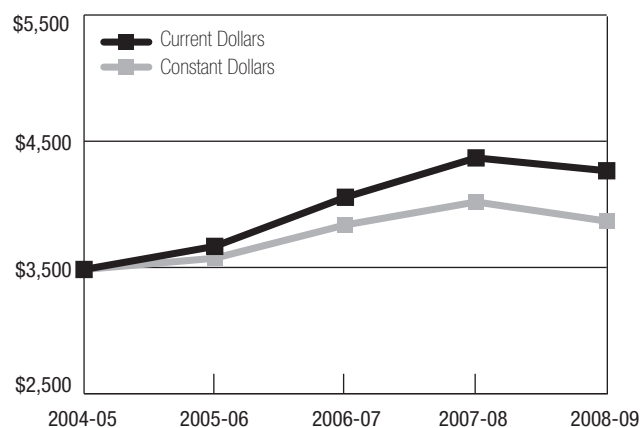


FERRY PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	FPass	1,751	1,870	2,025	1,980	1,949
Average Weekday Ridership		5,719	6,099	6,590	6,340	6,273
Revenue Vehicle Miles (000)	FRVM	184	184	183	188	187
Revenue Vehicle Hours (000)	FRVH	14	14	14	14	14
Employee Equivalents (FTE)	FEmp	78	74	78	79	79
Performance Concepts		Measures				
Cost Efficiency (current \$)	FCost/FRVH	\$1,403.35	\$1,346.00	\$1,398.67	\$1,628.40	\$1,704.11
Cost Efficiency (constant FY05 \$)		\$1,403.35	\$1,311.60	\$1,323.07	\$1,498.42	\$1,544.80
Cost Effectiveness (current \$)	FCost/FPass	\$10.86	\$9.91	\$9.41	\$11.59	\$12.12
Cost Effectiveness (constant FY05 \$)		\$10.86	\$9.66	\$8.91	\$10.66	\$10.99
Service Effectiveness	FPass/FRVH	129.3	135.8	148.6	140.5	140.6
Service Effectiveness	FPass/FRVM	9.5	10.2	11.1	10.5	10.4
Labor Efficiency (000)	FRVH/FEmp	0.2	0.2	0.2	0.2	0.2
Farebox Recovery	FRev/FCost	39.8%	45.0%	48.1%	43.0%	42.9%

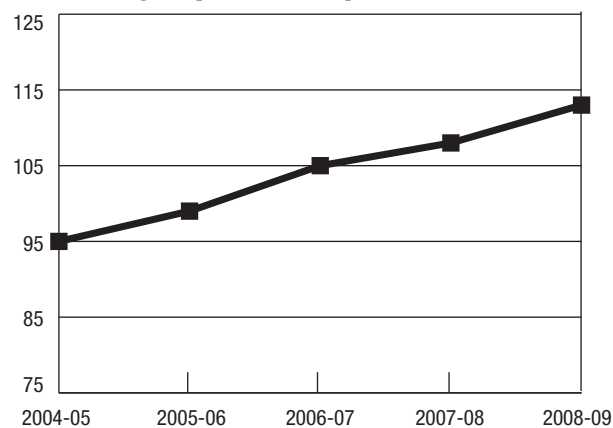
Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

PARATRANSIT PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	Ppass	95	99	105	108	113
Average Weekday Ridership		326	334	355	360	375
Revenue Vehicle Miles (000)	PRVM	931	889	954	998	1,024
Revenue Vehicle Hours (000)	PRVH	51	52	55	57	59
Employee Equivalents (FTE)	PEmp	N/A	N/A	N/A	N/A	N/A
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$68.14	\$71.03	\$73.66	\$77.28	\$72.42
Cost Efficiency (constant FY05 \$)		\$68.14	\$69.22	\$69.68	\$71.11	\$65.65
Cost Effectiveness (current \$)	PCost/PPass	\$36.54	\$37.05	\$38.49	\$40.50	\$37.86
Cost Effectiveness (constant FY05 \$)		\$36.54	\$36.11	\$36.41	\$37.26	\$34.32
Service Effectiveness	PPass/PRVH	1.9	1.9	1.9	1.9	1.9
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.1	0.1
Labor Efficiency (000)	PRVH/PEmp	N/A	N/A	N/A	N/A	N/A
Farebox Recovery	PRev/PCost	6.7%	6.7%	6.5%	6.3%	6.7%

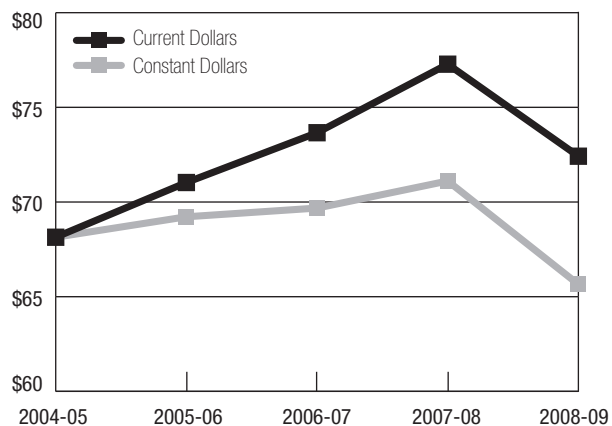
Operating Cost [In Thousands]



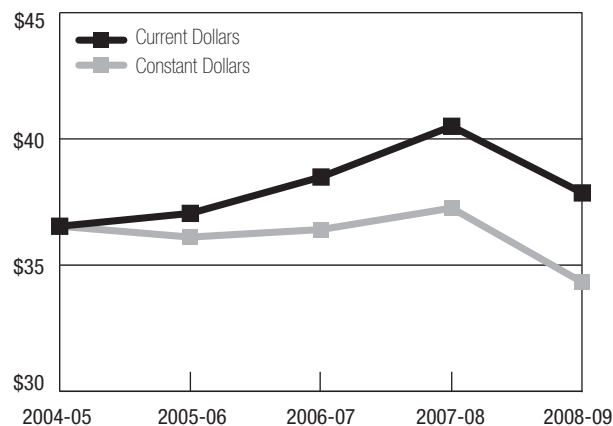
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





HEALDSBURG *transit*

Healdsburg Transit

133 Matheson Street, Healdsburg, CA 95448

<http://www.ci.healdsburg.ca.us/index.aspx?page=195>

(707) 431-3324

General Description

Starting Year	1970
Organization Type	Created by the City Council
Governing Body	5-member City Council
Board Selection	Citywide vote

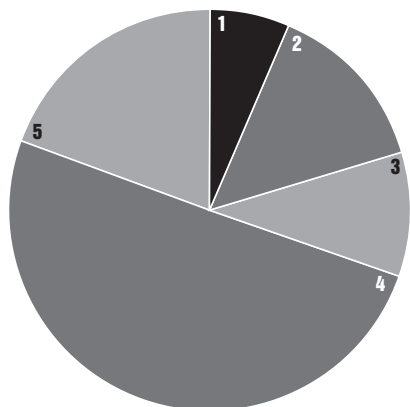
Service Area

Square Miles	3.3
Population	11,300
Ridership per Capita	1.8

Fixed-Route Fare Structure

Category	Single Fare
Adult	\$1.25
Youth (under 4)	Free
Student	\$0.75
Senior	\$0.60
Disabled	\$0.60
Transfers	N/A

Operating Revenue, FY 2008-09



1	Total Fare Revenue	6%
2	County Sales Tax	14%
3	Other	10%
4	TDA	50%
5	STA	19%

System Characteristics

Active Fleet	2 Buses
Routes	2 Total 1 Fixed-Route 1 Dial-a-ride

Hours of Operation

Fixed-Route:

Monday – Saturday 8:30 am – 4:20 pm
Sunday No service

Dial-a-ride:

Monday – Friday 9:00 am – 1:30 pm
Saturday – Sunday No service

Inter-Operator Coordination

Inter-Operator Connections

Sonoma County Transit

Joint Fare Instruments and Transfers

Sonoma County Transit



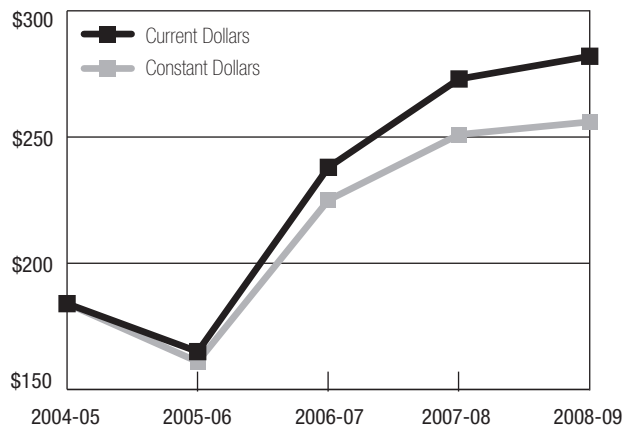
Healdsburg Transit

SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		184	165	238	273	282
Total Costs			\$184	\$165	\$238	\$273	\$282
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	19	19	19	20	19
Total Farebox Revenue			\$19	\$19	\$19	\$20	\$19
Non-Fare Revenue			0	0	0	0	0
Property Tax			0	0	0	0	0
County Sales Tax			0	45	48	46	42
TDA			150	148	139	175	149
STA			14	19	15	30	57
Federal Transit Grants			0	0	0	0	0
Other			0	3	0	4	29
Total Revenue			\$183	\$234	\$221	\$275	\$296

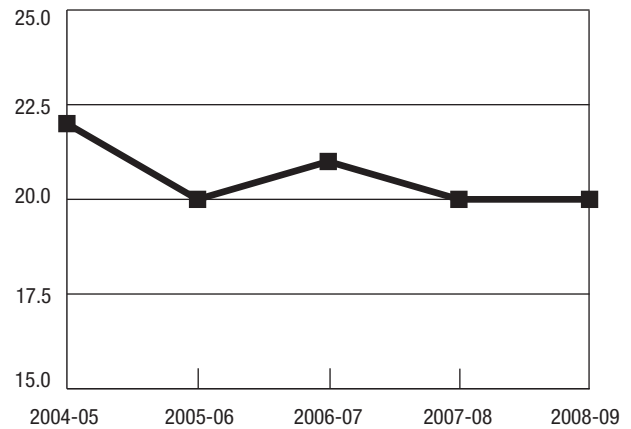
Healdsburg Transit

FIXED-ROUTE BUS PERFORMANCE			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data							<i>Unaudited</i>
Total Passengers (000)	BPass		22	20	21	20	20
Average Weekday Ridership			423	385	404	388	389
Revenue Vehicle Miles (000)	BRVM		38	37	37	37	37
Revenue Vehicle Hours (000)	BRVH		3	3	3	4	4
Employee Equivalents (FTE)	BEmp		5	5	5	5	5
Performance Concepts			Measures				
Cost Efficiency (current \$)	BCost/BRVH		\$56.35	\$49.07	\$79.33	\$74.43	\$70.73
Cost Efficiency (constant FY05 \$)			\$56.35	\$47.81	\$75.05	\$68.49	\$64.11
Cost Effectiveness (current \$)	BCost/BPass		\$8.36	\$8.24	\$11.33	\$13.51	\$13.96
Cost Effectiveness (constant FY05 \$)			\$8.36	\$8.03	\$10.72	\$12.43	\$12.65
Service Effectiveness	BPass/BRVH		6.7	6.0	7.0	5.5	5.1
Service Effectiveness	BPass/BRVM		0.6	0.5	0.6	0.5	0.5
Labor Efficiency (000)	BRVH/BEmp		0.7	0.7	0.6	0.7	0.8
Farebox Recovery	BRev/BCost		10.1%	11.5%	8.0%	7.2%	6.8%

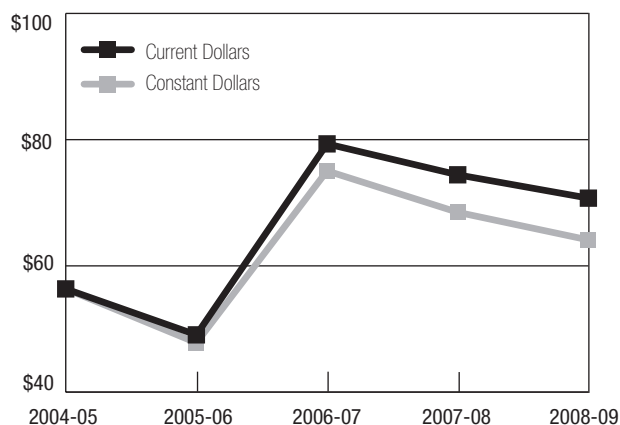
Operating Cost [In Thousands]



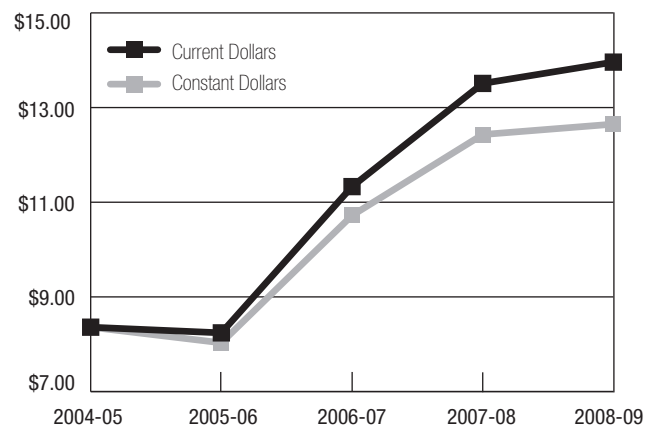
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





LAVTA (Livermore Amador Valley Transit Authority/Wheels)

1362 Rutan Court, Suite 100, Livermore, CA 94551

<http://www.lavta.org/>

(925) 455-7555

General Description

Starting Year	1986
Organization Type	Transit authority
Governing Body	7-member board of directors
Board Selection	Appointed by respective city councils and Alameda County Board of Supervisors
Contract Service	MV Public Transportation, Inc.

Service Area

Square Miles	40
Population	171,652
Ridership per Capita	13.5

LAVTA's service area includes the cities of Livermore, Pleasanton, Dublin and the unincorporated areas of eastern Alameda County, with commuter service to Contra Costa County and Silicon Valley.

Fixed-Route Fare Structure

Category	Single Fare	Monthly Pass
Adult	\$2.00	\$60.00
Youth (under 6)	Free	—
Student	\$2.00	\$60.00
Senior	\$1.00	\$18.00
Disabled	\$1.00	\$18.00
Transfer	Free	—
Inter-Operator Transfer	Free*	—

* Transfers from BART are \$0.85.

System Characteristics

Active Fleet	92 Total
	74 Motor Buses
	18 Demand Response

Routes	18 Total
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Hours of Operation

Monday – Sunday 24 hours

Inter-Operator Coordination

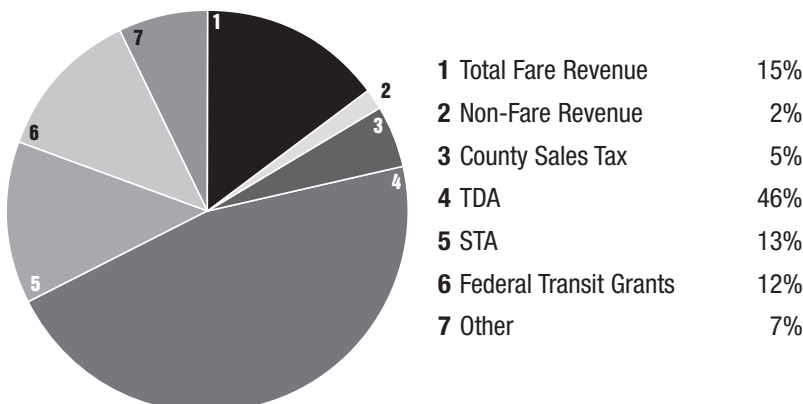
Inter-Operator Connections

ACE
BART
County Connection

Joint Fare Instruments and Transfers

ACE Transfer
BART Transfer
County Connection Transfer

Operating Revenue, FY 2008-09

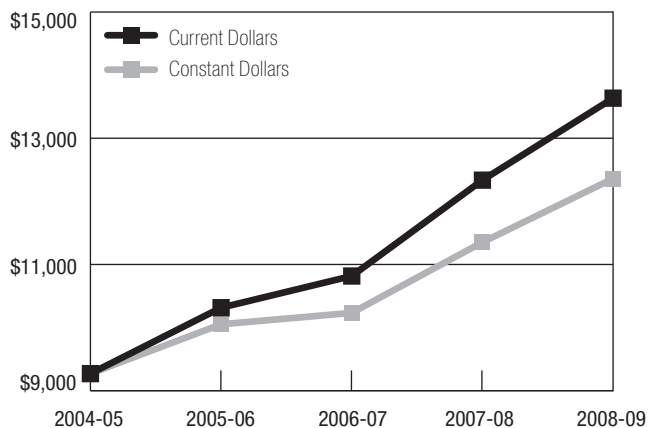
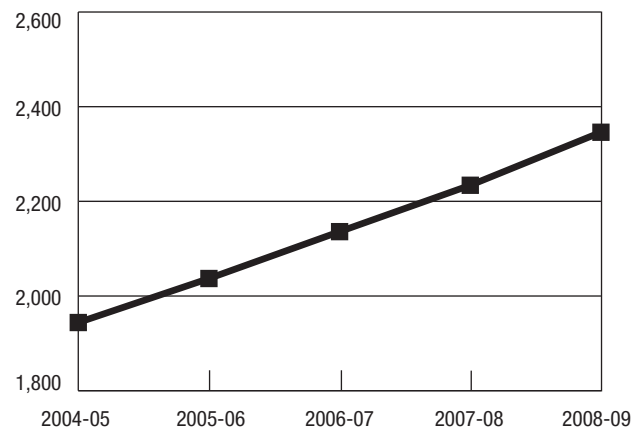
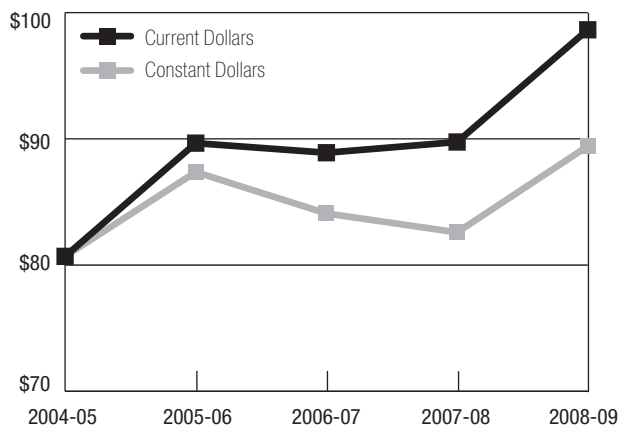
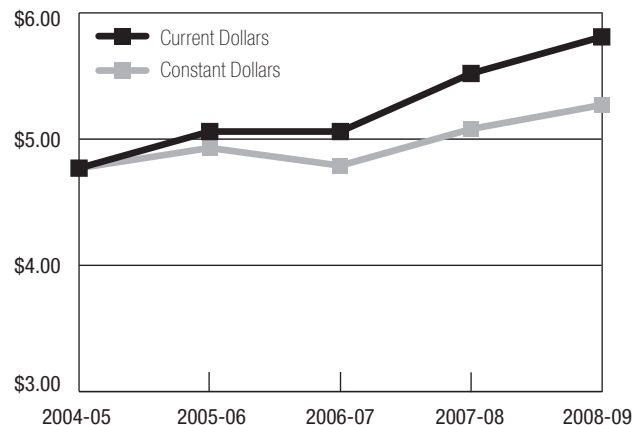




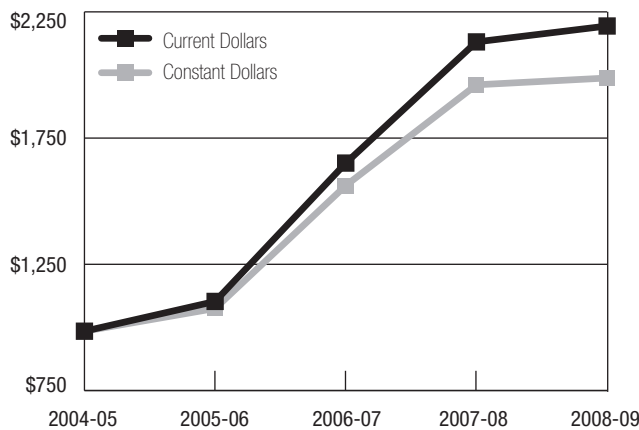
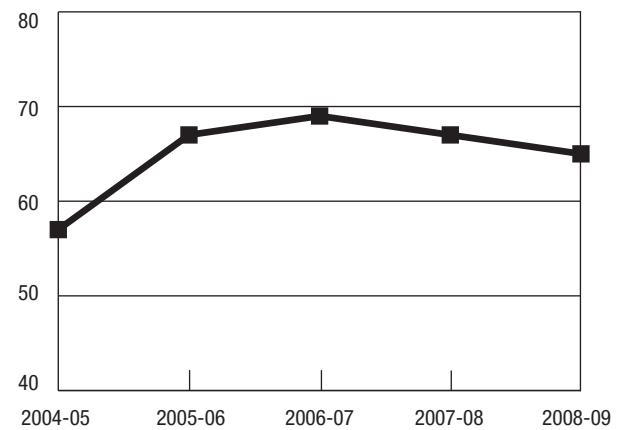
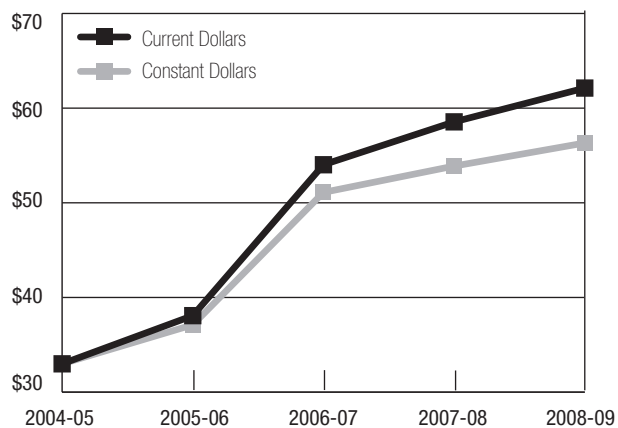
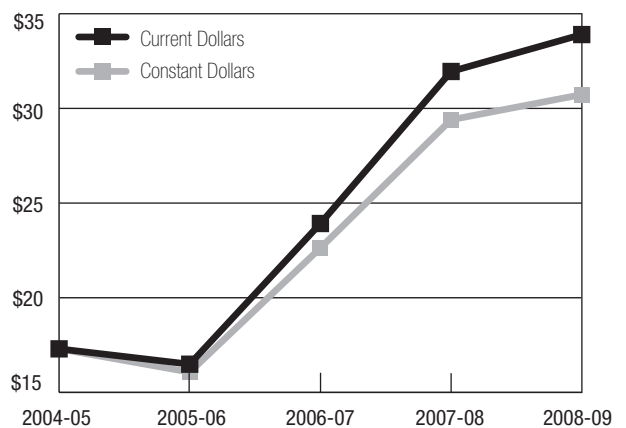
LAVTA

SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		9,270	10,315	10,817	12,336	13,635
Paratransit	PCost		985	1,103	1,651	2,131	2,194
Total Costs			\$10,255	\$11,418	\$12,468	\$14,468	\$15,829
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	1,622	1,715	2,013	2,246	2,286
	Paratransit	PRev	109	104	158	194	196
Total Farebox Revenue			\$1,731	\$1,819	\$2,172	\$2,440	\$2,482
Non-Fare Revenue			166	185	256	272	284
Property Tax			0	0	0	0	0
County Sales Tax			796	866	1,102	962	836
TDA			5,642	7,083	6,962	8,517	7,691
STA			595	961	1,118	942	2,134
Federal Transit Grants			1,289	301	614	1,220	2,078
Other			35	203	244	1,076	1,160
Total Revenue			\$10,255	\$11,418	\$12,468	\$15,430	\$16,665

FIXED-ROUTE BUS PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	1,944	2,037	2,136	2,234	2,346
Average Weekday Ridership		6,591	7,365	7,316	7,873	8,267
Revenue Vehicle Miles (000)	BRVM	1,680	1,588	1,756	2,232	2,180
Revenue Vehicle Hours (000)	BRVH	115	115	122	137	138
Employee Equivalents (FTE)	BEmp	128	130	150	119	120
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$80.69	\$89.66	\$88.90	\$89.75	\$98.64
Cost Efficiency (constant FY05 \$)		\$80.69	\$87.37	\$84.09	\$82.59	\$89.42
Cost Effectiveness (current \$)	BCost/BPass	\$4.77	\$5.06	\$5.06	\$5.52	\$5.81
Cost Effectiveness (constant FY05 \$)		\$4.77	\$4.93	\$4.79	\$5.08	\$5.27
Service Effectiveness	BPass/BRVH	16.9	17.7	17.6	16.3	17.0
Service Effectiveness	BPass/BRVM	1.2	1.3	1.2	1.0	1.1
Labor Efficiency (000)	BRVH/BEmp	0.9	0.9	0.8	1.2	1.2
Farebox Recovery	BRev/BCost	17.5%	16.6%	18.6%	18.2%	16.8%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

PARATRANSIT PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	57	67	69	67	65
Average Weekday Ridership		198	229	234	227	220
Revenue Vehicle Miles (000)	PRVM	358	290	372	379	368
Revenue Vehicle Hours (000)	PRVH	30	29	31	36	35
Employee Equivalents (FTE)	PEmp	25	20	25	27	27
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$32.99	\$38.08	\$54.02	\$58.55	\$62.12
Cost Efficiency (constant FY05 \$)		\$32.99	\$37.11	\$51.10	\$53.88	\$56.32
Cost Effectiveness (current \$)	PCost/PPass	\$17.30	\$16.49	\$23.92	\$31.95	\$33.90
Cost Effectiveness (constant FY05 \$)		\$17.30	\$16.07	\$22.63	\$29.40	\$30.73
Service Effectiveness	PPass/PRVH	1.9	2.3	2.3	1.8	1.8
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.2
Labor Efficiency (000)	PRVH/PEmp	1.2	1.4	1.2	1.3	1.3
Farebox Recovery	PRev/PCost	11.1%	9.4%	9.6%	9.1%	9.0%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**



San Francisco Municipal Railway

Muni (San Francisco Municipal Transportation Agency)

949 Presidio Avenue, San Francisco, CA 94115

<http://www.sfmta.com>

(415) 701-4500

General Description

Starting Year	1912
Organization Type	Municipal transit agency
Governing Body	7-member board under the Municipal Transportation Agency
Board Selection	Appointed by the mayor of San Francisco

Service Area

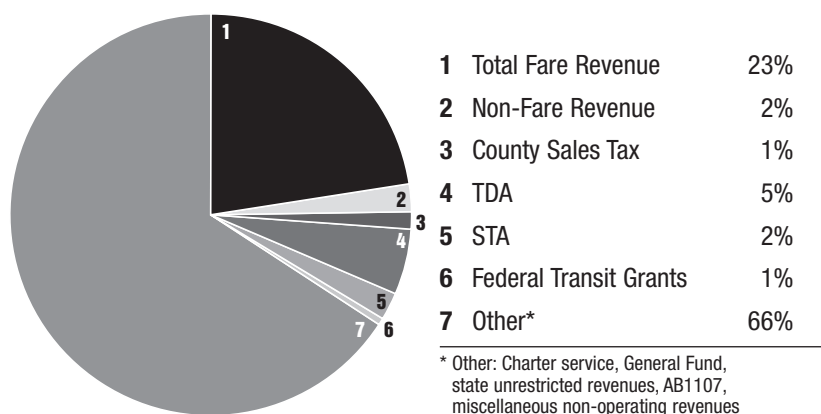
Square Miles	48.6
Population	824,525
Ridership per Capita	275

Services are primarily provided in the city and county of San Francisco. Routes 9, 14, 28, 54 and 76 extend service to Daly City, Marin Headlands and Brisbane.

Fixed-Route Fare Structure

Category	Single Fare	Cable Car	Monthly Passes
Adult	\$1.50	\$5.00	\$45.00
Youth	\$0.50	\$5.00	\$10.00
Senior	\$0.50	\$5.00	\$10.00
Disabled	\$0.50	\$5.00	\$10.00
Transfer	Free	—	—

Operating Revenue, FY 2008–09



System Characteristics

Active Fleet	1,072 Total
	40 Cable Cars
	190 Light Rail
	511 Motor Buses
	331 Trolley Buses

Routes	80 Total
	64 Local
	16 Express

Hours of Operation

Monday – Sunday 24 Hours

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
Alameda Ferry Services
BART
Caltrain
Golden Gate Transit
SamTrans
Vallejo Transit

Joint Fare Instruments and Transfers

AC/Muni Joint Pass
BART Plus
BART/Muni & East Bay Ferry/Muni Transfer
Caltrain/Muni (Peninsula Pass)
Muni Fast Pass on BART
Muni/Golden Gate Joint Pass
Muni/SamTrans Joint Pass
Muni/Vallejo Ferry Joint Pass

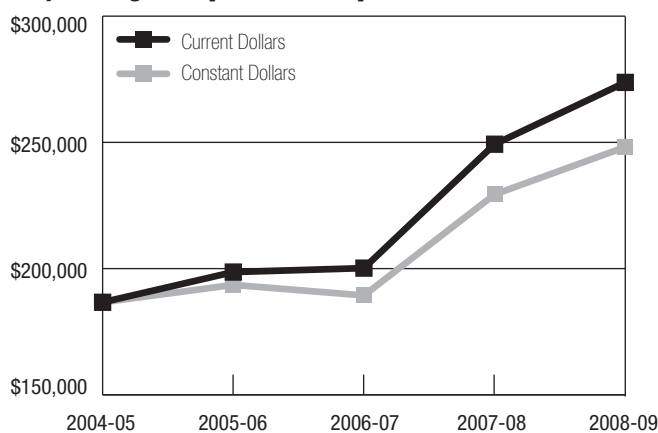
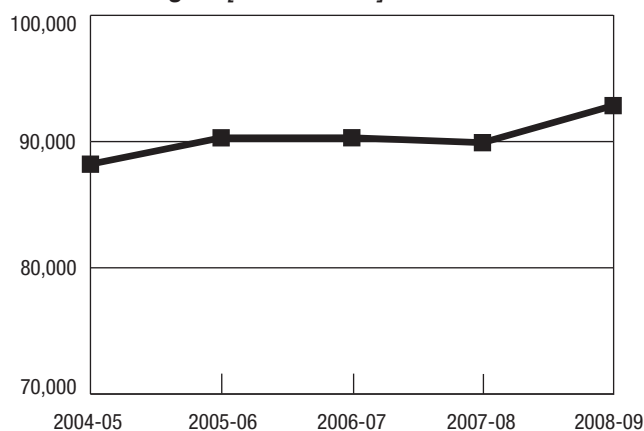
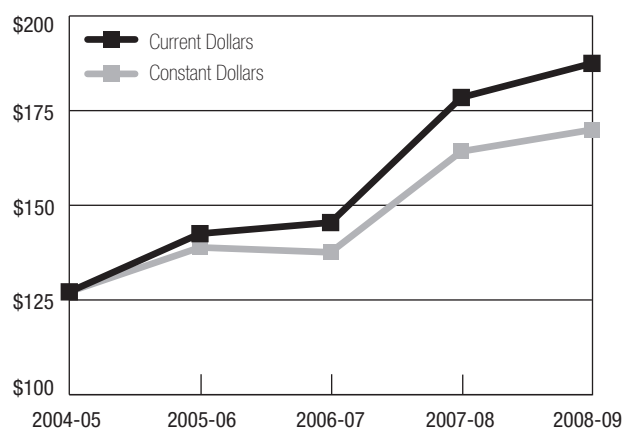
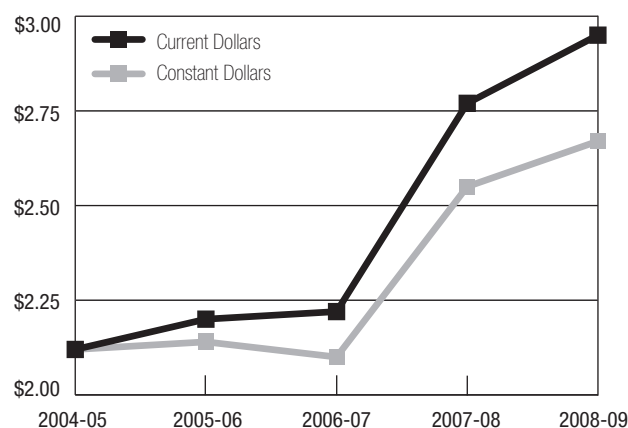


Muni

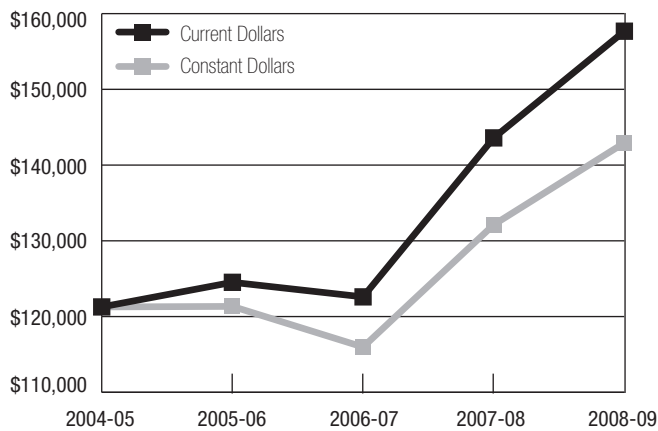
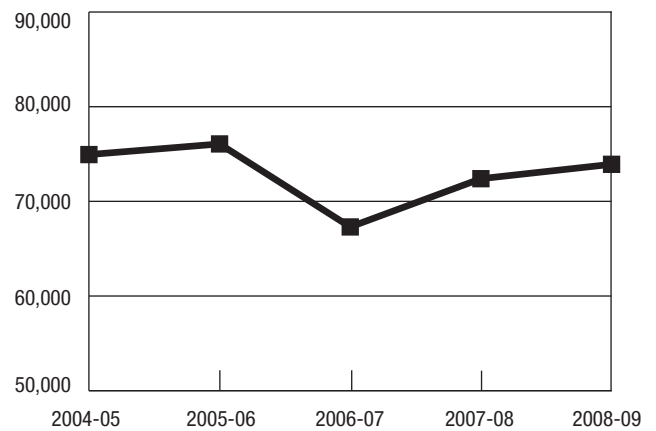
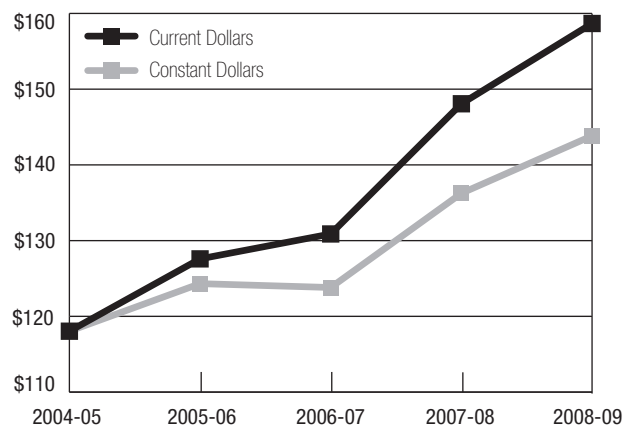
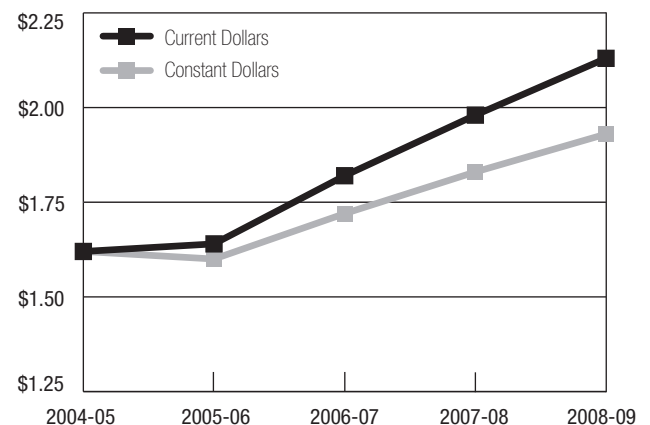
SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Motor Bus	BCost		186,657	198,626	200,186	249,271	273,758
Trolley Bus	TCost		121,270	124,522	122,598	143,590	157,678
Cable Car	CCost		40,077	40,293	44,014	51,586	56,651
Light Rail	RCost		108,715	111,116	123,618	146,515	160,902
Paratransit	PCost		18,862	19,401	18,976	19,431	21,038
Total Costs			\$475,581	\$493,959	\$509,392	\$610,394	\$670,027
Operating Revenue (000)							
Farebox: *							
Motor Bus	BRev		43,688	53,845	57,349	56,916	53,107
Trolley Bus	TRev		37,117	41,128	42,738	42,417	42,276
Cable Car	CRev		16,228	14,709	14,925	24,248	24,600
Light Rail	RRev		23,181	24,871	26,506	26,306	30,052
Paratransit	PRev		1,375	1,411	1,475	1,645	1,529
Total Farebox Revenue			\$121,588	\$135,964	\$142,993	\$151,532	\$151,563
Non-Fare Revenue			5,322	4,425	5,530	14,247	15,684
Property Tax			0	0	0	0	0
County Sales Tax			16,177	9,670	9,670	10,664	9,670
TDA			26,377	31,198	37,744	35,061	35,512
STA			11,663	19,659	16,112	18,501	15,261
Federal Transit Grants			23,214	20,688	5,156	6,099	3,922
Other			272,635	272,355	314,706	375,934	441,949
Total Revenue			\$476,976	\$493,959	\$531,911	\$612,038	\$673,560

* Modal farebox revenues since FY 2005-06 (excluding paratransit) are MTC estimates based on modal ridership and fare basis. Prior to FY 2005-06, modal farebox revenues are taken from NTD reports.

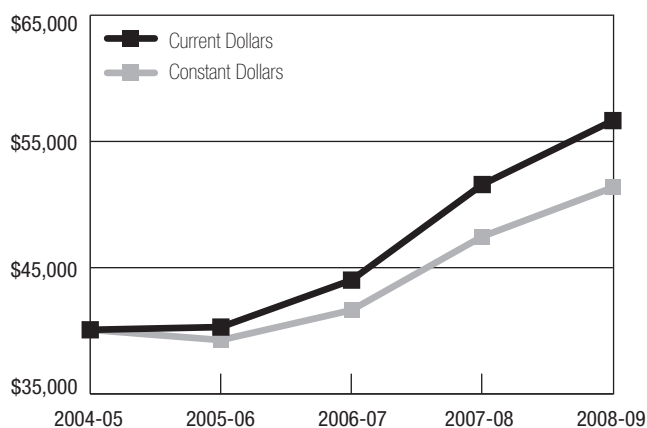
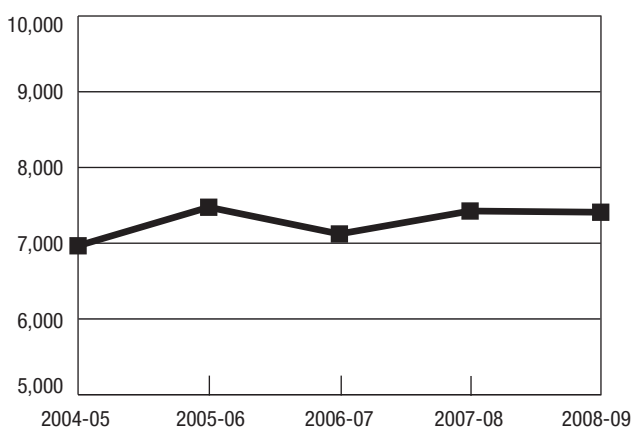
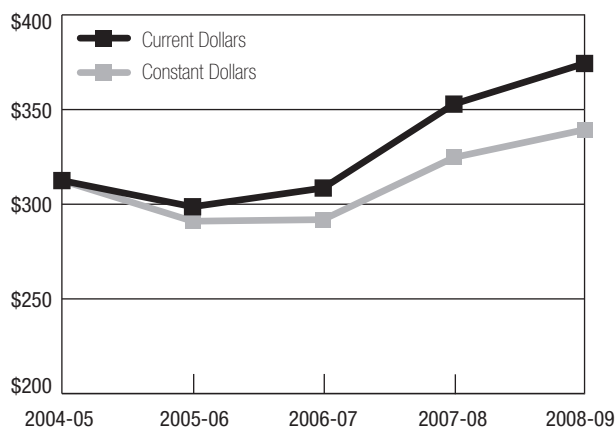
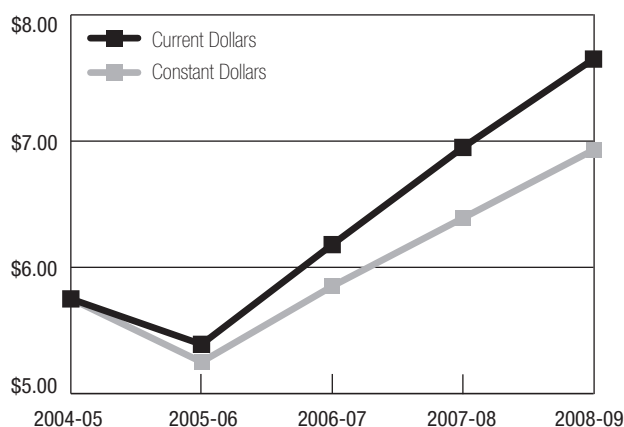
MOTOR BUS PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	88,209	90,298	90,303	89,913	92,849
Average Weekday Ridership		283,844	290,973	289,557	279,723	297,721
Revenue Vehicle Miles (000)	BRVM	13,499	12,356	12,178	12,250	13,172
Revenue Vehicle Hours (000)	BRVH	1,468	1,394	1,376	1,397	1,460
Employee Equivalents (FTE)	BEmp	1,506	1,562	1,520	1,544	1,441
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$127.14	\$142.51	\$145.44	\$178.47	\$187.48
Cost Efficiency (constant FY05 \$)		\$127.14	\$138.87	\$137.58	\$164.23	\$169.95
Cost Effectiveness (current \$)	BCost/BPass	\$2.12	\$2.20	\$2.22	\$2.77	\$2.95
Cost Effectiveness (constant FY05 \$)		\$2.12	\$2.14	\$2.10	\$2.55	\$2.67
Service Effectiveness	BPass/BRVH	60.1	64.8	65.6	64.4	63.6
Service Effectiveness	BPass/BRVM	6.5	7.3	7.4	7.3	7.0
Labor Efficiency (000)	BRVH/BEmp	1.0	0.9	0.9	0.9	1.0
Farebox Recovery	BRev/BCost	23.4%	27.1%	28.6%	22.8%	19.4%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

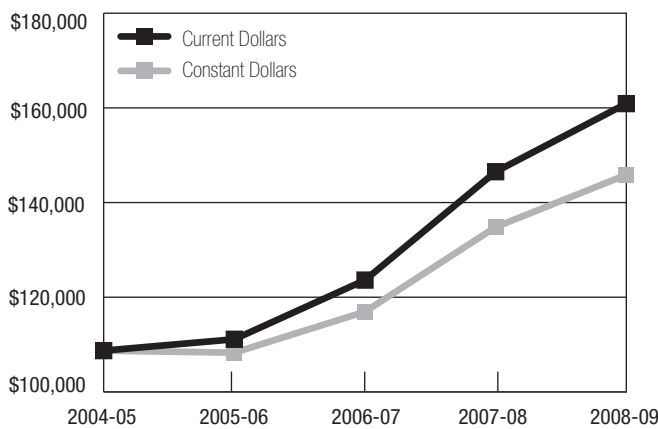
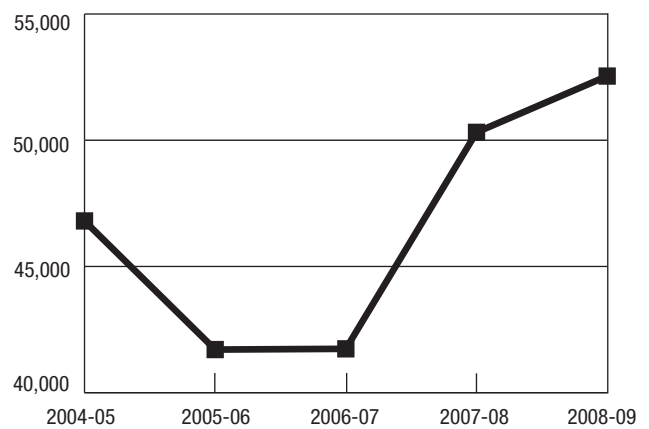
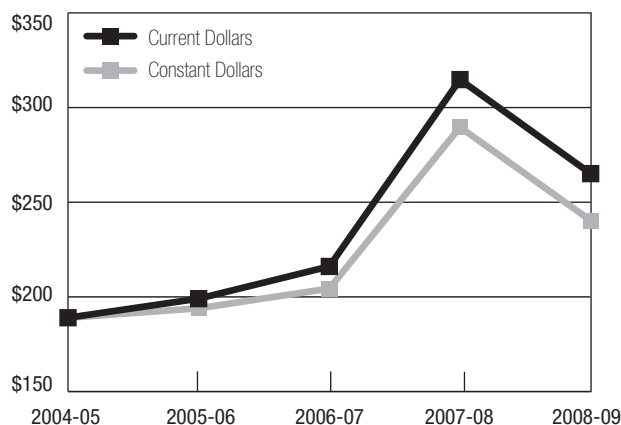
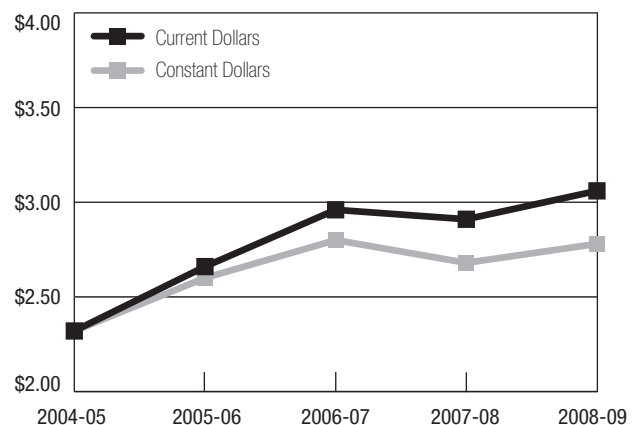
TROLLEY BUS PERFORMANCE			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data							<i>Unaudited</i>
Total Passengers (000)	TPass		74,941	76,065	67,297	72,394	73,913
Average Weekday Ridership			234,669	219,327	210,384	227,489	231,066
Revenue Vehicle Miles (000)	TRVM		7,015	6,665	6,362	6,557	6,881
Revenue Vehicle Hours (000)	TRVH		1,027	976	937	970	994
Employee Equivalents (FTE)	TEmp		911	945	994	991	925
Performance Concepts			Measures				
Cost Efficiency (current \$)	TCost/TRVH		\$118.04	\$127.59	\$130.88	\$148.07	\$158.67
Cost Efficiency (constant FY05 \$)			\$118.04	\$124.32	\$123.81	\$136.25	\$143.84
Cost Effectiveness (current \$)	TCost/TPass		\$1.62	\$1.64	\$1.82	\$1.98	\$2.13
Cost Effectiveness (constant FY05 \$)			\$1.62	\$1.60	\$1.72	\$1.83	\$1.93
Service Effectiveness	TPass/TRVH		72.9	77.9	71.8	74.7	74.4
Service Effectiveness	TPass/TRVM		10.7	11.4	10.6	11.0	10.7
Labor Efficiency (000)	TRVH/TEmp		1.1	1.0	0.9	1.0	1.1
Farebox Recovery	TRev/TCost		30.6%	33.0%	34.9%	29.5%	26.8%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

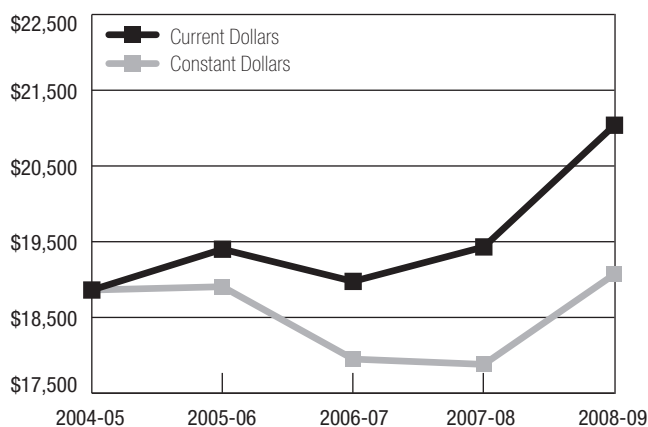
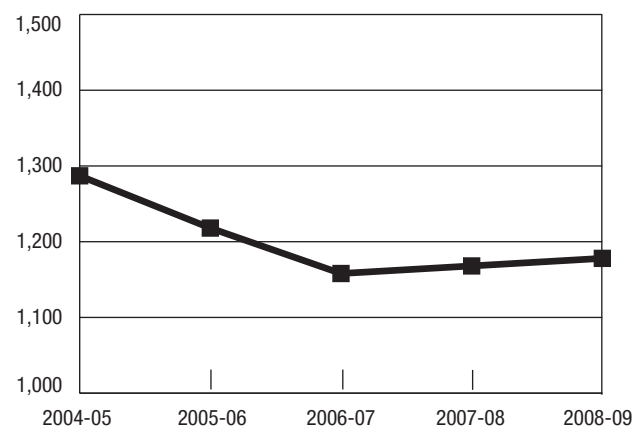
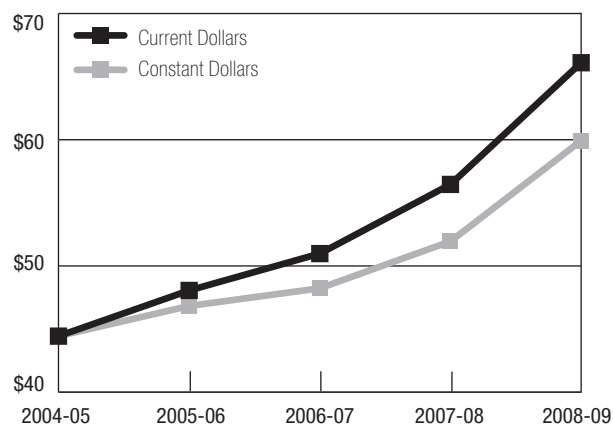
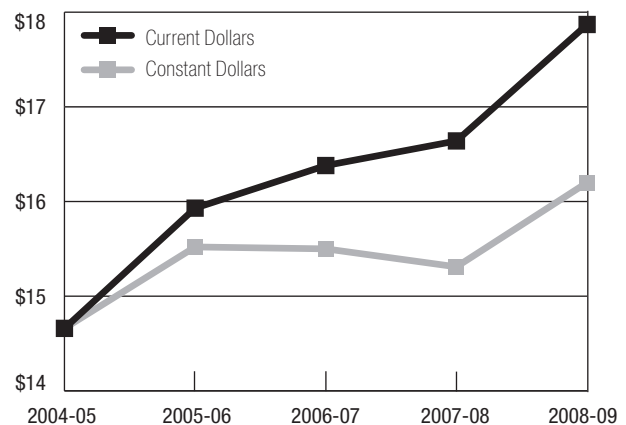
CABLE CAR PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	CPass	6,966	7,475	7,122	7,425	7,409
Average Weekday Ridership		19,166	21,629	19,041	20,530	19,810
Revenue Vehicle Miles (000)	CRVM	414	436	469	478	507
Revenue Vehicle Hours (000)	CRVH	128	135	143	146	151
Employee Equivalents (FTE)	CEmp	400	415	369	408	381
Performance Concepts		Measures				
Cost Efficiency (current \$)	CCost/CRVH	\$312.49	\$298.67	\$308.55	\$352.87	\$374.34
Cost Efficiency (constant FY05 \$)		\$312.49	\$291.03	\$291.87	\$324.70	\$339.35
Cost Effectiveness (current \$)	CCost/CPass	\$5.75	\$5.39	\$6.18	\$6.95	\$7.65
Cost Effectiveness (constant FY05 \$)		\$5.75	\$5.25	\$5.85	\$6.39	\$6.93
Service Effectiveness	CPass/CRVH	54.3	55.4	49.9	50.8	49.0
Service Effectiveness	CPass/CRVM	16.8	17.2	15.2	15.5	14.6
Labor Efficiency (000)	CRVH/CEmp	0.3	0.3	0.4	0.4	0.4
Farebox Recovery	CRev/CCost	40.5%	36.5%	33.9%	47.0%	43.4%

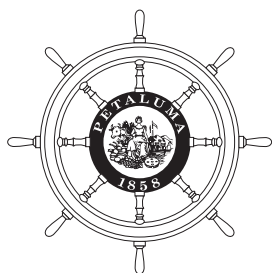
Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

LIGHT RAIL PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	RPass	46,803	41,708	41,737	50,313	52,542
Average Weekday Ridership		146,862	132,637	130,914	159,405	164,806
Revenue Vehicle Miles (000)	RRVM	5,525	5,358	5,074	4,089	5,488
Revenue Vehicle Hours (000)	RRVH	575	558	572	465	607
Employee Equivalents (FTE)	REmp	897	931	919	949	886
Performance Concepts		Measures				
Cost Efficiency (current \$)	RCost/RRVH	\$188.99	\$199.07	\$216.08	\$314.77	\$265.11
Cost Efficiency (constant FY05 \$)		\$188.99	\$193.98	\$204.40	\$289.64	\$240.33
Cost Effectiveness (current \$)	RCost/RPass	\$2.32	\$2.66	\$2.96	\$2.91	\$3.06
Cost Effectiveness (constant FY05 \$)		\$2.32	\$2.60	\$2.80	\$2.68	\$2.78
Service Effectiveness	RPass/RRVH	81.4	74.7	73.0	108.1	86.6
Service Effectiveness	RPass/RRVM	8.5	7.8	8.2	12.3	9.6
Labor Efficiency (000)	RRVH/REmp	0.6	0.6	0.6	0.5	0.7
Farebox Recovery	RRev/RCost	21.3%	22.4%	21.4%	18.0%	18.7%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

PARATRANSIT PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	1,287	1,218	1,158	1,168	1,178
Average Weekday Ridership		4,158	3,958	3,742	3,778	3,814
Revenue Vehicle Miles (000)	PRVM	4,743	4,331	4,102	3,954	3,812
Revenue Vehicle Hours (000)	PRVH	424	404	372	344	318
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$44.44	\$48.06	\$50.98	\$56.46	\$66.10
Cost Efficiency (constant FY05 \$)		\$44.44	\$46.83	\$48.23	\$51.95	\$59.92
Cost Effectiveness (current \$)	PCost/PPass	\$14.66	\$15.93	\$16.38	\$16.64	\$17.87
Cost Effectiveness (constant FY05 \$)		\$14.66	\$15.52	\$15.50	\$15.31	\$16.20
Service Effectiveness	PPass/PRVH	3.0	3.0	3.1	3.4	3.7
Service Effectiveness	PPass/PRVM	0.3	0.3	0.3	0.3	0.3
Farebox Recovery	PRev/PCost	7.3%	7.3%	7.8%	8.5%	7.3%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**



Petaluma Transit

555 N. McDowell Boulevard, Petaluma, CA 94954

<http://www.cityofpetaluma.net/pubworks/transit-sub.html>

707) 778-4460

General Description

Starting Year	1976
Organization Type	Division of City of Petaluma
Governing Body	Petaluma City Council
Board Selection	General election

Service Area

Square Miles	13
Population	60,000
Ridership per Capita	3.0

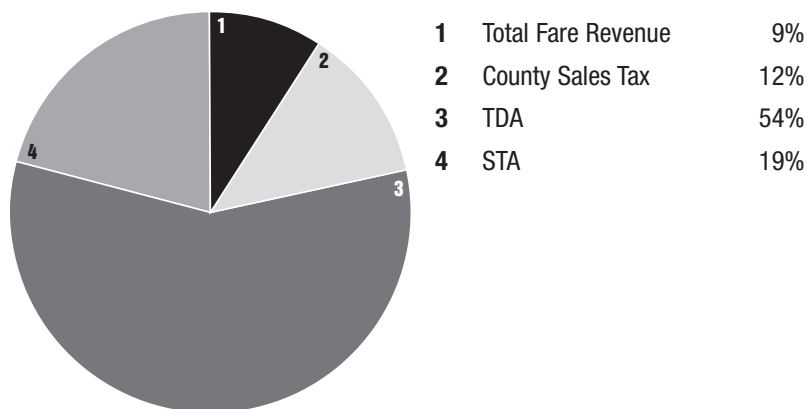
The City of Petaluma provides fixed-route and paratransit services which are generally operated within city limits.

Fixed-Route Fare Structure*

Category	Single Fare	10 Ride Card	Monthly Pass
Adult-Student	\$1.00	\$10.00	\$30.00
Student	\$1.00	\$10.00	\$25.00
Seniors-Disabled	\$0.50	\$5.00	\$15.00
Transfer	N/A	N/A	N/A

*Fixed-Route only

Operating Revenue, FY 2008-09



System Characteristics

Active Fleet	16 Total
	8 Fixed-Route
	8 Paratransit

Routes	3 Total
--------	----------------

Hours of Operation

Monday – Friday	6:15 am – 6:45 pm
Saturday	9:05 am – 5:17 pm
Sunday	No service

Inter-Operator Coordination

Inter-Operator Connections

Golden Gate Transit
Sonoma County Transit

Joint Fare Instruments and Transfers

Sonoma County Transit Super Pass

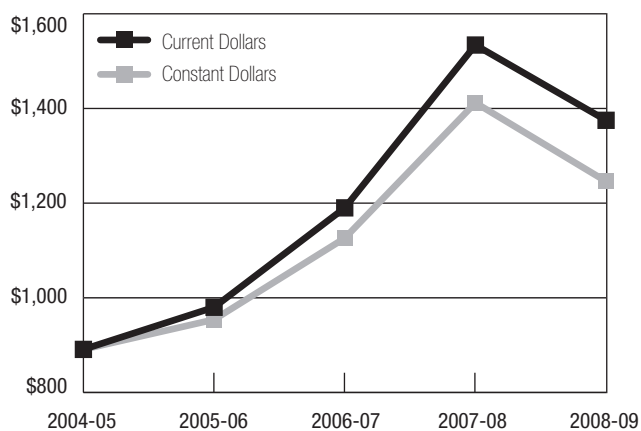


Petaluma Transit

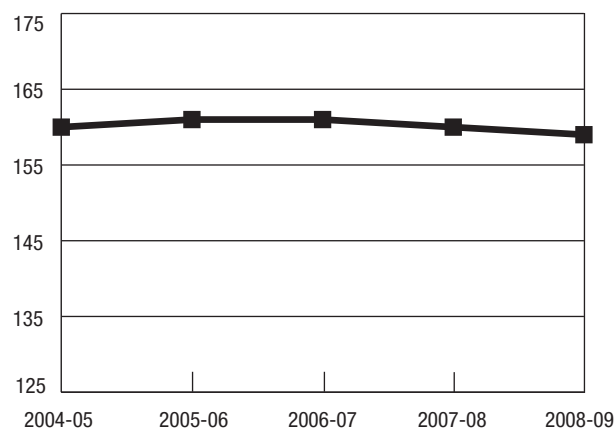
SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		891	980	1,190	1,534	1,375
Paratransit	PCost		409	400	521	623	649
Total Costs			\$1,300	\$1,380	\$1,711	\$2,157	\$2,024
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	89	98	133	126	140
	Paratransit	PRev	41	40	38	44	40
Total Farebox Revenue			\$130	\$138	\$171	\$170	\$180
Non-Fare Revenue			0	0	12	31	30
Property Tax			0	0	0	0	0
County Sales Tax			0	212	229	224	237
TDA			1,093	918	1,214	1,525	1,108
STA			77	112	198	163	396
Federal Transit Grants			0	0	0	45	0
Other			0	0	0	0	75
Total Revenue			\$1,300	\$1,380	\$1,824	\$2,159	\$2,026

FIXED-ROUTE BUS PERFORMANCE			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data							<i>Unaudited</i>
Total Passengers (000)	BPass		160	161	161	160	159
Average Weekday Ridership			522	605	605	605	560
Revenue Vehicle Miles (000)	BRVM		201	193	158	205	192
Revenue Vehicle Hours (000)	BRVH		14	15	12	15	16
Employee Equivalents (FTE)	BEmp		16	16	13	14	14
Performance Concepts			Measures				
Cost Efficiency (current \$)	BCost/BRVH		\$61.98	\$66.63	\$99.17	\$99.55	\$88.09
Cost Efficiency (constant FY05 \$)			\$61.98	\$64.93	\$93.81	\$91.60	\$79.86
Cost Effectiveness (current \$)	BCost/BPass		\$5.58	\$6.09	\$7.39	\$9.59	\$8.66
Cost Effectiveness (constant FY05 \$)			\$5.58	\$5.94	\$6.99	\$8.82	\$7.85
Service Effectiveness	BPass/BRVH		11.1	10.9	13.4	10.4	10.2
Service Effectiveness	BPass/BRVM		0.8	0.8	1.0	0.8	0.8
Labor Efficiency (000)	BRVH/BEmp		0.9	0.9	0.9	1.1	1.1
Farebox Recovery	BRev/BCost		10.0%	10.0%	11.2%	8.2%	10.2%

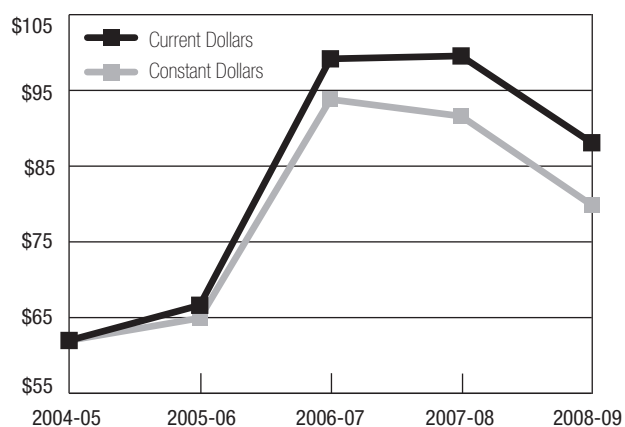
Operating Cost [In Thousands]



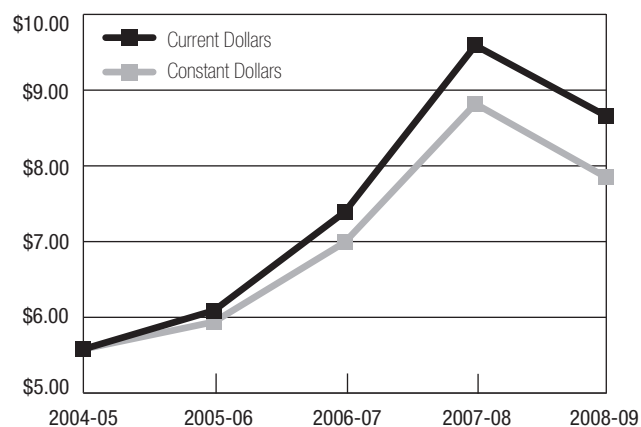
Total Passengers [In Thousands]



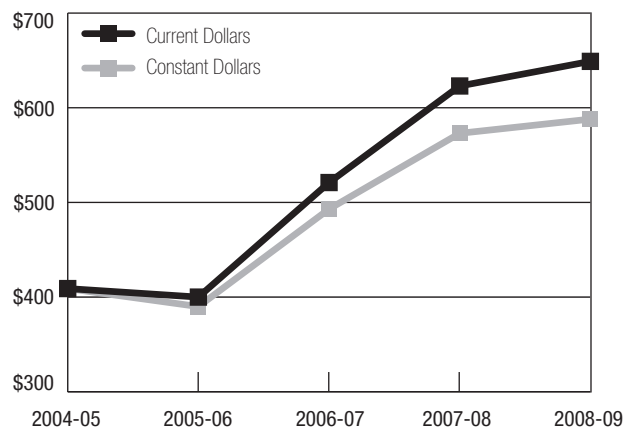
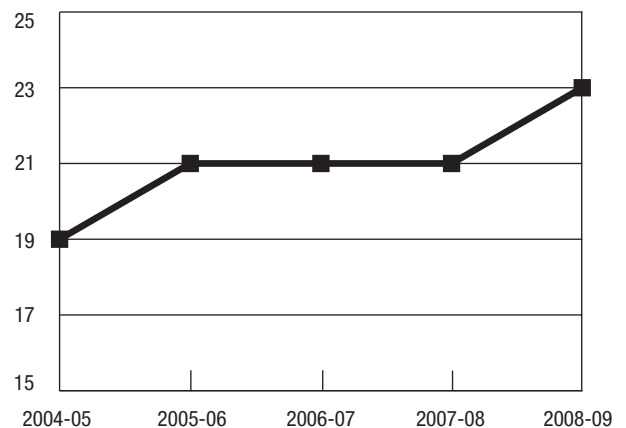
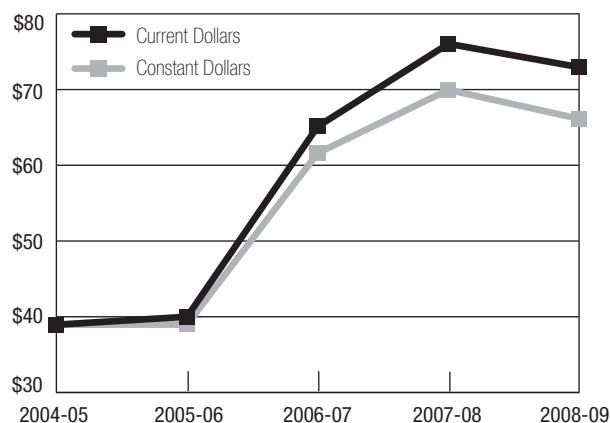
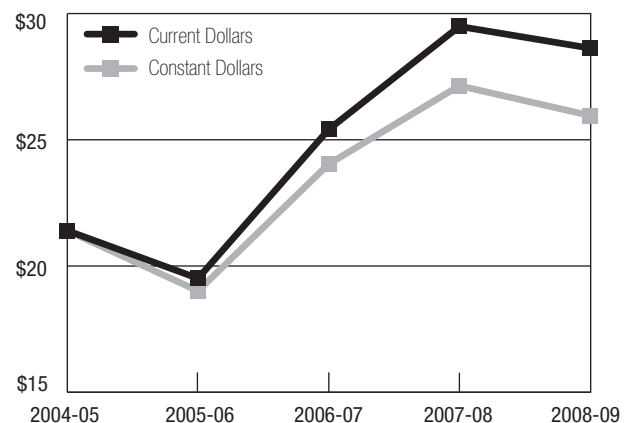
Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



PARATRANSIT PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	19	21	21	21	23
Average Weekday Ridership		62	73	71	66	71
Revenue Vehicle Miles (000)	PRVM	66	66	73	77	85
Revenue Vehicle Hours (000)	PRVH	11	10	8	8	9
Employee Equivalents (FTE)	PEmp	6	6	6	8	8
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$38.95	\$40.00	\$65.13	\$76.04	\$72.96
Cost Efficiency (constant FY05 \$)		\$38.95	\$38.98	\$61.61	\$69.97	\$66.14
Cost Effectiveness (current \$)	PCost/PPass	\$21.40	\$19.51	\$25.41	\$29.49	\$28.63
Cost Effectiveness (constant FY05 \$)		\$21.40	\$19.01	\$24.04	\$27.14	\$25.96
Service Effectiveness	PPass/PRVH	1.8	2.1	2.6	2.6	2.5
Service Effectiveness	PPass/PRVM	0.3	0.3	0.3	0.3	0.3
Labor Efficiency (000)	PRVH/PEmp	1.8	1.7	1.3	1.0	1.1
Farebox Recovery	PRev/PCost	10.0%	10.0%	7.3%	7.1%	6.2%

Operating Cost [In Thousands]

Total Passengers [In Thousands]

Cost Efficiency — Cost/Revenue Vehicle Hour

Cost Effectiveness — Cost/Passenger




Pleasanton Paratransit

5353 Sunol Boulevard, Pleasanton, CA 94566

<http://www.ci.pleasanton.ca.us/services/recreation/transportation.html>

(925) 931-5376

General Description

Starting Year	1972
Organization Type	Municipality
Governing Body	Pleasanton City Council
Contract Service	Demand-response paratransit services

Service Area

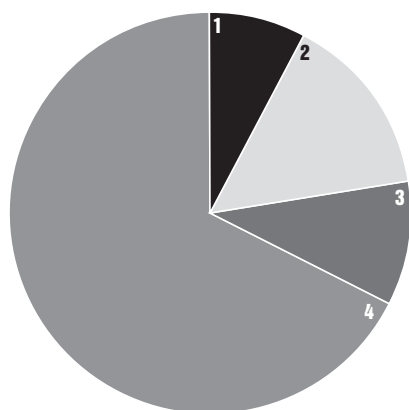
Square Miles	14
Population	65,000
Ridership per Capita	0.3

Fare Structure

Category	In-Town	Out-of-Town	Rider Punch Cards (valid for 10 rides)
Resident	\$2.50	\$3.00	\$25.00
Other*	\$3.00	\$3.50	\$30.00

*One who resides in unincorporated areas of Pleasanton/Sunol

Operating Revenue, FY 2007-08



1	Total Farebox Revenue	8%
2	County Sales Tax	15%
3	TDA	10%
4	Other*	67%

* Other: General Fund

System Characteristics

Active Fleet	7 Total
	7 Dial-a-Ride

Routes	1 Total
	1 Dial-a-Ride

Hours of Operation

Monday – Friday 8:00 am – 6:00 pm

Saturday 9:00 am – 4:00 pm

Sunday No service

Inter-Operator Coordination

Inter-Operator Connections

LAVTA

East Bay Paratransit

County Connection



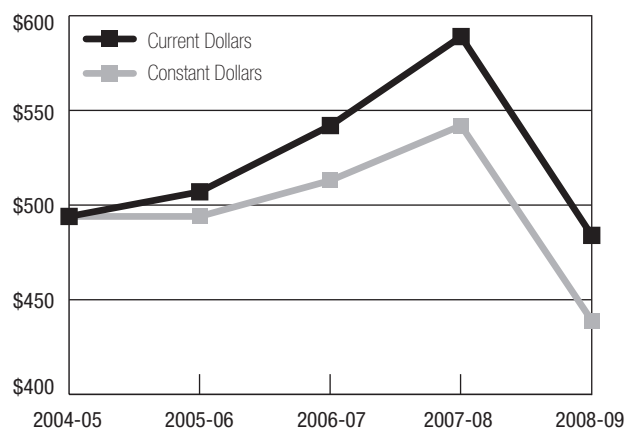
Pleasanton Paratransit

SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Paratransit	PCost		494	507	542	589	484
Total Costs			\$494	\$507	\$542	\$589	\$484
Operating Revenue (000)							
Farebox:	Paratransit	PRev	46	40	38	43	38
Total Farebox Revenue			\$46	\$40	\$38	\$43	\$38
Non-Fare Revenue			0	0	0	0	0
Property Tax			0	0	0	0	0
County Sales Tax			78	85	87	90	72
TDA			43	54	66	55	49
STA			0	0	0	0	0
Federal Transit Grants			0	0	0	0	0
Other			328	327	351	402	325
Total Revenue			\$494	\$507	\$542	\$589	\$484

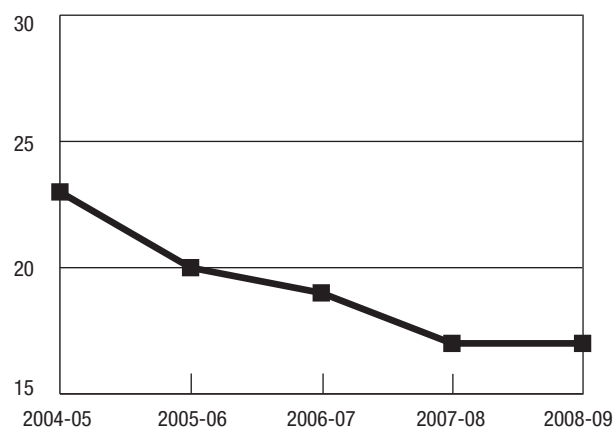
Pleasanton Paratransit

PARATRANSIT PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	23	20	19	17	17
Average Weekday Ridership		88	81	73	66	64
Revenue Vehicle Miles (000)	PRVM	97	81	72	66	63
Revenue Vehicle Hours (000)	PRVH	9	7	7	6	6
Employee Equivalents (FTE)	PEmp	8	8	8	7	7
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$57.24	\$72.57	\$79.45	\$94.42	\$77.67
Cost Efficiency (constant FY05 \$)		\$57.24	\$70.71	\$75.16	\$86.88	\$70.41
Cost Effectiveness (current \$)	PCost/PPass	\$21.60	\$24.73	\$28.34	\$34.24	\$29.18
Cost Effectiveness (constant FY05 \$)		\$21.60	\$24.10	\$26.81	\$31.51	\$26.46
Service Effectiveness	PPass/PRVH	2.7	2.9	2.8	2.8	2.7
Service Effectiveness	PPass/PRVM	0.2	0.3	0.3	0.3	0.3
Labor Efficiency (000)	PRVH/PEmp	1.1	0.9	0.9	0.8	0.9
Farebox Recovery	PRev/PCost	9.3%	8.0%	7.0%	7.3%	7.8%

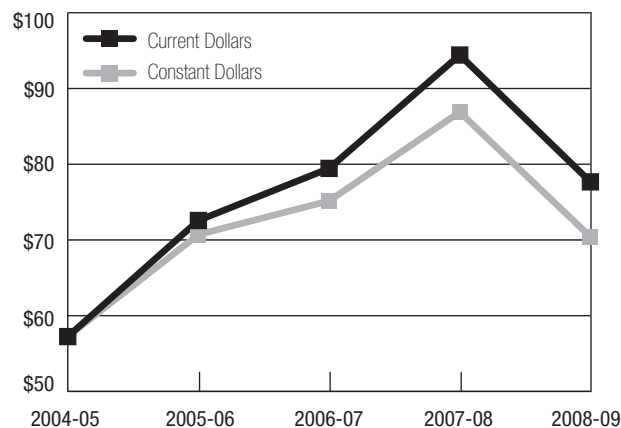
Operating Cost [In Thousands]



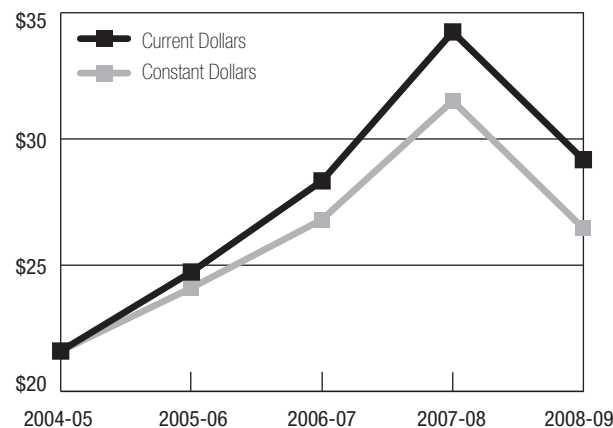
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



General Description

Starting Year	1975
Organization Type	Transit district created by the state Legislature
Governing Body	9-member board of directors
Board Selection	5 elected officials appointed by the cities and County of San Mateo, 3 citizen appointees, 1 appointed transportation expert
Contract Service	MV Public Transportation, Inc.

Service Area

Square Miles	446
Population	706,984
Ridership per Capita	21.2

SamTrans' service area includes the cities of Atherton, Belmont, Burlingame, Colma, Daly City, East Palo Alto, Foster City, Half Moon Bay, Hillsborough, Menlo Park, Millbrae, Pacifica, Palo Alto, Redwood City, San Bruno, San Carlos, San Mateo, South San Francisco and outlying areas in San Mateo County. Express and local service is provided to San Francisco Transbay Terminal and to northern Santa Clara County.

Category	Local Fare	Express Routes*	Monthly Passes***
Adult	\$1.75	\$4.50	\$56.00
Youth (under 17)	\$1.00	\$2.00	\$29.00
Senior	\$0.75	\$2.00	\$22.00
Disabled**	\$0.75	\$2.00	\$22.00
Transfer	n/a	—	—
Out of S.F.****	\$3.50	—	\$84.00

* Express Routes: CX, DX, FX, express portion of KX, MX, NX, PX, RX.

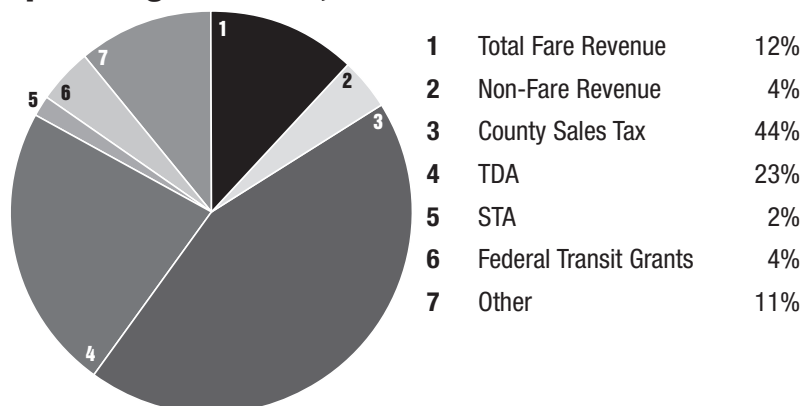
** Fare for Redi-Wheels (Demand Response) = \$3.00

Fare for Redi-Wheels Lifeline (Demand Response) = \$1.50

*** Monthly express bus passes are \$144.00 for adults. Other fare categories can use regular monthly passes.

**** Applicable on 292, 391 and 397. A \$1.75 supplement must be paid by adult pass holders with the \$56 pass.

Operating Revenue, FY 2008-09



System Characteristics

Active Fleet	394 Total
	324 Motor Bus
	70 Vans

Routes	54 Total
	47 Local
	7 Express

Hours of Operation	
Monday – Sunday	24 Hours

Inter-Operator Coordination

Coordinated schedules

Caltrain
BART

Other Connections

AC Transit
Golden Gate Transit
Dumbarton Express
Muni
VTA

Joint Fare Instruments and Transfers

BART Plus Ticket
Dumbarton Express
SamTrans/VTA Transfer
Muni/SamTrans with Muni Sticker
Caltrain Monthly Pass

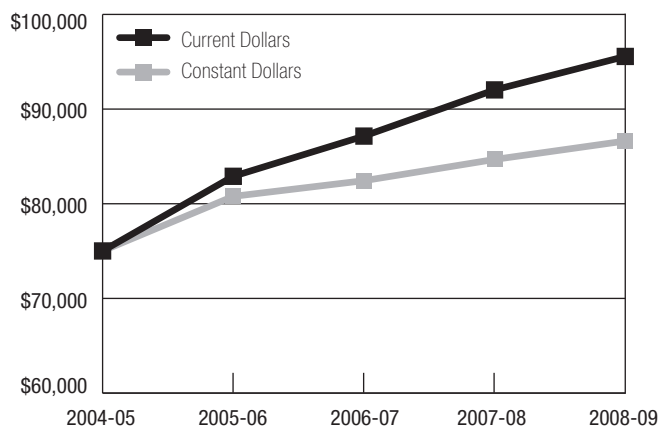


SamTrans

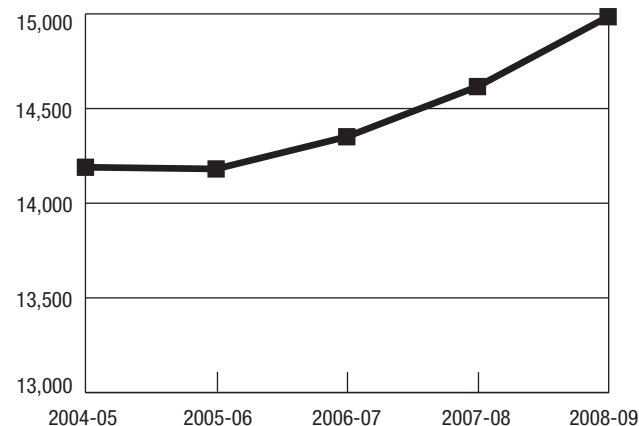
SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		75,014	82,900	87,147	92,027	95,561
Paratransit	PCost		10,814	11,559	12,924	12,681	13,468
Total Costs			\$85,828	\$94,459	\$100,071	\$104,708	\$109,029
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	13,400	15,725	16,262	16,613	16,706
	Paratransit	PRev	464	570	568	590	619
Total Farebox Revenue			\$13,863	\$16,295	\$16,830	\$17,203	\$17,325
Non-Fare Revenue			4,790	5,216	11,932	5,076	5,770
Property Tax			0	0	0	0	0
County Sales Tax			59,958	63,813	66,198	68,667	62,870
TDA			27,163	27,760	34,845	31,708	33,032
STA			1,713	3,790	8,281	9,538	2,427
Federal Transit Grants			0	1,461	1,041	1,474	6,059
Other			8,802	11,798	14,612	15,984	15,467
Total Revenue			\$116,289	\$130,133	\$153,739	\$149,650	\$142,950

FIXED-ROUTE BUS PERFORMANCE			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data							<i>Unaudited</i>
Total Passengers (000)	BPass		14,190	14,181	14,351	14,616	14,985
Average Weekday Ridership			48,175	46,923	47,640	48,410	49,950
Revenue Vehicle Miles (000)	BRVM		6,908	6,903	6,900	6,853	6,847
Revenue Vehicle Hours (000)	BRVH		646	639	640	629	630
Employee Equivalents (FTE)	BEmp		704	707	639	628	628
Performance Concepts			Measures				
Cost Efficiency (current \$)	BCost/BRVH		\$116.12	\$129.73	\$136.17	\$146.31	\$151.68
Cost Efficiency (constant FY05 \$)			\$116.12	\$126.42	\$128.81	\$134.63	\$137.50
Cost Effectiveness (current \$)	BCost/BPass		\$5.29	\$5.85	\$6.07	\$6.30	\$6.38
Cost Effectiveness (constant FY05 \$)			\$5.29	\$5.70	\$5.74	\$5.79	\$5.78
Service Effectiveness	BPass/BRVH		22.0	22.2	22.4	23.2	23.8
Service Effectiveness	BPass/BRVM		2.1	2.1	2.1	2.1	2.2
Labor Efficiency (000)	BRVH/BEmp		0.9	0.9	1.0	1.0	1.0
Farebox Recovery	BRev/BCost		17.9%	19.0%	18.7%	18.1%	17.5%

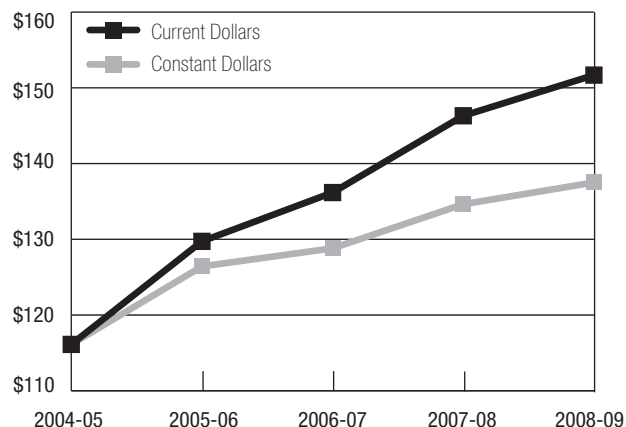
Operating Cost [In Thousands]



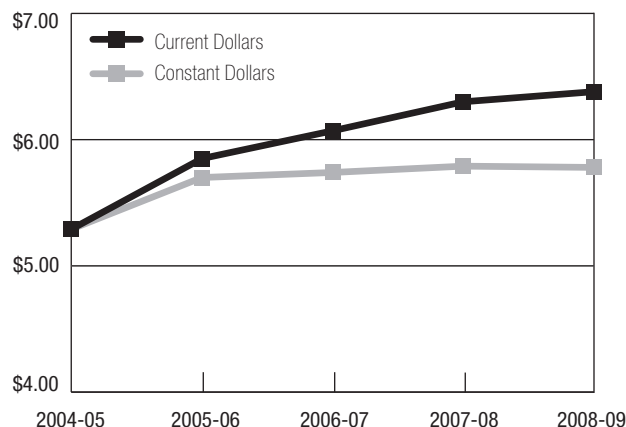
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour

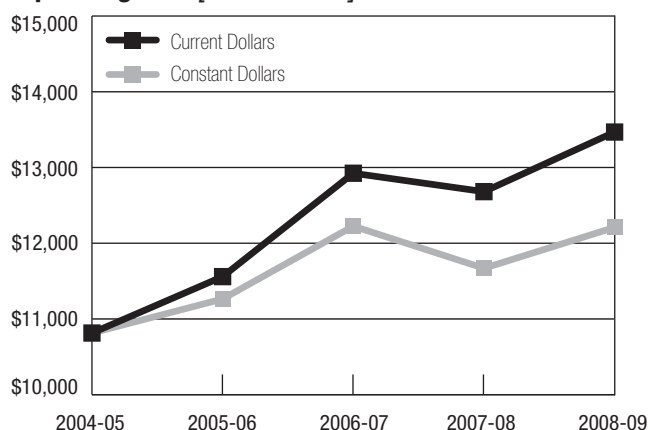


Cost Effectiveness — Cost/Passenger

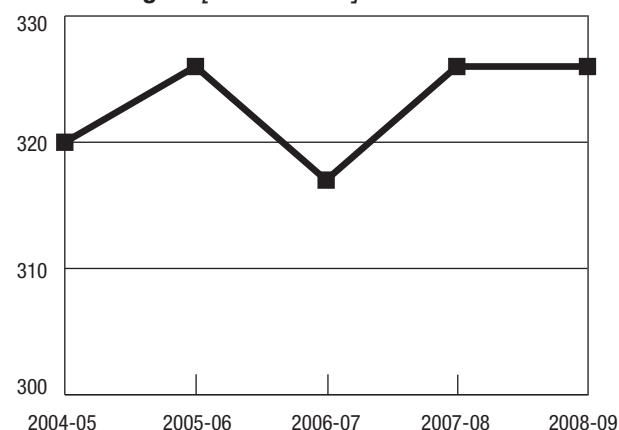


PARATRANSIT PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	320	326	317	326	326
Average Weekday Ridership		1,104	1,075	1,097	1,120	1,145
Revenue Vehicle Miles (000)	PRVM	2,814	2,914	2,897	2,940	2,920
Revenue Vehicle Hours (000)	PRVH	214	206	205	206	209
Employee Equivalents (FTE)	PEmp	6	6	6	6	6
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$50.43	\$56.11	\$63.04	\$61.56	\$64.44
Cost Efficiency (constant FY05 \$)		\$50.43	\$54.68	\$59.64	\$56.64	\$58.42
Cost Effectiveness (current \$)	PCost/PPass	\$33.75	\$35.46	\$40.72	\$38.90	\$41.31
Cost Effectiveness (constant FY05 \$)		\$33.75	\$34.55	\$38.52	\$35.79	\$37.45
Service Effectiveness	PPass/PRVH	1.5	1.6	1.5	1.6	1.6
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.1	0.1
Labor Efficiency (000)	PRVH/PEmp	35.7	34.3	34.2	34.3	34.8
Farebox Recovery	PRev/PCost	4.3%	4.9%	4.4%	4.7%	4.6%

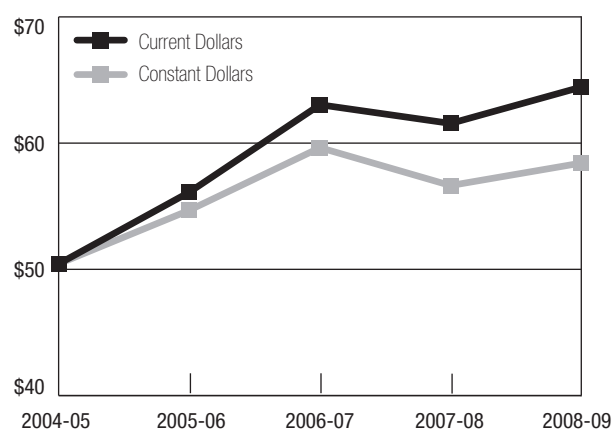
Operating Cost [In Thousands]



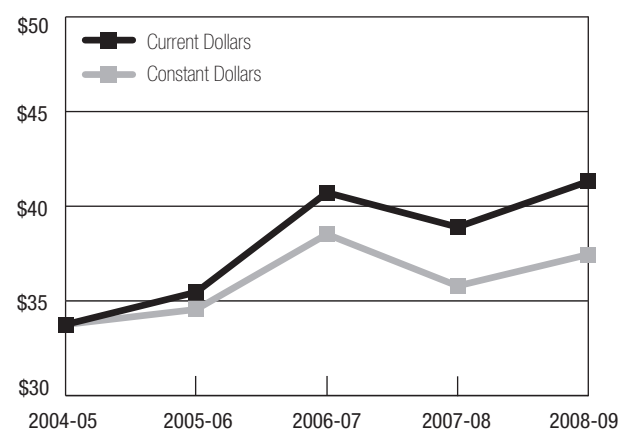
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Santa Rosa CityBus

45 Stony Point Road, Santa Rosa, CA 95401

<http://ci.santa-rosa.ca.us/default.aspx?PageId=2739>

(707) 543-3925

General Description

Starting Year	1958
Organization Type	Municipal transit agency
Governing Body	City Council
Board Selection	City Council

Service Area

Square Miles	50
Population	157,145
Ridership per Capita	18.2

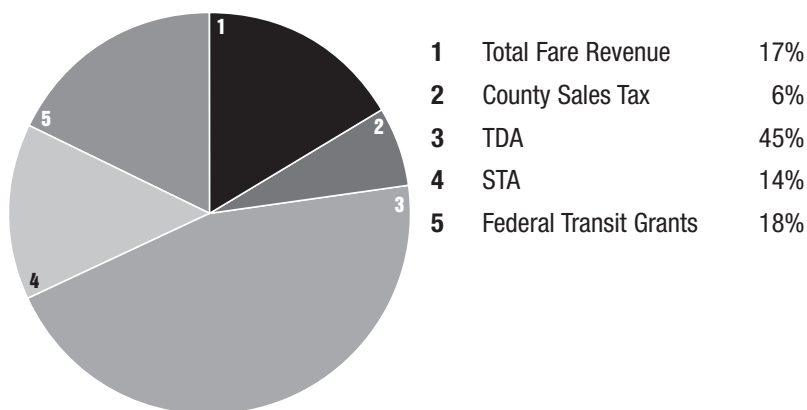
The Santa Rosa City Bus service area includes the area bounded by the Santa Rosa city limits, and some unincorporated Roseland areas.

Fixed-Route Fare Structure

Category	Single Fare	Monthly Pass
Adult	\$1.25	\$40.00
Youth (under 5)	FREE	—
Student (5-18)	\$1.00	\$15.00*
Senior	\$0.60	\$20.00
Disabled	\$0.60	\$20.00
Transfer	FREE	—

* Summer only

Operating Revenue, FY 2008-09



System Characteristics

Active Fleet	36 Total
	36 Motor Buses

Routes	17 Total
--------	-----------------

Hours of Operation

Monday-Saturday	6:00 am – 8:30 pm
Sunday	9:00 am – 5:30 pm

Inter-Operator Coordination

Inter-Operator Connections

Golden Gate Transit
Lake County Transit
Mendocino Transit
Sonoma County Transit
Napa VINE

Joint Fare Instruments and Transfers

Sonoma Transit Super Pass
Discounted transfers to Golden Gate Transit,
Sonoma County Transit and Napa VINE

Free Transfers

From Golden Gate Transit
From Sonoma County Transit
From Napa VINE

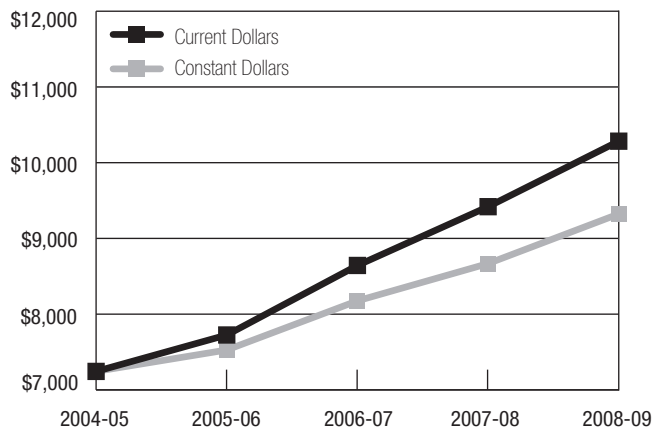


Santa Rosa CityBus

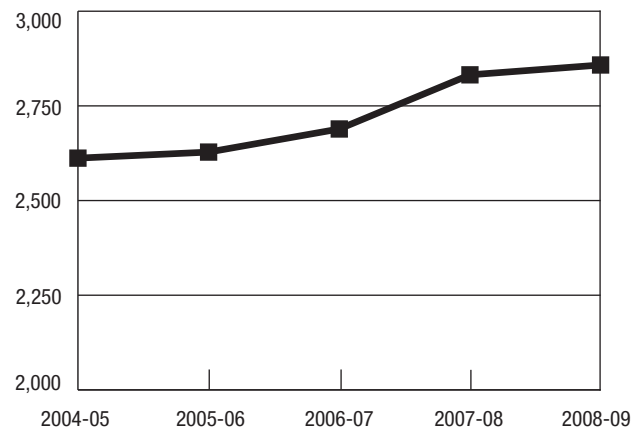
SYSTEMWIDE BUDGET				2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)								<i>Unaudited</i>
Fixed-Route Bus	BCost			7,244	7,725	8,643	9,419	10,284
Paratransit	PCost			671	701	900	1,000	1,090
Total Costs				\$7,914	\$8,426	\$9,543	\$10,419	\$11,374
Operating Revenue (000)								
Farebox:								
Fixed-Route Bus	BRev			1,482	1,494	1,548	1,538	1,679
Paratransit	PRev			69	95	55	64	64
Total Farebox Revenue				\$1,551	\$1,589	\$1,603	\$1,602	\$1,743
Non-Fare Revenue				0	90	96	111	11
Property Tax				0	0	0	0	0
County Sales Tax				0	468	775	621	660
TDA				3,635	4,418	4,626	6,020	4,748
STA				378	498	1,455	0	1,460
Federal Transit Grants				2,375	2,446	1,854	1,066	1,862
Other				149	0	0	0	0
Total Revenue				\$8,088	\$9,510	\$10,313	\$9,420	\$10,483

FIXED-ROUTE BUS PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	2,612	2,628	2,689	2,832	2,858
Average Weekday Ridership		9,241	9,622	9,700	9,747	10,161
Revenue Vehicle Miles (000)	BRVM	1,013	1,000	1,033	1,051	1,348
Revenue Vehicle Hours (000)	BRVH	81	81	91	86	93
Employee Equivalents (FTE)	BEmp	80	80	85	81	86
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$89.67	\$95.90	\$94.98	\$109.84	\$111.05
Cost Efficiency (constant FY05 \$)		\$89.67	\$93.45	\$89.84	\$101.07	\$100.67
Cost Effectiveness (current \$)	BCost/BPass	\$3.12	\$2.94	\$3.21	\$3.33	\$3.60
Cost Effectiveness (constant FY05 \$)		\$3.12	\$2.86	\$3.04	\$3.06	\$3.26
Service Effectiveness	BPass/BRVH	32.3	32.6	29.5	33.0	30.9
Service Effectiveness	BPass/BRVM	2.6	2.6	2.6	2.7	2.1
Labor Efficiency (000)	BRVH/BEmp	1.0	1.0	1.1	1.1	1.1
Farebox Recovery	BRev/BCost	20.5%	19.3%	17.9%	16.3%	16.3%

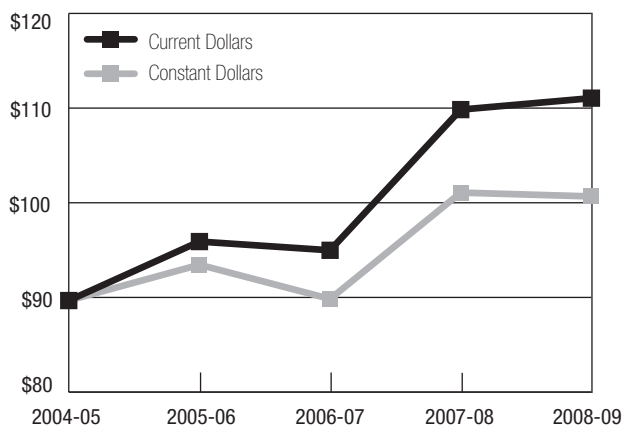
Operating Cost [In Thousands]



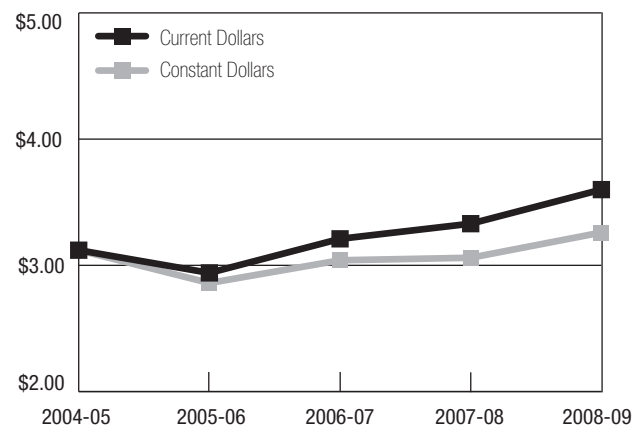
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour

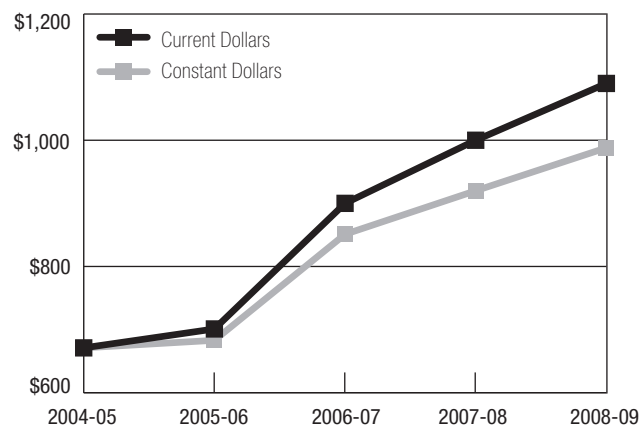


Cost Effectiveness — Cost/Passenger

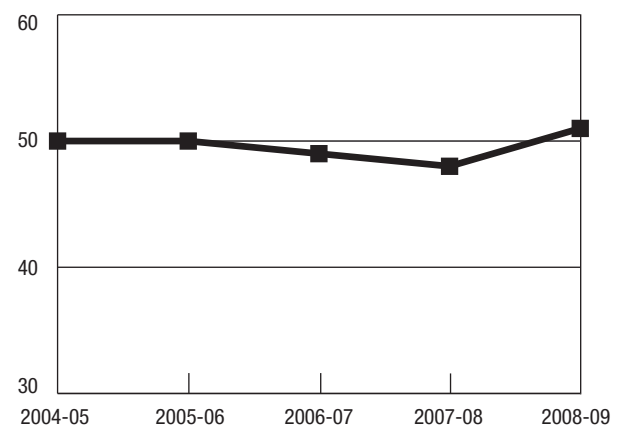


PARATRANSIT PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	50	50	49	48	51
Average Weekday Ridership		174	184	172	177	175
Revenue Vehicle Miles (000)	PRVM	237	224	235	230	232
Revenue Vehicle Hours (000)	PRVH	18	18	18	20	21
Employee Equivalents (FTE)	PEmp	22	22	24	20	20
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$37.09	\$40.00	\$49.41	\$49.63	\$51.89
Cost Efficiency (constant FY05 \$)		\$37.09	\$38.98	\$46.74	\$45.66	\$47.04
Cost Effectiveness (current \$)	PCost/PPass	\$13.51	\$13.98	\$18.24	\$20.81	\$21.37
Cost Effectiveness (constant FY05 \$)		\$13.51	\$13.62	\$17.25	\$19.14	\$19.37
Service Effectiveness	PPass/PRVH	2.7	2.9	2.7	2.4	2.4
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.2
Labor Efficiency (000)	PRVH/PEmp	0.8	0.8	0.8	1.0	1.1
Farebox Recovery	PRev/PCost	10.3%	13.6%	6.1%	6.4%	5.9%

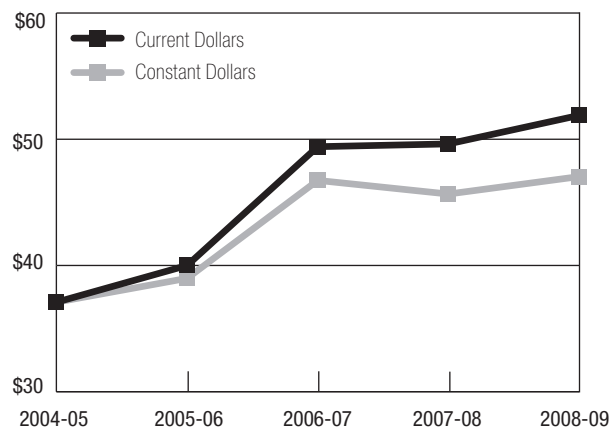
Operating Cost [In Thousands]



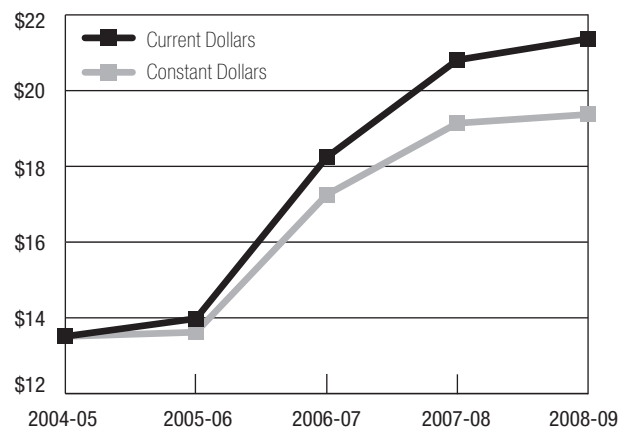
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



SonomaCountyTransit

Sonoma County Transit

355 W. Robles Avenue, Santa Rosa, CA 95407

<http://www.sctransit.com>

(707) 585-7516

General Description

Starting Year	1980
Organization Type	County transit agency
Governing Body	Sonoma County Board of Supervisors
Board Selection	Sonoma County Board of Supervisors
Contract Service	Veolia Transportation, MB vehicle operations and maintenance; Volunteer Center of Sonoma County, paratransit operations

Service Area

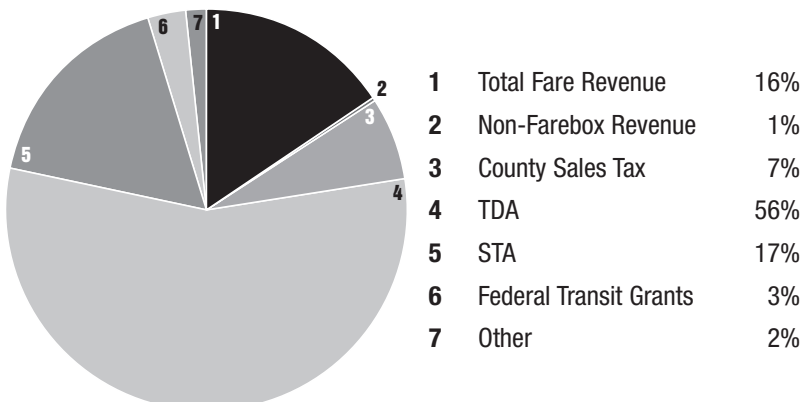
Square Miles	390
Population	458,600
Ridership per Capita	3.1

Service area encompasses all of Sonoma County, including the cities of Cloverdale, Cotati, Healdsburg, Petaluma, Rohnert Park, Santa Rosa, Sebastopol, Sonoma and Windsor.

Fixed-Route Fare Structure

Category	Single Fare Local Routes	Single Fare Intercity Service	Monthly Pass
Adult	\$1.25	\$1.25 - 3.45	\$60.00
Youth (under 5)	Free	Free	—
Student	\$1.05	\$1.05 - 3.05	\$42.50
Senior	\$0.60	\$0.60-1.60	\$30.00
Disabled	\$0.60	\$0.60-1.60	\$30.00
Inter-Operator Transfer	Free	Free	—

Operating Revenue, FY 2008-09



System Characteristics

Active Fleet	78 Total
	49 Motor Buses
	29 Paratransit

Routes	20 Total
Local	7
Intercity	13

Hours of Operation

Monday – Friday	5:00 am – 11:00 pm
Saturday – Sunday	7:00 am – 9:00 pm

Inter-Operator Coordination

Coordinated Schedules

Cloverdale Transit
Golden Gate Transit
Healdsburg Transit
Petaluma Transit
Santa Rosa CityBus

Joint Fare Instruments and Transfers

Golden Gate discount fare w/transfer
Petaluma Transit (free transfer)
Santa Rosa CityBus (free transfer)
Sonoma Super Pass



Sonoma County Transit



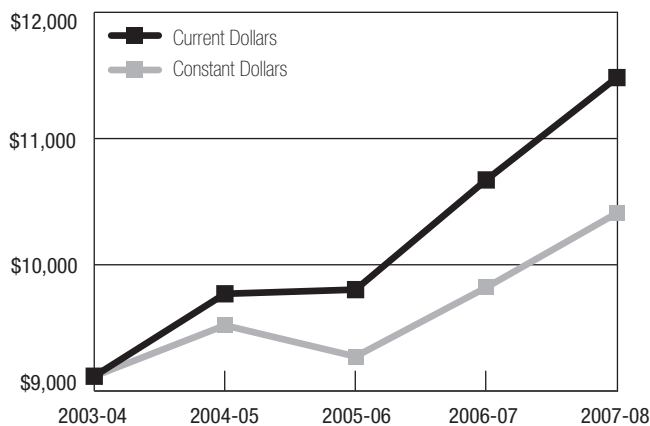
Sonoma County Transit

SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus			9,117	9,770	9,803	10,672	11,483
Paratransit			1,732	1,781	1,866	2,100	2,053
Total Costs			\$10,849	\$11,551	\$11,669	\$12,772	\$13,536
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	1,587	1,615	1,740	1,864	1,974
	Paratransit	PRev	100	112	119	124	132
Total Farebox Revenue			\$1,688	\$1,727	\$1,859	\$1,988	\$2,106
Non-Fare Revenue			0	104	122	78	68
Property Tax			0	0	0	0	0
County Sales Tax			182	818	1,188	1,010	900
TDA			6,670	7,067	6,350	8,362	7,539
STA			541	639	1,028	830	2,320
Federal Transit Grants			1,741	951	1,122	432	395
Other			27	245	16	82	208
Total Revenue			\$10,849	\$11,551	\$11,669	\$12,782	\$13,536

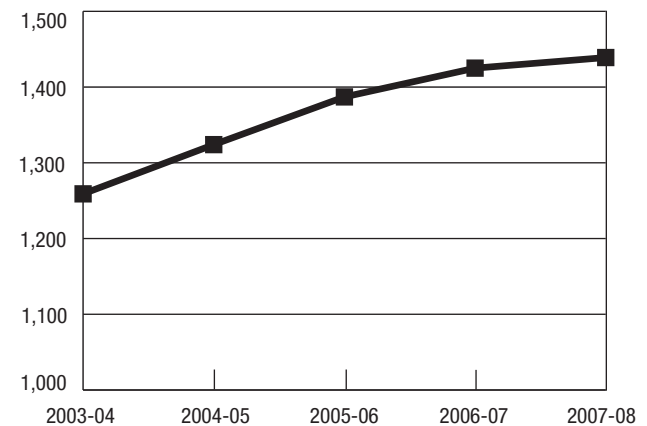
Sonoma County Transit

FIXED-ROUTE BUS PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	1,259	1,324	1,387	1,425	1,439
Average Weekday Ridership		4,437	4,677	4,915	5,079	5,132
Revenue Vehicle Miles (000)	BRVM	1,571	1,665	2,076	1,717	1,734
Revenue Vehicle Hours (000)	BRVH	88	92	109	93	94
Employee Equivalents (FTE)	BEmp	107	106	107	107	107
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$103.13	\$106.72	\$89.83	\$114.50	\$121.98
Cost Efficiency (constant FY05 \$)		\$103.13	\$104.00	\$84.97	\$105.36	\$110.57
Cost Effectiveness (current \$)	BCost/BPass	\$7.24	\$7.38	\$7.07	\$7.49	\$7.98
Cost Effectiveness (constant FY05 \$)		\$7.24	\$7.19	\$6.69	\$6.89	\$7.23
Service Effectiveness	BPass/BRVH	14.2	14.5	12.7	15.3	15.3
Service Effectiveness	BPass/BRVM	0.8	0.8	0.7	0.8	0.8
Labor Efficiency (000)	BRVH/BEmp	0.8	0.9	1.0	0.9	0.9
Farebox Recovery	BRev/BCost	17.4%	16.5%	17.8%	17.5%	17.2%

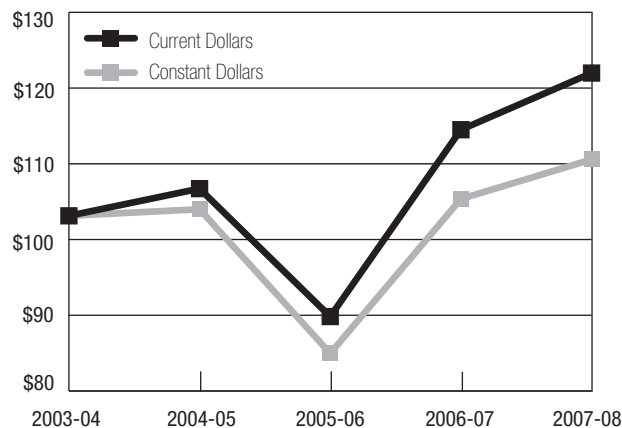
Operating Cost [In Thousands]



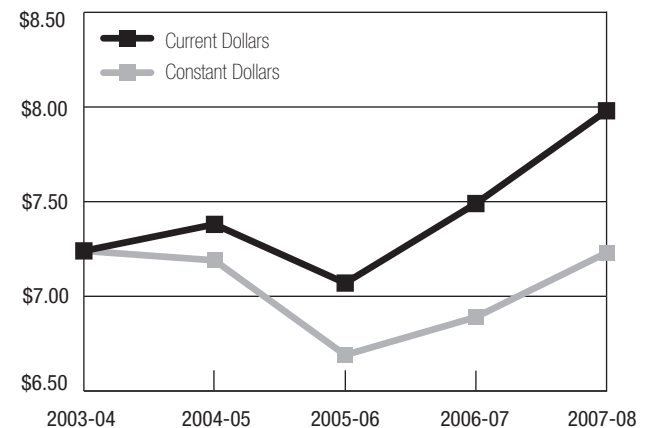
Total Passengers [In Thousands]



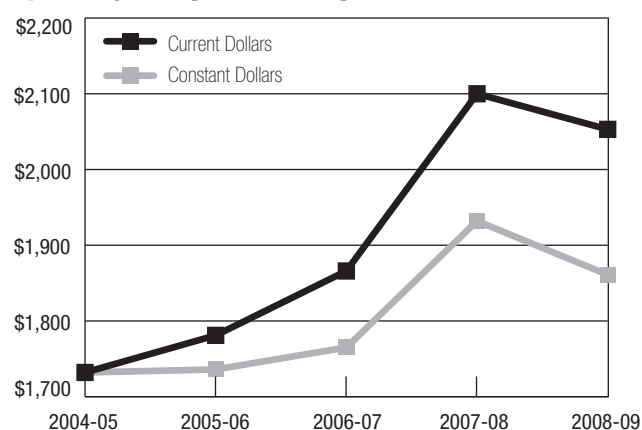
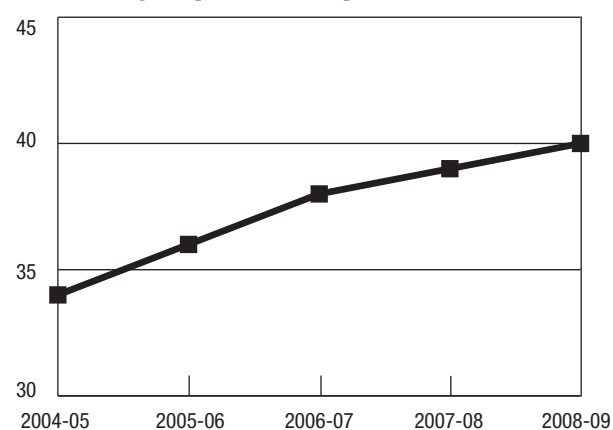
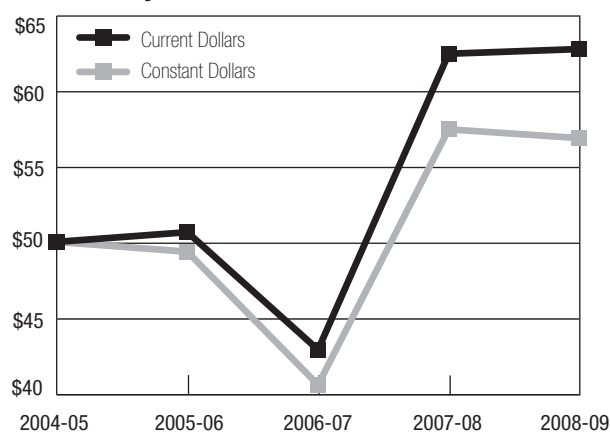
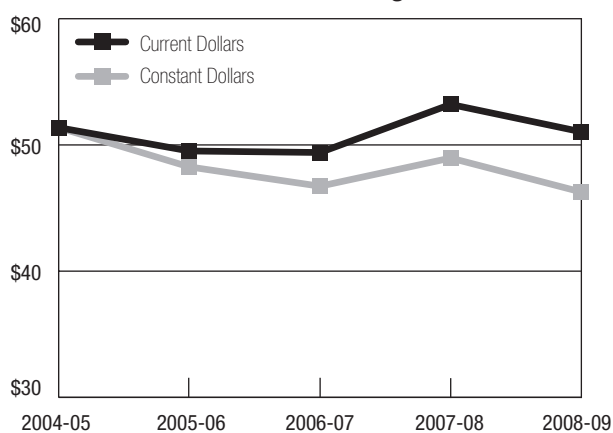
Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



PARATRANSIT PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	34	36	38	39	40
Average Weekday Ridership		120	127	136	147	149
Revenue Vehicle Miles (000)	PRVM	460	502	656	524	502
Revenue Vehicle Hours (000)	PRVH	35	35	43	34	33
Employee Equivalents (FTE)	PEmp	28	28	28	28	28
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$50.09	\$50.73	\$42.97	\$62.51	\$62.82
Cost Efficiency (constant FY05 \$)		\$50.09	\$49.44	\$40.65	\$57.52	\$56.94
Cost Effectiveness (current \$)	PCost/PPass	\$51.37	\$49.52	\$49.40	\$53.21	\$51.04
Cost Effectiveness (constant FY05 \$)		\$51.37	\$48.26	\$46.73	\$48.96	\$46.27
Service Effectiveness	PPass/PRVH	1.0	1.0	0.9	1.2	1.2
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.1	0.1
Labor Efficiency (000)	PRVH/PEmp	1.2	1.3	1.6	1.2	1.2
Farebox Recovery	PRev/PCost	5.8%	6.3%	6.4%	5.9%	6.4%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**



TRI DELTA TRANSIT

Tri Delta Transit (Eastern Contra Costa Transit Authority)

801 Wilbur Avenue, Antioch, CA 94509

<http://www.trideltatransit.com>

(925) 754-6622

General Description

Starting Year	1977
Organization Type	Transit Authority is a joint powers agency
Governing Body	11-member board of directors
Board Selection	2 representatives from each city, 2 representatives from county and 1 at-large representative appointed by board
Contract Service	Laidlaw Transportation, operations

Service Area

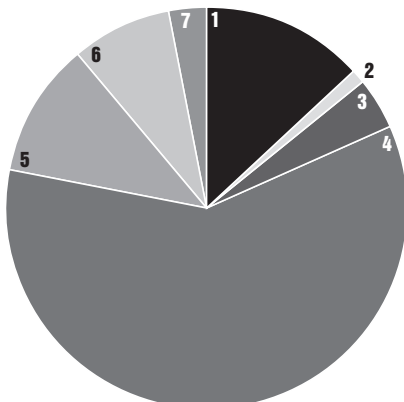
Square Miles	225
Population	273,000
Ridership per Capita	9.9

Tri Delta's service area includes the cities of Antioch, Brentwood, Pittsburg, Oakley and the unincorporated areas of eastern Contra Costa County.

Fixed-Route Fare Structure

Category	Single Fare
Adult/Student	\$1.25
Youth (under 5)	Free
Senior	\$0.50
Disabled	\$0.50
BART Transfer	\$0.75
Other Transfer	Free
Express	\$1.50 or \$5.00
Express Pass	\$65.00 or \$110
BART Transfer Senior/Disabled	\$0.25
Dimes-a-Ride	\$2.00
All Day Pass	\$2.25

Operating Revenue, FY 2008-09



1	Total Fare Revenue	13%
2	Non-Fare Revenue	1%
3	County Sales Tax	4%
4	TDA	60%
5	STA	11%
6	Federal Transit Grants	8%
7	Other	3%

System Characteristics

Active Fleet	93	Total
	69	Motor Buses
	24	Paratransit

Routes	19	Total
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Hours of Operation

Monday – Friday	3:14 am – 1:14 am
Saturday	5:22 am – 1:35 am
Sunday	6:18 am – 1:35 am

Inter-Operator Coordination

Inter-Operator Connections

Amtrak
BART
County Connection
LAVTA
WestCAT

Joint Fare Instruments and Transfers

BART Plus
BART Transfer
County Connection Transfer
County Connection/LAVTA/WestCAT
East Bay Value Pass



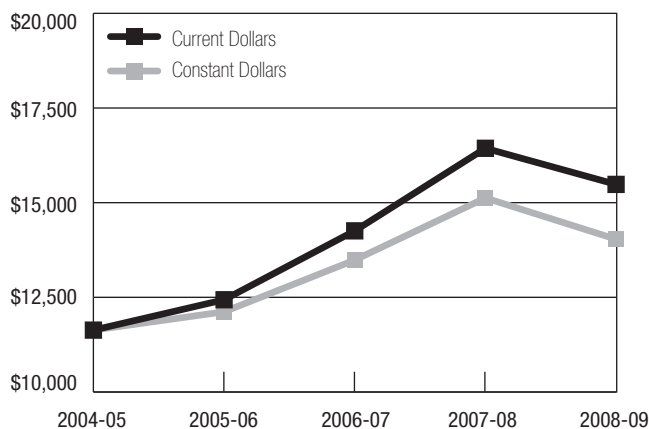
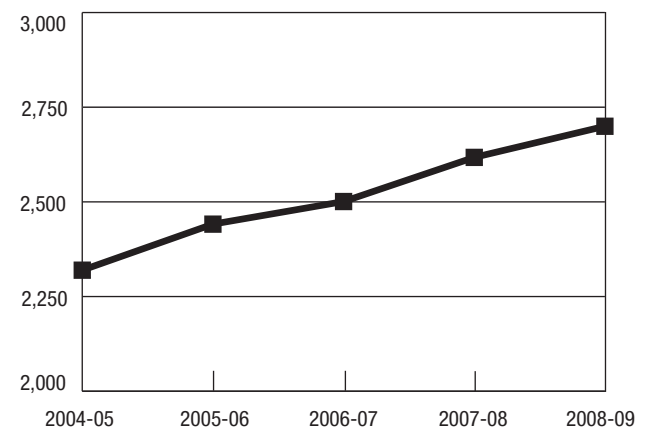
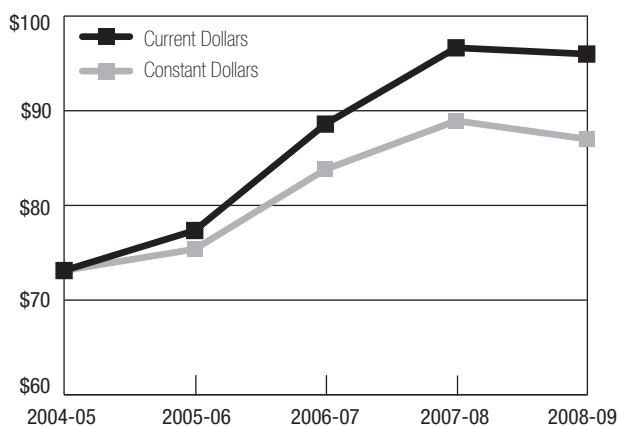
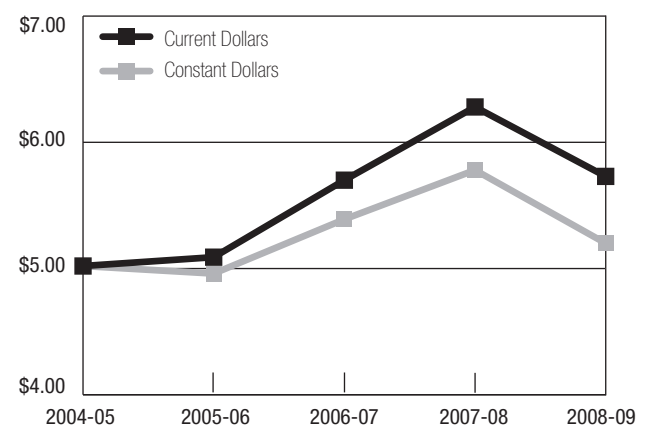
TRI DELTA TRANSIT



Tri Delta Transit

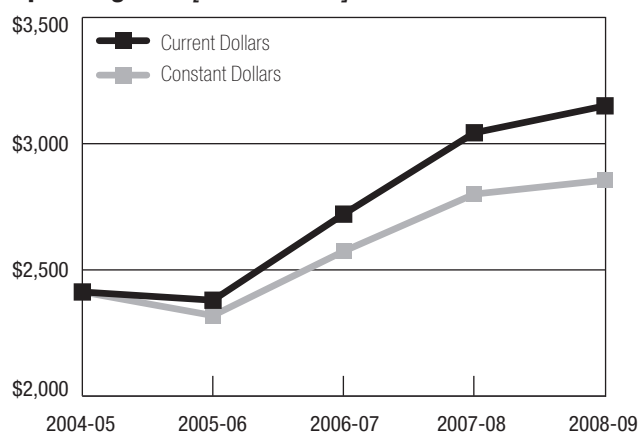
SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		11,635	12,436	14,256	16,436	15,483
Paratransit	PCost		2,413	2,380	2,721	3,043	3,150
Total Costs			\$14,047	\$14,816	\$16,977	\$19,479	\$18,633
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	1,885	1,906	2,136	2,286	2,217
	Paratransit	PRev	184	216	278	342	312
Total Farebox Revenue			\$2,069	\$2,121	\$2,414	\$2,628	\$2,529
Non-Fare Revenue			118	217	204	226	194
Property Tax			0	0	0	0	0
County Sales Tax			774	808	896	904	801
TDA			6,794	9,034	8,760	10,055	11,329
STA			1,399	2,358	2,845	4,954	2,069
Federal Transit Grants			1,222	388	642	0	1,551
Other			981	422	759	667	548
Total Revenue			\$13,357	\$15,349	\$16,521	\$19,434	\$19,020

FIXED-ROUTE BUS PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	2,320	2,441	2,501	2,618	2,700
Average Weekday Ridership		8,313	8,794	8,928	9,261	9,556
Revenue Vehicle Miles (000)	BRVM	2,251	2,392	2,461	2,546	2,423
Revenue Vehicle Hours (000)	BRVH	159	161	161	170	161
Employee Equivalents (FTE)	BEmp	140	140	145	149	150
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$73.12	\$77.35	\$88.59	\$96.65	\$95.99
Cost Efficiency (constant FY05 \$)		\$73.12	\$75.38	\$83.80	\$88.94	\$87.01
Cost Effectiveness (current \$)	BCost/BPass	\$5.02	\$5.09	\$5.70	\$6.28	\$5.73
Cost Effectiveness (constant FY05 \$)		\$5.02	\$4.96	\$5.39	\$5.78	\$5.20
Service Effectiveness	BPass/BRVH	14.6	15.2	15.5	15.4	16.7
Service Effectiveness	BPass/BRVM	1.0	1.0	1.0	1.0	1.1
Labor Efficiency (000)	BRVH/BEmp	1.1	1.1	1.1	1.1	1.1
Farebox Recovery	BRev/BCost	16.2%	15.3%	15.0%	13.9%	14.3%

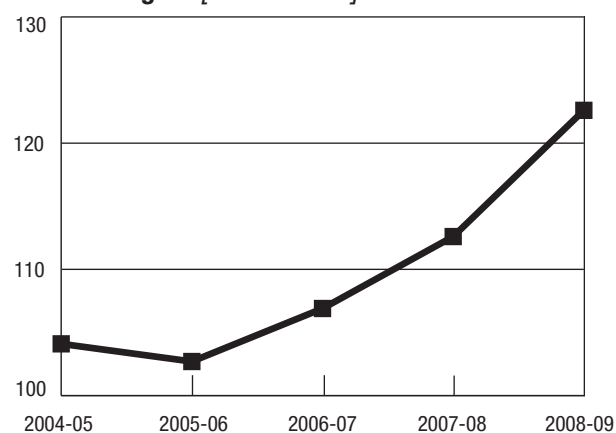
Operating Cost [In Thousands]

Total Passengers [In Thousands]

Cost Efficiency — Cost/Revenue Vehicle Hour

Cost Effectiveness — Cost/Passenger


PARATRANSIT PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	104	103	107	113	123
Average Weekday Ridership		378	375	389	410	447
Revenue Vehicle Miles (000)	PRVM	477	516	577	609	669
Revenue Vehicle Hours (000)	PRVH	42	44	42	46	49
Employee Equivalents (FTE)	PEmp	30	26	27	32	35
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$58.05	\$54.18	\$65.18	\$65.68	\$63.74
Cost Efficiency (constant FY05 \$)		\$58.05	\$52.79	\$61.65	\$60.44	\$57.79
Cost Effectiveness (current \$)	PCost/PPass	\$23.18	\$23.18	\$25.47	\$27.04	\$25.68
Cost Effectiveness (constant FY05 \$)		\$23.18	\$22.59	\$24.09	\$24.88	\$23.28
Service Effectiveness	PPass/PRVH	2.5	2.3	2.6	2.4	2.5
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.2
Labor Efficiency (000)	PRVH/PEmp	1.4	1.7	1.5	1.4	1.4
Farebox Recovery	PRev/PCost	7.6%	9.1%	10.2%	11.2%	9.9%

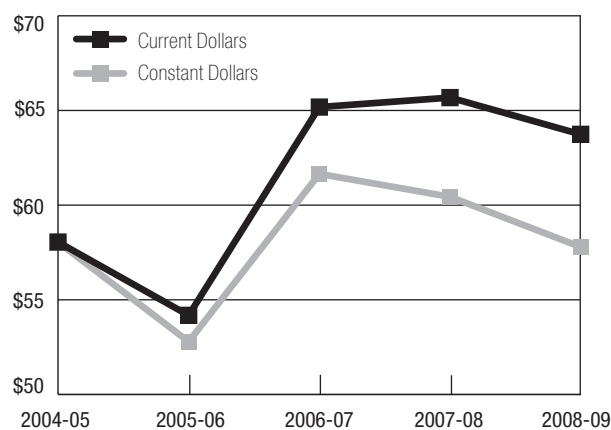
Operating Cost [In Thousands]



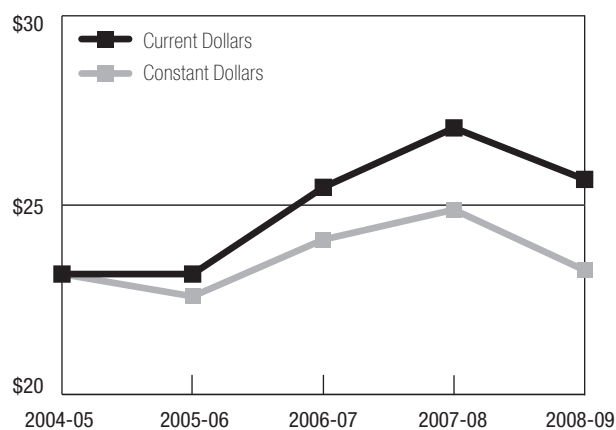
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Union City Transit

34009 Alvarado-Niles Road, Union City, CA 94587

<http://www.uctransit.org>

(510) 471-1411

General Description

Starting Year	1974
Organization Type	Municipal transit agency
Governing Body	5-member elected City Council
Contract Service	MV Public Transportation, Inc.

Service Area

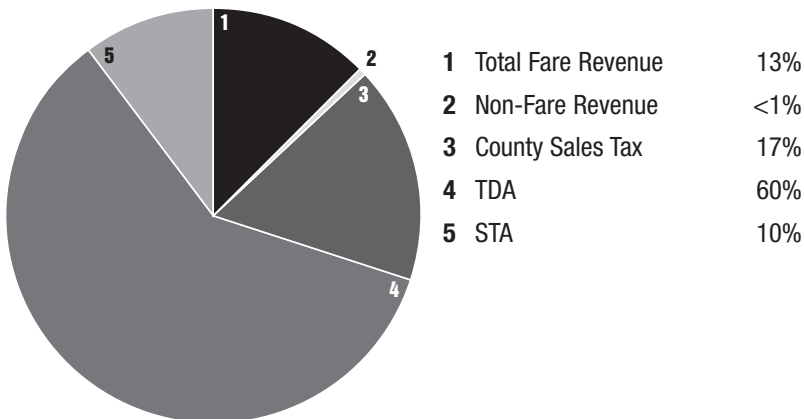
Square Miles	18
Population	73,402
Ridership per Capita	6.3

Union City's service area encompasses the area within the city limits of Union City.

Fixed-Route Fare Structure

Category	Single Fare	Monthly Passes
Adult (18-59)	\$1.50	\$40.00
Youth (6-17)	\$0.85	\$25.00
Senior (60+)	\$0.50	\$14.00
Disabled	\$0.50	\$14.00
AC Transit/Dumbarton Express Transfer	\$0.25	—
BART-To-Bus Transfer	\$0.50	—
BARTPlus Pass/Union City Transit Transfer	Free	—

Operating Revenue, FY 2008-09



System Characteristics

Active Fleet	21 Total
	15 Motor Buses
	6 Paratransit

Routes	5 Total
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Hours of Operation

Monday – Friday	4:15 am – 10:25 pm
Saturday	7:00 am – 7:30 pm
Sunday	8:00 am – 6:30 pm

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
BART
Dumbarton Express

Joint Fare Instruments and Transfers

BART Plus Pass



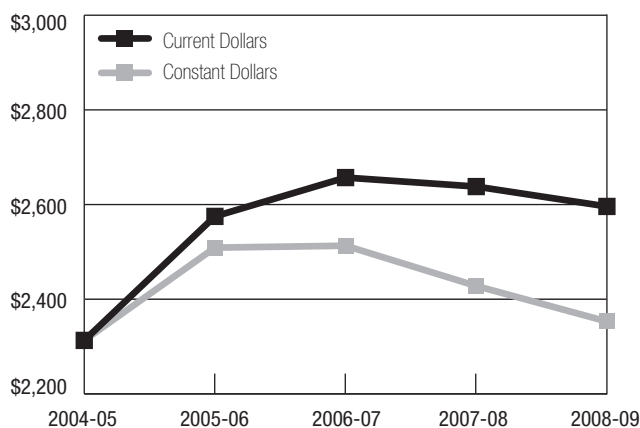
Union City Transit

SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		2,313	2,575	2,657	2,638	2,596
Paratransit	PCost		633	624	594	569	592
Total Costs			\$2,945	\$3,199	\$3,251	\$3,207	\$3,188
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	300	313	374	349	364
	Paratransit	PRev	32	35	34	35	35
Total Farebox Revenue			\$332	\$348	\$408	\$385	\$399
Non-Fare Revenue			10	24	5	23	24
Property Tax			0	0	0	0	0
County Sales Tax			580	632	651	452	534
TDA			1,610	1,894	1,759	1,614	1,911
STA			213	224	379	720	320
Federal Transit Grants			7	53	50	14	0
Other			0	0	0	0	0
Total Revenue			\$2,752	\$3,175	\$3,252	\$3,207	\$3,188

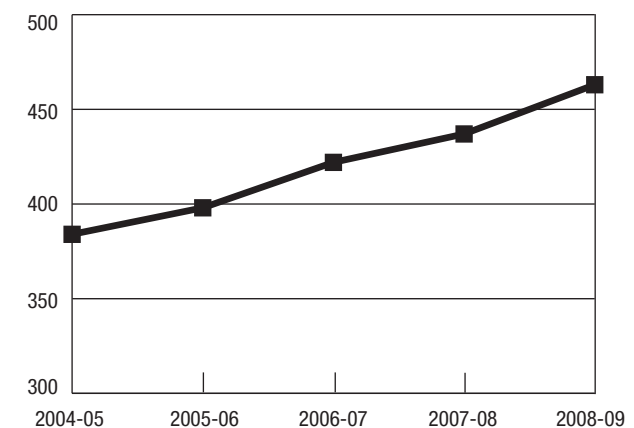
Union City Transit

FIXED-ROUTE BUS PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	384	398	422	437	463
Average Weekday Ridership		1,319	1,335	1,502	1,518	1,636
Revenue Vehicle Miles (000)	BRVM	523	524	505	463	474
Revenue Vehicle Hours (000)	BRVH	38	39	40	40	41
Employee Equivalents (FTE)	BEmp	44	44	40	40	40
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$61.06	\$66.85	\$66.43	\$66.56	\$63.91
Cost Efficiency (constant FY05 \$)		\$61.06	\$65.14	\$62.83	\$61.25	\$57.93
Cost Effectiveness (current \$)	BCost/BPass	\$6.03	\$6.47	\$6.30	\$6.04	\$5.60
Cost Effectiveness (constant FY05 \$)		\$6.03	\$6.30	\$5.96	\$5.56	\$5.08
Service Effectiveness	BPass/BRVH	10.1	10.3	10.6	11.0	11.4
Service Effectiveness	BPass/BRVM	0.7	0.8	0.8	0.9	1.0
Labor Efficiency (000)	BRVH/BEmp	0.9	0.9	1.0	1.0	1.0
Farebox Recovery	BRev/BCost	13.0%	12.2%	14.1%	13.2%	14.0%

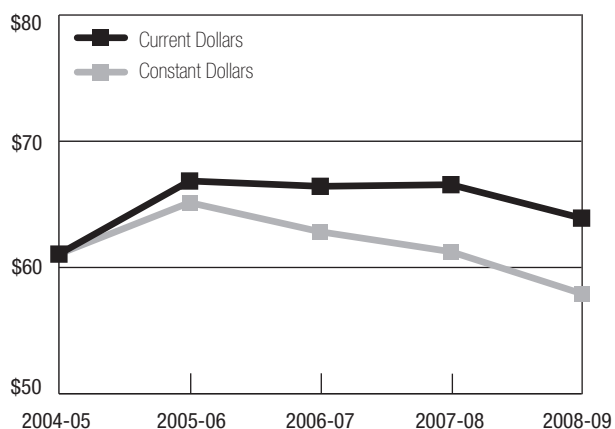
Operating Cost [In Thousands]



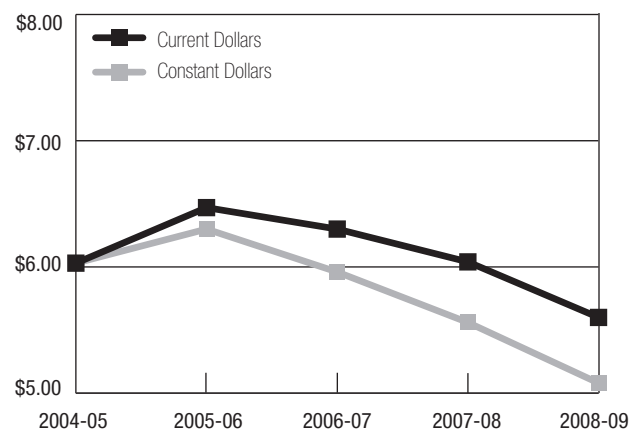
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour

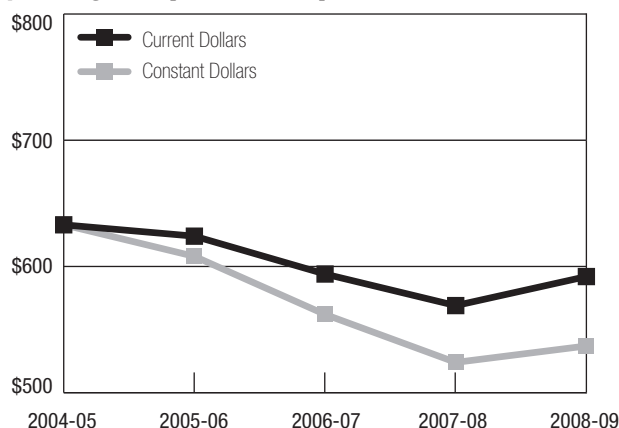


Cost Effectiveness — Cost/Passenger

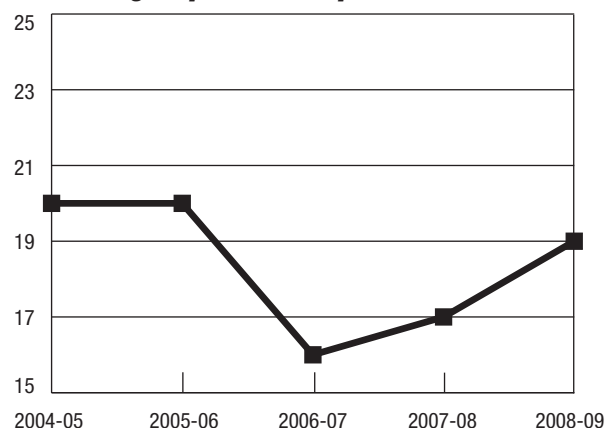


PARATRANSIT PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	20	20	16	17	19
Average Weekday Ridership		65	66	58	58	64
Revenue Vehicle Miles (000)	PRVM	89	91	90	80	90
Revenue Vehicle Hours (000)	PRVH	9	9	10	9	9
Employee Equivalents (FTE)	PEmp	8	9	7	6	7
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$66.86	\$65.86	\$61.50	\$65.55	\$62.45
Cost Efficiency (constant FY05 \$)		\$66.86	\$64.18	\$58.18	\$60.32	\$56.61
Cost Effectiveness (current \$)	PCost/PPass	\$31.63	\$31.45	\$37.13	\$33.85	\$31.53
Cost Effectiveness (constant FY05 \$)		\$31.63	\$30.65	\$35.12	\$31.15	\$28.58
Service Effectiveness	PPass/PRVH	2.1	2.1	1.7	1.9	2.0
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.2
Labor Efficiency (000)	PRVH/PEmp	1.2	1.1	1.4	1.4	1.5
Farebox Recovery	PRev/PCost	5.0%	5.6%	5.7%	6.2%	5.9%

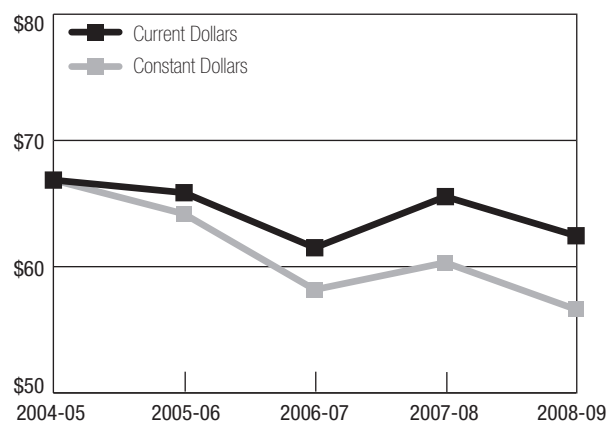
Operating Cost [In Thousands]



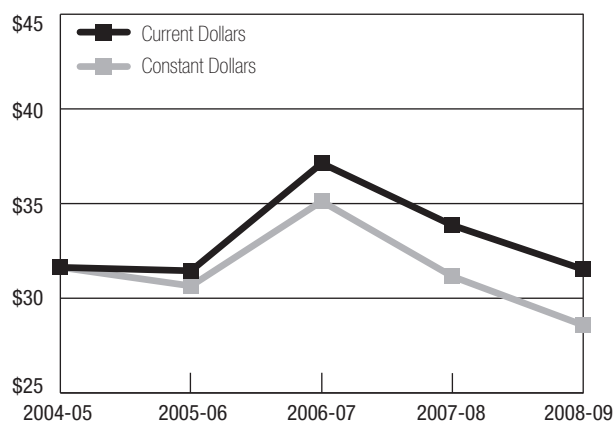
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Vacaville City Coach

650 Merchant Street, Vacaville, CA 95688

<http://www.cityofvacaville.com/departments/citycoach/index.php>

(707) 449-5170

General Description

Starting Year	1981
Organization Type	Municipality
Governing Body	City Council
Board Selection	4 council members, 1 mayor

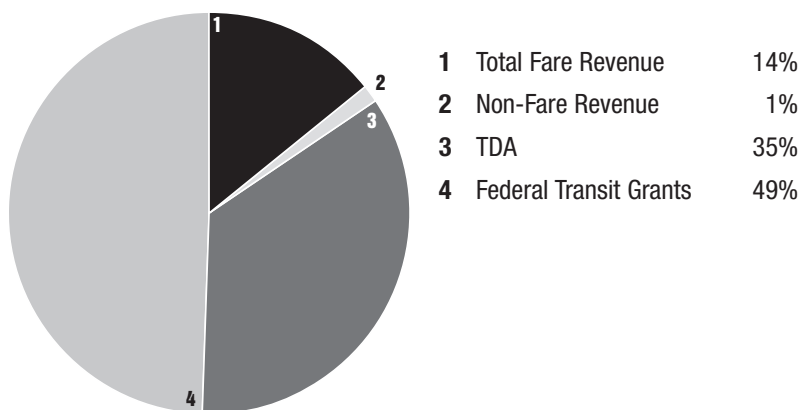
Service Area

Square Miles	27
Population	94,000
Ridership per Capita	3.4

Fixed-Route Fare Structure

Category	Single Fare	Monthly Pass
Adult	\$1.50	\$38.00
Youth (6-18)	\$1.25	\$21.00
Youth (under 6)	Free	—
Senior/Disabled	\$0.75	\$18.00
Transfer	\$0.15	—

Operating Revenue, FY 2008-09



System Characteristics

Active Fleet 18 Motor Buses

Routes 4 Total

Hours of Operation

Monday – Friday	6:35 am – 6:33 pm
Saturday	8:35 am – 5:25 pm
Sunday	No service

Inter-Operator Coordination

Inter-Operator Connections

Fairfield/Suisun Transit

Vallejo Transit



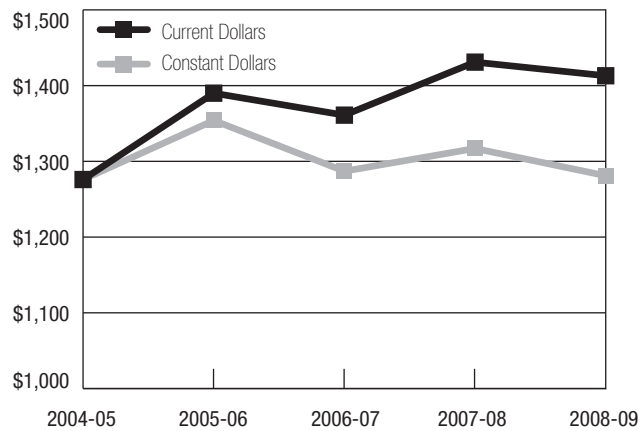
Vacaville City Coach

SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		1,276	1,390	1,361	1,431	1,413
Paratransit	PCost		325	478	396	417	476
Total Costs			\$1,601	\$1,868	\$1,757	\$1,849	\$1,889
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	159	185	216	225	242
	Paratransit	PRev	21	74	28	30	31
Total Farebox Revenue			\$179	\$260	\$244	\$255	\$273
Non-Fare Revenue			8	8	14	19	27
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			1,410	2,080	1,517	841	665
STA			0	0	0	0	60
Federal Transit Grants			0	3	51	971	934
Other			4	9	3	0	0
Total Revenue			\$1,601	\$2,360	\$1,829	\$2,086	\$1,959

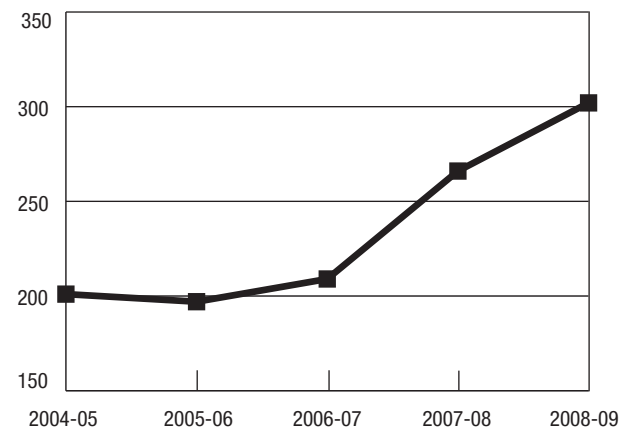
Vacaville City Coach

FIXED-ROUTE BUS PERFORMANCE			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data							<i>Unaudited</i>
Total Passengers (000)	BPass		201	197	209	266	302
Average Weekday Ridership			708	708	763	923	1,021
Revenue Vehicle Miles (000)	BRVM		323	326	319	335	340
Revenue Vehicle Hours (000)	BRVH		24	24	24	23	23
Employee Equivalents (FTE)	BEmp		18	18	18	18	18
Performance Concepts			Measures				
Cost Efficiency (current \$)	BCost/BRVH		\$53.87	\$57.08	\$56.44	\$61.12	\$60.26
Cost Efficiency (constant FY05 \$)			\$53.87	\$55.63	\$53.39	\$56.24	\$54.62
Cost Effectiveness (current \$)	BCost/BPass		\$6.34	\$7.06	\$6.51	\$5.38	\$4.68
Cost Effectiveness (constant FY05 \$)			\$6.34	\$6.88	\$6.16	\$4.95	\$4.24
Service Effectiveness	BPass/BRVH		8.5	8.1	8.7	11.4	12.9
Service Effectiveness	BPass/BRVM		0.6	0.6	0.7	0.8	0.9
Labor Efficiency (000)	BRVH/BEmp		1.3	1.4	1.3	1.3	1.3
Farebox Recovery	Brev/Bcost		12.4%	13.3%	15.9%	15.7%	17.1%

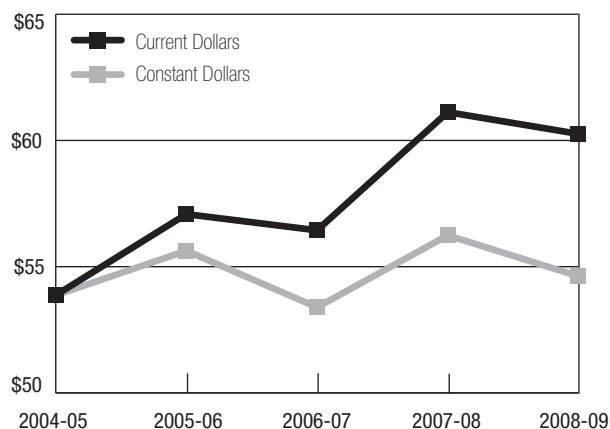
Operating Cost [In Thousands]



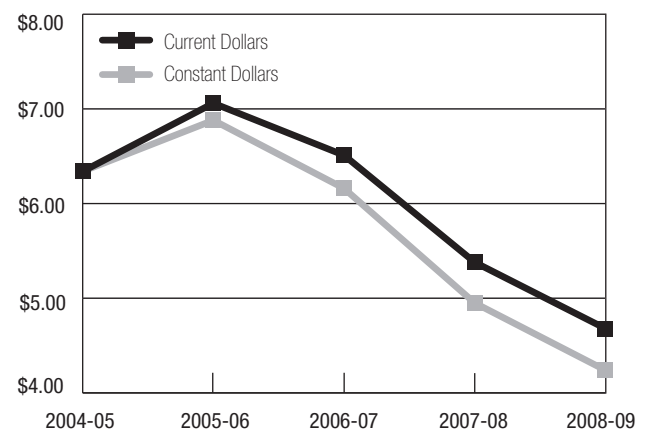
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour

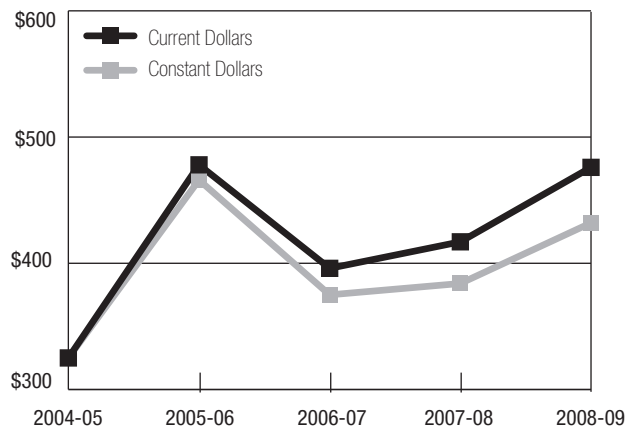


Cost Effectiveness — Cost/Passenger

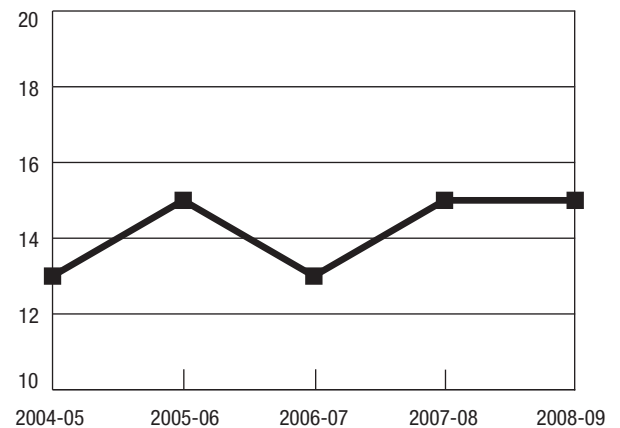


PARATRANSIT PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	13	15	13	15	15
Average Weekday Ridership		49	58	50	56	57
Revenue Vehicle Miles (000)	PRVM	69	125	64	66	66
Revenue Vehicle Hours (000)	PRVH	6	10	5	5	5
Employee Equivalents (FTE)	PEmp	4	4	4	4	4
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$53.15	\$47.52	\$74.97	\$78.19	\$88.97
Cost Efficiency (constant FY05 \$)		\$53.15	\$46.31	\$70.92	\$71.95	\$80.65
Cost Effectiveness (current \$)	PCost/PPass	\$24.25	\$32.17	\$29.53	\$28.06	\$31.73
Cost Effectiveness (constant FY05 \$)		\$24.25	\$31.35	\$27.94	\$25.82	\$28.77
Service Effectiveness	PPass/PRVH	2.2	1.5	2.5	2.8	2.8
Service Effectiveness	PPass/PRVM	0.2	0.1	0.2	0.2	0.2
Labor Efficiency (000)	PRVH/PEmp	1.5	2.5	1.3	1.3	1.3
Farebox Recovery	PRev/PCost	6.3%	15.6%	7.1%	7.2%	6.5%

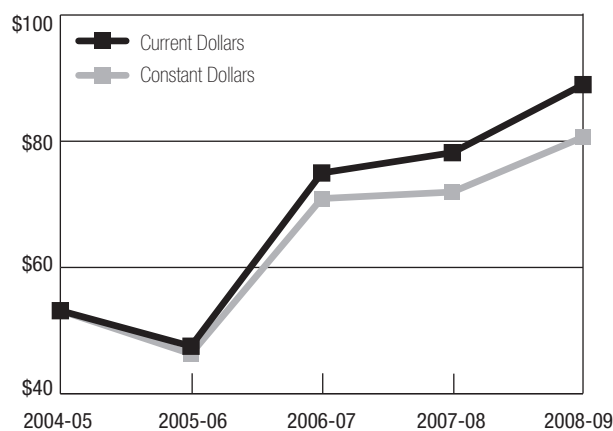
Operating Cost [In Thousands]



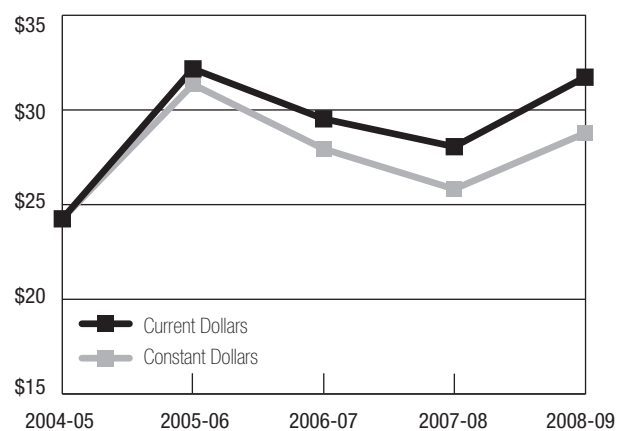
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Vallejo Transit

555 Santa Clara Street, Vallejo, CA 94590

<http://www.vallejotransit.com/> • <http://www.baylinkferry.com/>

(707) 648-4315

General Description

Starting Year	1930s
Organization Type	Municipal transit agency
Governing Body	City of Vallejo City Council
Board Selection	City Council members
Contract Services	Vallejo Citizen's Transit Corporation/ Subsidiary of MV Transit, Inc., bus operations and maintenance; Blue & Gold Fleet, ferry operations and maintenance; MV Transportation, paratransit service

Service Area

Square Miles	48
Population	119,593
Ridership per Capita	19.6

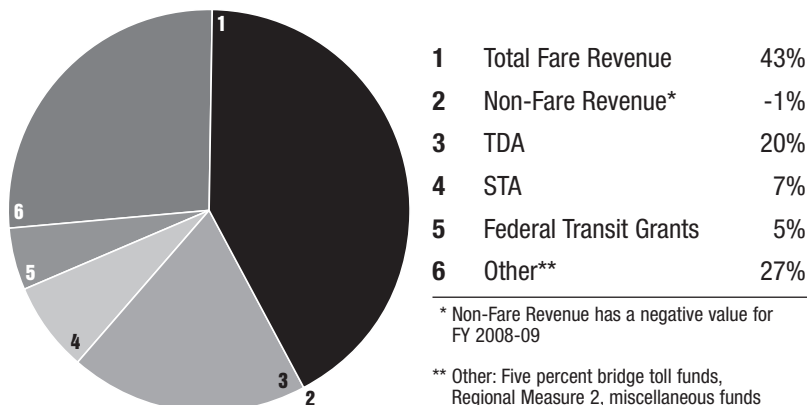
Vallejo Transit's service area includes the City of Vallejo; Baylink regional express bus serves Fairfield, Vallejo, Benicia, the El Cerrito del Norte BART Station, Walnut Creek BART, Pleasant Hill BART and San Francisco. Vallejo Baylink ferry provides service between Vallejo Ferry Terminal (Downtown Vallejo) and the San Francisco Ferry Building, Pier 41, and the SF Ball Park. Vallejo RunAbout provides complementary curb-to-curb ADA service. Vallejo Transit also provides a half fare taxi program.

Fixed-Route Fare Structure*

Category	Bus Zone Fares	Bus Pass	Ferry Pass	Ferry Transbay
Adult	\$1.75 - \$5.00	\$55.20	\$24-\$290	\$13.00
Youth	\$1.75 - \$5.00	\$43.20	\$24-\$290	\$6.50
Senior	\$0.85 - \$2.50	\$27.60	—	\$6.50
Disabled	\$0.85 - \$2.50	\$27.60	—	\$6.50
Transfer	Free	—	—	Free

* Fares are one way

Operating Revenue, FY 2008-09



System Characteristics

Active Fleet	76 Total
	60 Motor Buses
	12 Paratransit
	4 Ferry
Routes	14 Total
	11 Bus
	3 Ferry
Hours of Operation	
Bus:	
Monday - Friday	4:30 am – 11:00 pm
Saturday	5:30 am – 11:00 pm
Sunday	6:50 am – 9:50 pm
Ferry:	
Monday - Friday	5:30 am – 9:45 pm
Saturday	7:00 am – 9:45 pm
Sunday	7:00 am – 9:45 pm
Paratransit:	
Monday - Friday	4:30 am – 11:00 pm
Saturday	5:30 am – 11:00 pm
Sunday	6:50 am – 9:50 pm

Inter-Operator Coordination

Inter-Operator Connections

AC Transit	Fairfield/Suisun
American Canyon Transit	Transit
BART	Golden Gate Transit
Benicia Breeze	VINE
County Connection	WestCAT

Joint Fare Instruments and Transfers

Vallejo/Muni Transfer

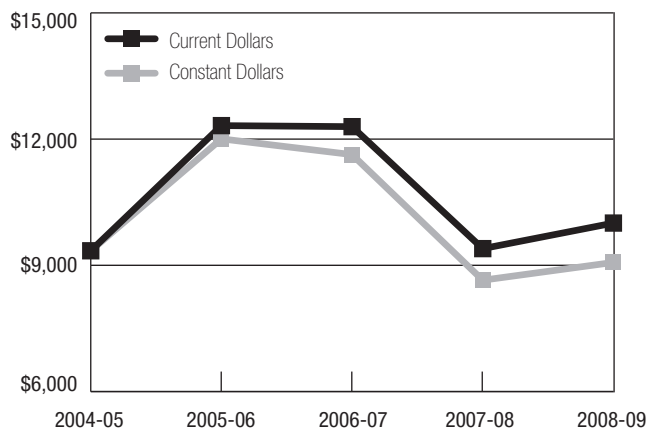
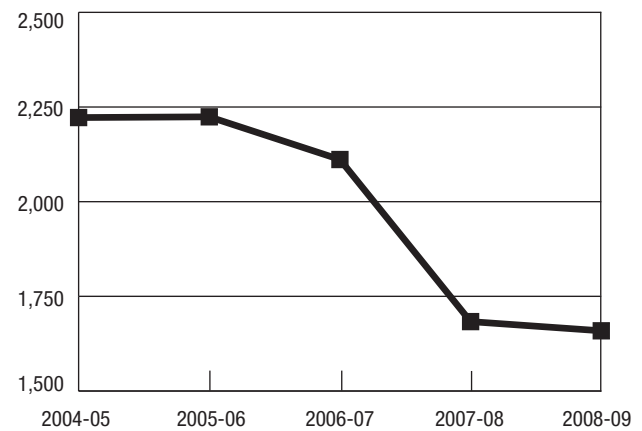
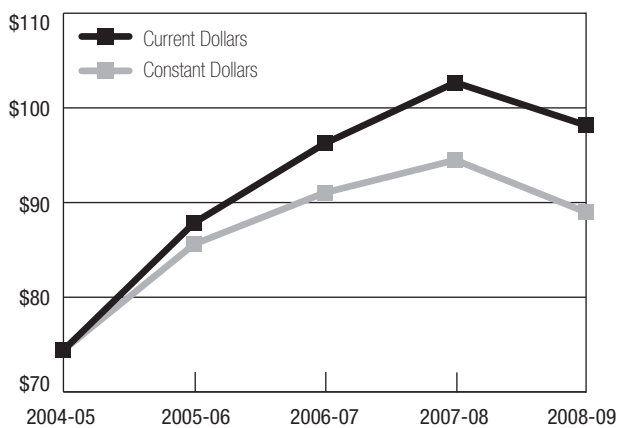
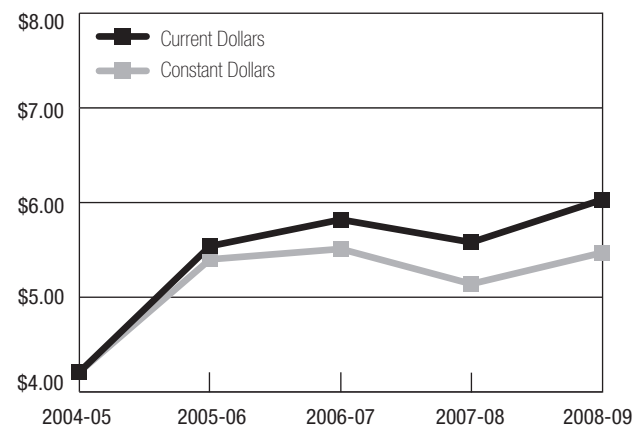


Vallejo Transit

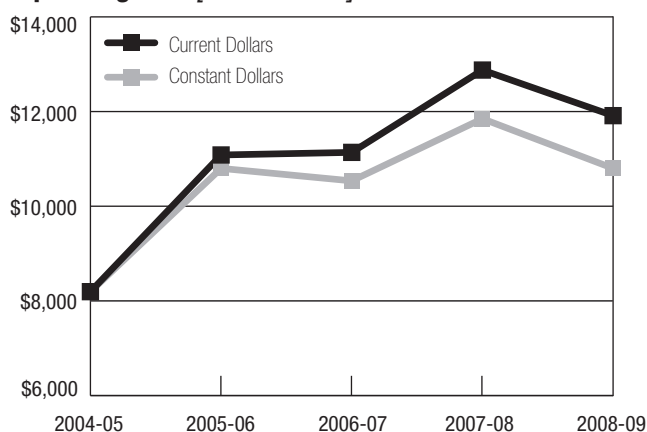
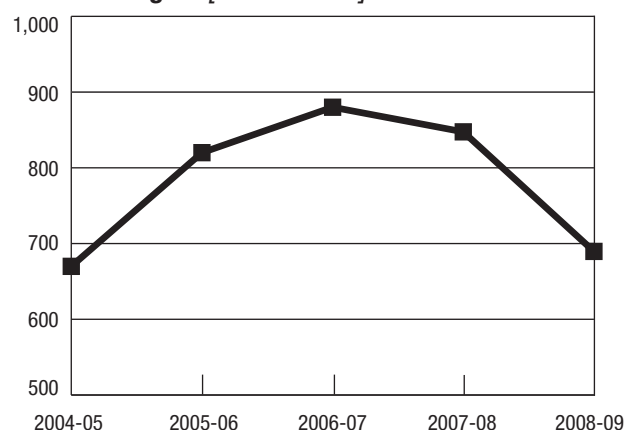
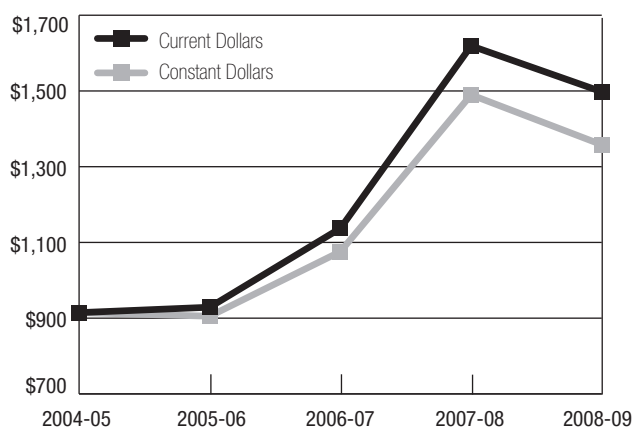
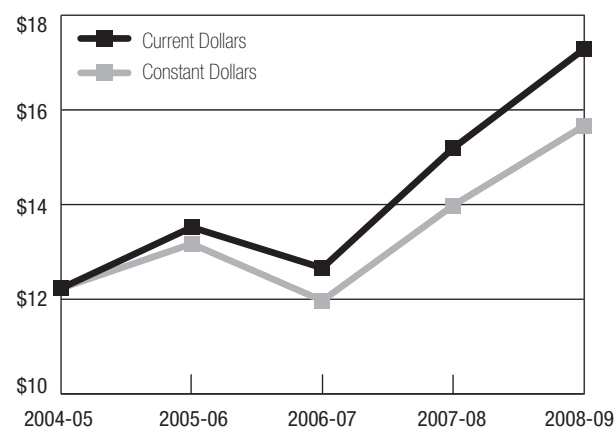
SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		9,346	12,321	12,296	9,397	10,004
Ferry	FCost		8,195	11,083	11,138	12,877	11,913
Demand Response*	PCost		1,151	1,200	1,135	1,075	1,048
Total Costs			\$18,692	\$24,603	\$24,569	\$23,348	\$22,966
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	3,364	3,566	3,223	2,373	3,184
	Ferry	FRev	4,694	6,204	6,911	7,454	6,560
	Paratransit*	PRev	40	70	86	118	113
Total Farebox Revenue			\$8,099	\$9,840	\$10,220	\$9,946	\$9,856
Non-Fare Revenue			25	108	345	200	-334
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			3,795	4,344	4,605	5,174	4,517
STA			636	720	2,403	1,834	1,685
Federal Transit Grants			2,975	2,897	1,756	2,378	1,166
Other			3,162	6,694	5,240	5,146	6,212
Total Revenue			\$18,692	\$24,603	\$24,569	\$24,677	\$23,102

*The half-fare taxi program is not included.

FIXED-ROUTE BUS PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	2,222	2,224	2,111	1,683	1,659
Average Weekday Ridership		7,912	8,032	7,265	5,682	5,605
Revenue Vehicle Miles (000)	BRVM	2,423	2,986	2,487	1,807	1,929
Revenue Vehicle Hours (000)	BRVH	126	140	128	92	102
Employee Equivalents (FTE)	BEmp	130	120	115	110	109
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$74.41	\$87.85	\$96.24	\$102.68	\$98.16
Cost Efficiency (constant FY05 \$)		\$74.41	\$85.60	\$91.04	\$94.49	\$88.98
Cost Effectiveness (current \$)	BCost/BPass	\$4.21	\$5.54	\$5.82	\$5.58	\$6.03
Cost Effectiveness (constant FY05 \$)		\$4.21	\$5.40	\$5.51	\$5.14	\$5.47
Service Effectiveness	BPass/BRVH	17.7	15.9	16.5	18.4	16.3
Service Effectiveness	BPass/BRVM	0.9	0.7	0.8	0.9	0.9
Labor Efficiency (000)	BRVH/BEmp	1.0	1.2	1.1	0.8	0.9
Farebox Recovery	BRev/BCost	36.0%	28.9%	26.2%	25.2%	31.8%

Operating Cost [In Thousands]

Total Passengers [In Thousands]

Cost Efficiency — Cost/Revenue Vehicle Hour

Cost Effectiveness — Cost/Passenger


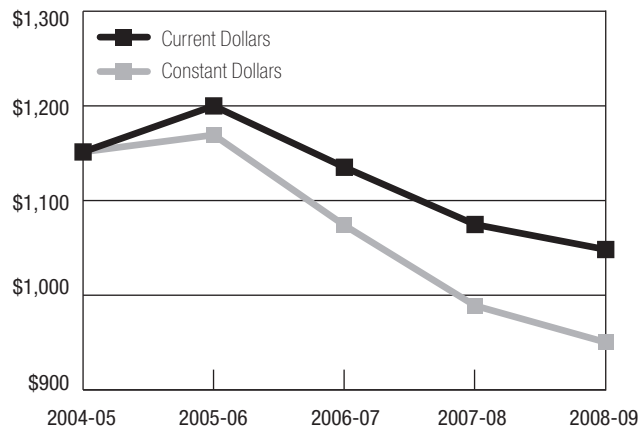
FERRY PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	FPass	670	820	880	847	690
Average Weekday Ridership		2,034	2,279	2,595	2,171	2,330
Revenue Vehicle Miles (000)	FRVM	249	323	262	215	211
Revenue Vehicle Hours (000)	FRVH	9	12	10	8	8
Employee Equivalents (FTE)	FEmp	40	40	40	42	42
Performance Concepts		Measures				
Cost Efficiency (current \$)	FCost/FRVH	\$914.58	\$928.91	\$1,137.30	\$1,619.09	\$1,497.98
Cost Efficiency (constant FY05 \$)		\$914.58	\$905.17	\$1,075.83	\$1,489.84	\$1,357.94
Cost Effectiveness (current \$)	FCost/FPass	\$12.23	\$13.52	\$12.66	\$15.19	\$17.28
Cost Effectiveness (constant FY05 \$)		\$12.23	\$13.17	\$11.97	\$13.98	\$15.66
Service Effectiveness	FPass/FRVH	74.8	68.7	89.9	106.6	86.7
Service Effectiveness	FPass/FRVM	2.7	2.5	3.4	3.9	3.3
Labor Efficiency (000)	FRVH/FEmp	0.2	0.3	0.2	0.2	0.2
Farebox Recovery	FRev/FCost	57.3%	56.0%	62.0%	57.9%	55.1%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

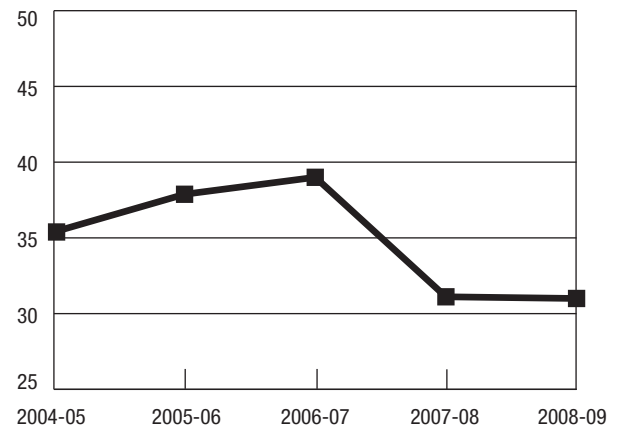
PARATRANSIT PERFORMANCE*		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	35	38	39	31	31
Average Weekday Ridership		125	131	131	108	105
Revenue Vehicle Miles (000)	PRVM	227	218	220	183	155
Revenue Vehicle Hours (000)	PRVH	17	19	17	16	15
Employee Equivalents (FTE)	PEmp	17	18	20	19	17
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/FRVH	\$66.17	\$64.53	\$65.57	\$67.44	\$69.98
Cost Efficiency (constant FY05 \$)		\$66.17	\$62.88	\$62.02	\$62.06	\$63.44
Cost Effectiveness (current \$)	PCost/PPass	\$32.53	\$31.68	\$29.11	\$34.55	\$33.82
Cost Effectiveness (constant FY05 \$)		\$32.53	\$30.87	\$27.53	\$31.79	\$30.65
Service Effectiveness	PPass/PRVH	2.0	2.0	2.3	2.0	2.1
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.2
Labor Efficiency (000)	PRVH/PEmp	1.0	1.0	0.9	0.8	0.9
Farebox Recovery	PRev/PCost	3.5%	5.8%	7.6%	11.0%	10.8%

*The half-fare taxi program is not included.

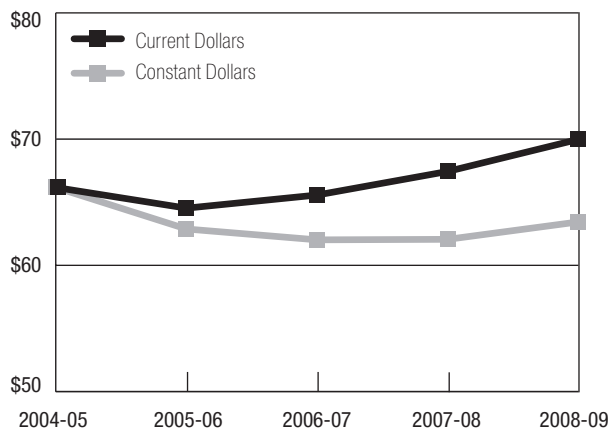
Operating Cost [In Thousands]



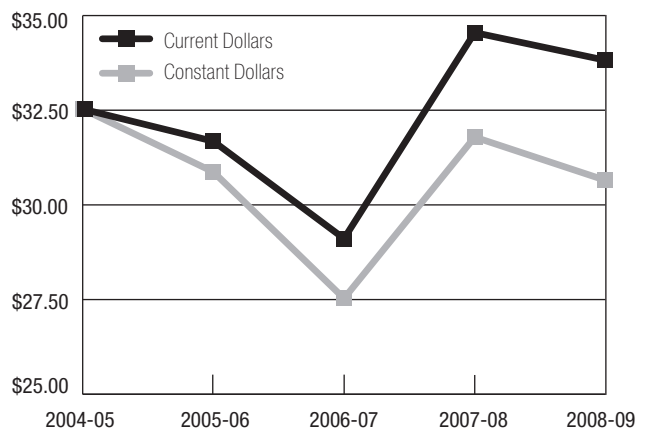
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





VINE

(Napa County Transportation & Planning Agency)

707 Randolph Street, Suite 100, Napa, CA 94559-2912

<http://www.nctpa.net/vine.cfm>

(800) 696-6443

General Description

Starting Year	1974
Organization Type	Transit agency
Governing Body	Napa County Transportation & Planning Agency (NCTPA)
Board Selection	Comprised of the elected officials of member jurisdictions
Contract Service	Veolia Transportation

Service Area

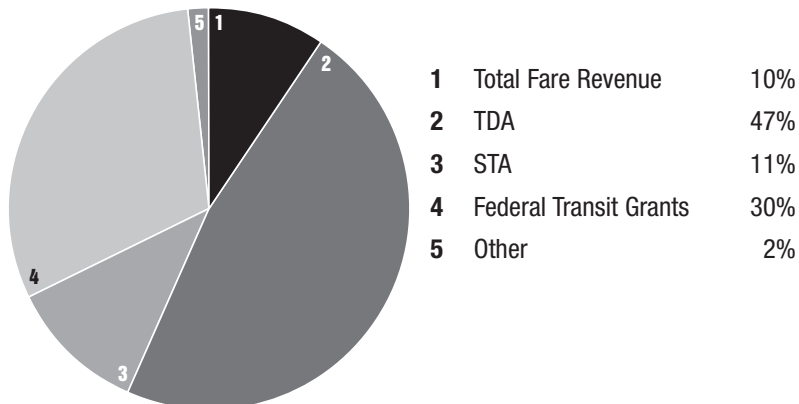
Square Miles	82.5
Population	134,000
Ridership per Capita	5.5

The VINE's local service area encompasses the City of Napa and some unincorporated areas of Napa County. VINE Route 10's service area includes the Highway 29 corridor in Napa County. VineGo is the countywide ADA paratransit provider for both of these operators. Route 11's service area includes Highway 29 corridor between St. Helena to Calistoga, then beyond to Santa Rosa, in Sonoma County, via Petrified Forest Rd.

Category	Single Fare*	VINE 20-Ride Pass	VINE Rte.10 Monthly Pass	Day Pass
Adult (19-64)	\$1.25	\$23.00	\$40.00	\$4.00
Youth (6-18)	\$1.00	\$18.00	\$30.00	\$3.00
Senior 65+/ Disabled	\$0.60	\$11.00	\$20.00	\$2.00
Medicare Cardholder	\$0.60	\$11.00	\$20.00	\$2.00
Transfer	Free	—	—	—

*For the first zone; each additional zone is an additional \$0.50.

Operating Revenue, FY 2008-09



System Characteristics

Active Fleet 24 Motor Buses

Routes **8 Total**
6 Local
2 Intercity

Hours of Operation

Monday – Friday 5:20 am – 9:25 pm
Saturday 6:30 am – 8:41 pm
Sunday 8:31 am – 7:02 pm

Inter-Operator Coordination

Inter-Operator Connections

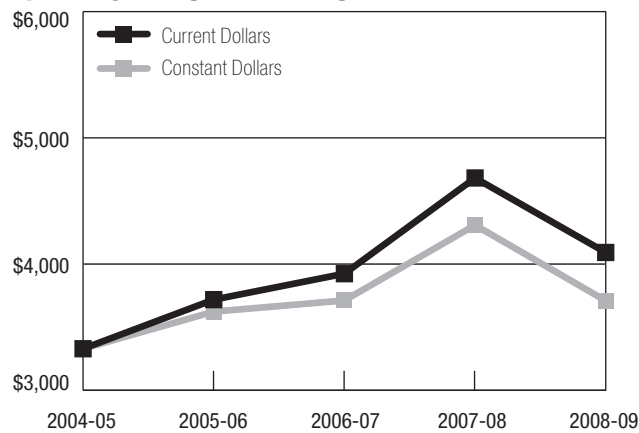
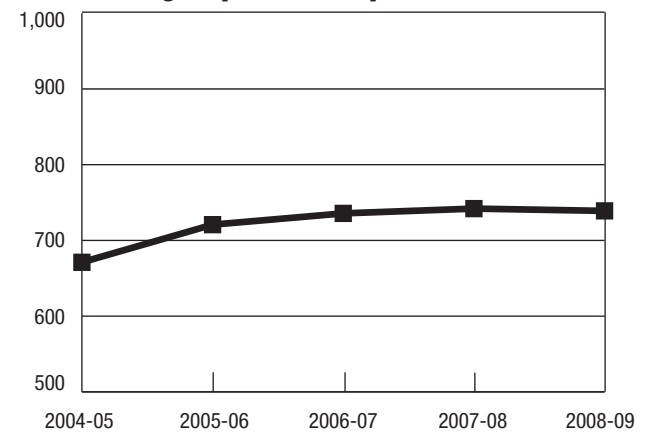
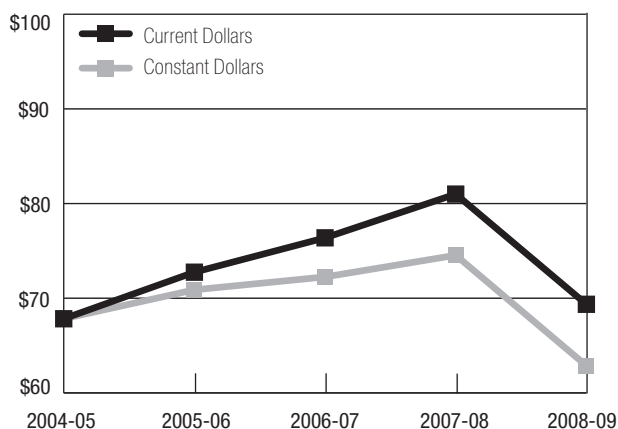
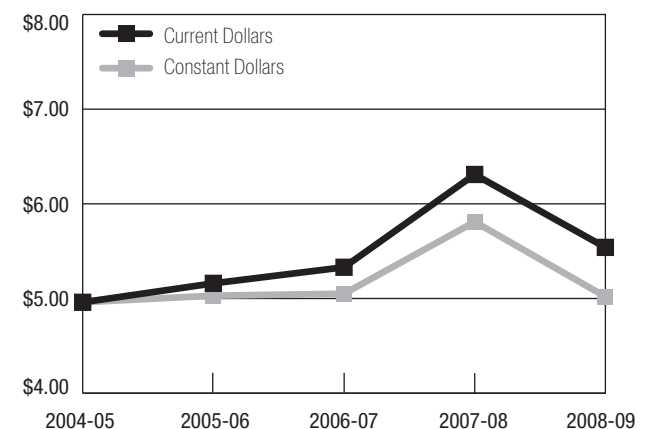
American Canyon Transit
BARTLink
Benicia Breeze
Calistoga HandyVan
Golden Gate Transit
Lake Transit
Napa Downtown Trolley
Santa Rosa CityBus
Sonoma County Transit
St. Helena VINE Shuttle
Vallejo Transit
Vallejo BART Express: Routes 78 & 80
Yountville Transit



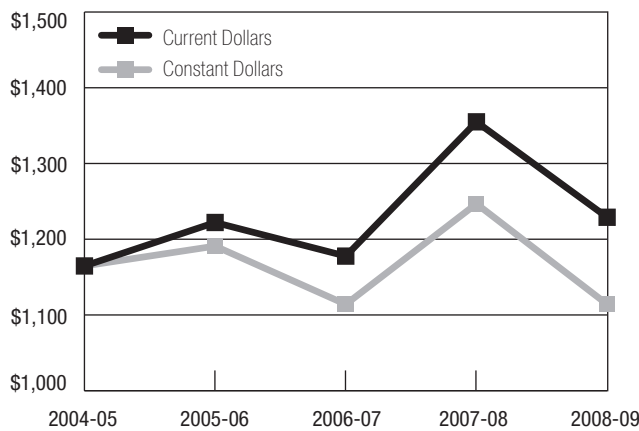
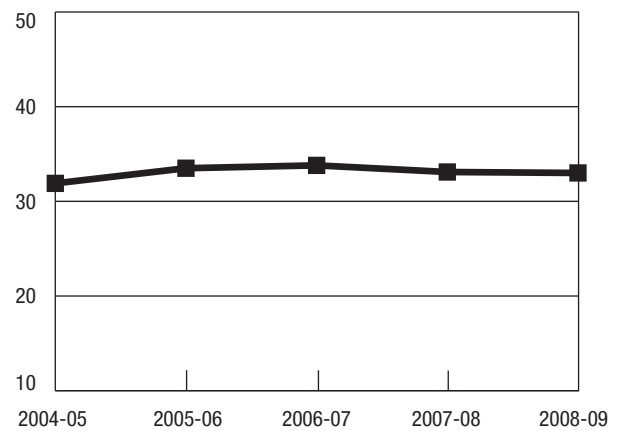
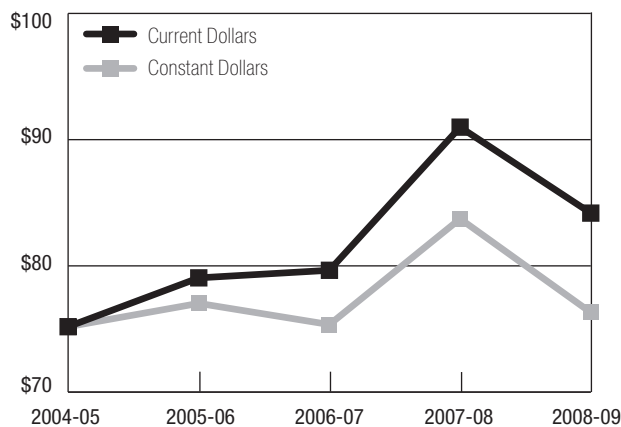
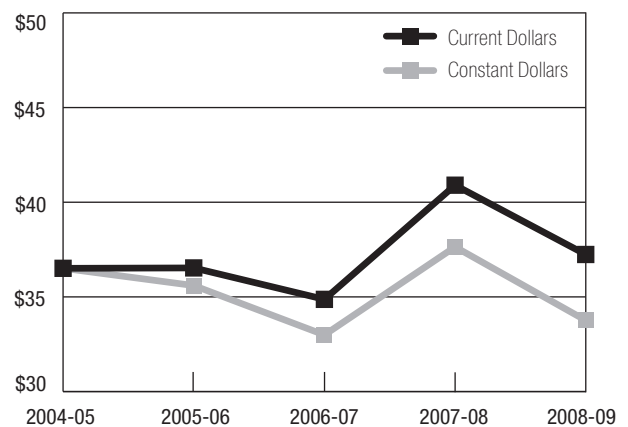
VINE

SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus (VINE)	BCost		3,329	3,718	3,924	4,682	4,092
Paratransit (VINE GO)	PCost		1,165	1,222	1,178	1,355	1,229
Total			\$4,494	\$4,940	\$5,101	\$6,037	\$5,321
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	528	546	848	680	672
	Paratransit	PRev	68	72	76	75	72
Total Farebox Revenue			\$596	\$618	\$924	\$756	\$744
Non-Fare Revenue			0	0	0	0	0
TDA			2,340	4,145	5,439	3,186	3,629
STA			259	250	595	616	856
Federal Transit Grants			1,219	1,358	1,468	1,729	2,341
Other			80	101	12	312	119
Total Revenue			\$4,494	\$6,472	\$8,438	\$6,599	\$7,689

FIXED-ROUTE BUS PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	671	721	736	742	739
Average Weekday Ridership		2,536	2,517	2,790	2,621	2,559
Revenue Vehicle Miles (000)	BRVM	781	817	807	841	870
Revenue Vehicle Hours (000)	BRVH	49	51	51	58	59
Employee Equivalents (FTE)	BEmp	40	40	51	50	53
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$67.83	\$72.75	\$76.38	\$81.00	\$69.36
Cost Efficiency (constant FY05 \$)		\$67.83	\$70.89	\$72.25	\$74.54	\$62.87
Cost Effectiveness (current \$)	BCost/BPass	\$4.96	\$5.16	\$5.33	\$6.31	\$5.54
Cost Effectiveness (constant FY05 \$)		\$4.96	\$5.03	\$5.05	\$5.81	\$5.02
Service Effectiveness	BPass/BRVH	13.7	14.1	14.3	12.8	12.5
Service Effectiveness	BPass/BRVM	0.9	0.9	0.9	0.9	0.8
Labor Efficiency (000)	BRVH/BEmp	1.2	1.3	1.0	1.2	1.1
Farebox Recovery	BRev/BCost	15.9%	14.7%	21.6%	14.5%	16.4%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

PARATRANSIT PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	32	33	34	33	33
Average Weekday Ridership		186	131	132	130	129
Revenue Vehicle Miles (000)	PRVM	177	174	165	161	157
Revenue Vehicle Hours (000)	PRVH	15	15	15	15	15
Employee Equivalents (FTE)**	PEmp	22	22	22	22	23
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$75.18	\$79.05	\$79.65	\$90.99	\$84.18
Cost Efficiency (constant FY05 \$)		\$75.18	\$77.03	\$75.35	\$83.73	\$76.31
Cost Effectiveness (current \$)	PCost/PPass	\$36.51	\$36.53	\$34.87	\$40.90	\$37.24
Cost Effectiveness (constant FY05 \$)		\$36.51	\$35.60	\$32.99	\$37.64	\$33.76
Service Effectiveness	PPass/PRVH	2.1	2.2	2.3	2.2	2.3
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.2
Labor Efficiency (000)	PRVH/PEmp	0.7	0.7	0.7	0.7	0.6
Farebox Recovery	PRev/PCost	5.8%	5.9%	6.5%	5.6%	5.9%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**



VTA (Santa Clara Valley Transportation Authority)

3331 North First Street, San Jose, CA 95134

<http://www.vta.org>

(408) 321-2300

General Description

Starting Year	1972
Organization Type	Transit district created by state Legislature
Governing Body	12-member board of directors
Board Selection	10 members and four alternates from city councils within service area, 2 members and one alternate from Santa Clara County Board of Supervisors

Service Area

Square Miles	326
Population	1,857,621*
Ridership per Capita	24.4

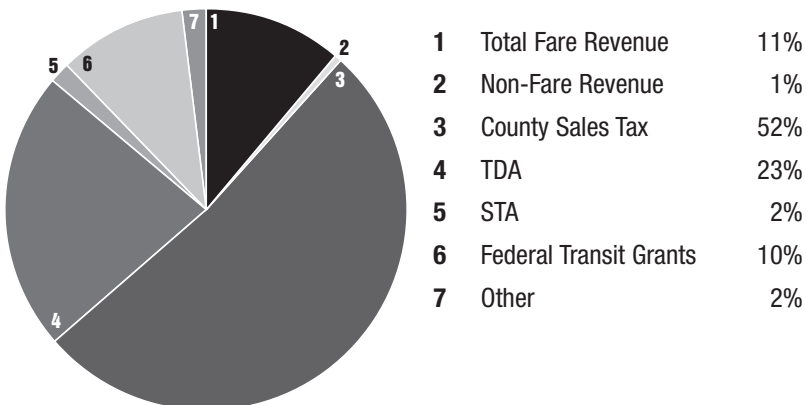
VTA's service area encompasses the cities of Campbell, Cupertino, Gilroy, Los Altos, Los Altos Hills, Los Gatos, Milpitas, Monte Sereno, Morgan Hill, Mountain View, Palo Alto, San Jose, Santa Clara, Saratoga and Sunnyvale, unincorporated Santa Clara County and adjacent areas of San Mateo County.

* Source: California Department of Finance

Fixed-Route Fare Structure

Category	Single Fare	Monthly Pass
Adult	\$1.75	\$61.25
Youth (5-17)	\$1.50	\$40.00
Senior	\$0.75	\$20.00
Disabled	\$0.75	\$20.00
Express	\$3.50	\$122.50

Operating Revenue, FY 2008-09



System Characteristics

Active Fleet	523 Total
	424 Motor Buses
	99 Light Rail

Routes	77 Total
Local	57
Limited Stop	4
Express	12
Rapid	1
Light Rail	3

Hours of Operation

Monday – Sunday 24 Hours

Inter-Operator Coordination

Inter-Operator Connections

AC Transit	Dumbarton Express
ACE	Hwy. 17 Express
Amtrak	MST
BART	SamTrans
Caltrain	

Joint Fare Instruments and Transfers

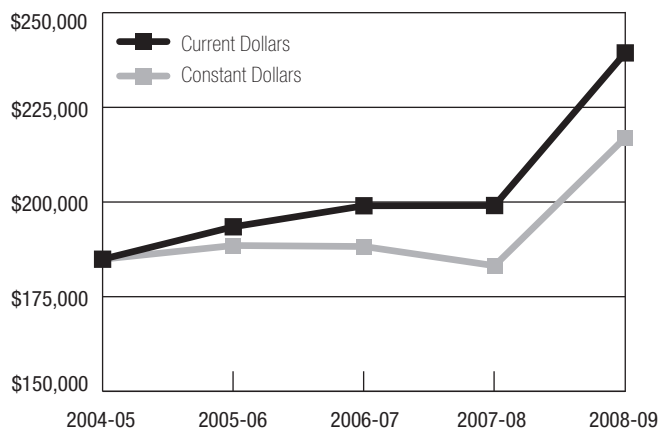
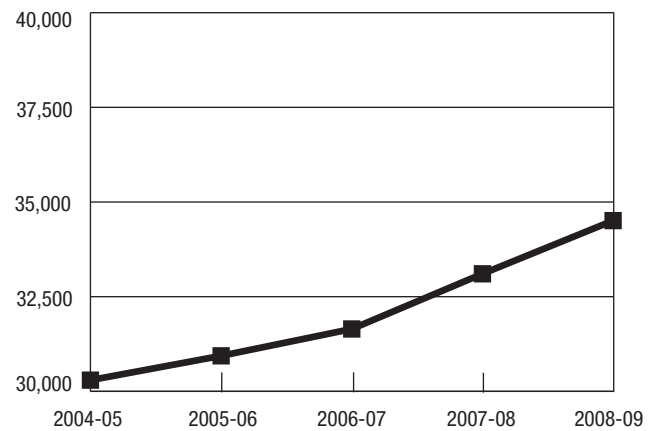
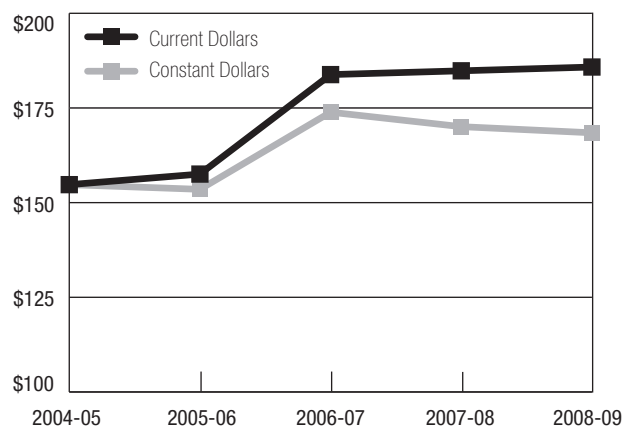
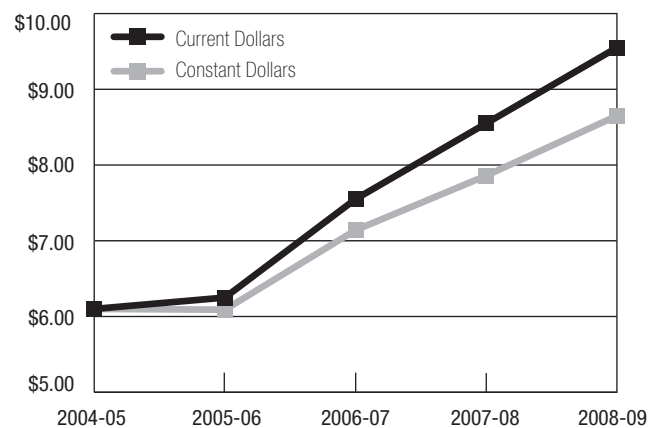
ACE
AC Transit/VTA Transfer
BART Plus Pass
Capitol Corridor
Hwy. 17 Express/VTA Transfer
Peninsula Pass (Caltrain/Muni/VTA/SamTrans)
SamTrans/VTA Transfer
VTA/BART Transfer
VTA/DB Transfer
VTA/MST Transfer



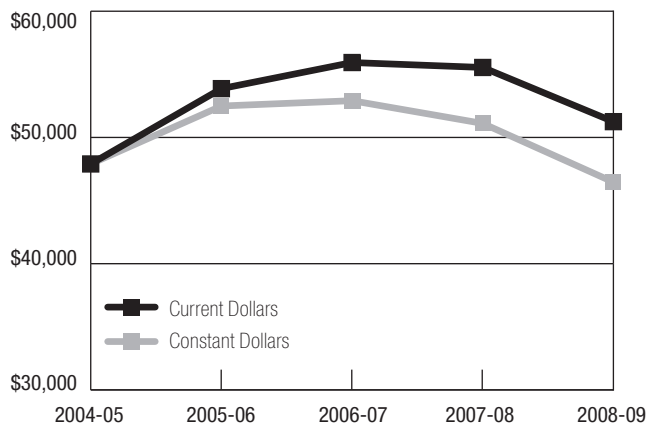
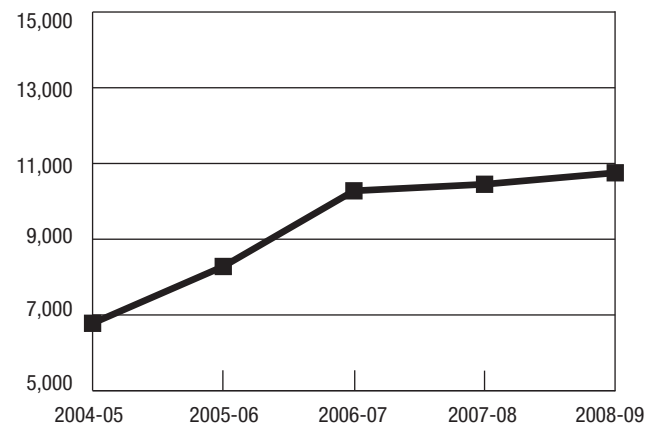
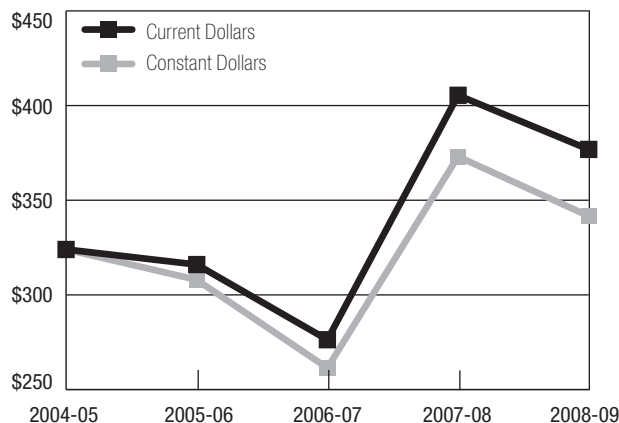
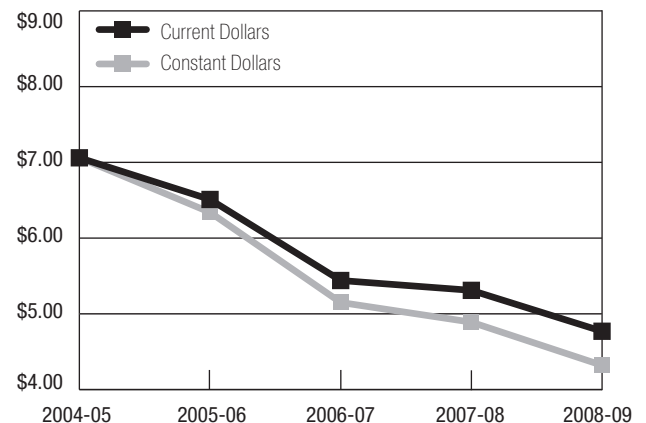
VTA

SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		184,896	193,456	199,010	199,074	239,379
Light Rail	RCost		47,899	53,867	55,935	55,544	51,251
Paratransit	PCost		30,132	32,105	32,351	32,996	33,286
Shuttle	SCost		2,081	3,098	2,091	1,347	1,912
Total Costs			\$265,007	\$282,527	\$289,387	\$288,961	\$325,827
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	24,453	25,854	25,359	25,778	23,993
	Light Rail	RRev	6,412	7,249	8,681	8,598	8,000
	Paratransit	PRev	2,514	2,848	2,931	2,867	2,780
	Shuttle	SRev	1,196	1,231	1,202	1,454	1,411
Total Farebox Revenue			\$34,575	\$37,183	\$38,174	\$38,697	\$36,184
Non-Fare Revenue			1,925	1,899	1,900	2,222	2,103
Property Tax			0	0	0	0	0
County Sales Tax			145,008	164,328	193,458	192,668	168,877
TDA			67,098	71,044	81,061	83,547	73,356
STA			7,285	7,737	22,321	19,022	5,543
Federal Transit Grants			34,416	33,565	35,514	22,425	33,449
Other			7,543	14,244	9,787	11,821	6,133
Total Revenue			\$297,851	\$330,001	\$382,215	\$370,402	\$325,645

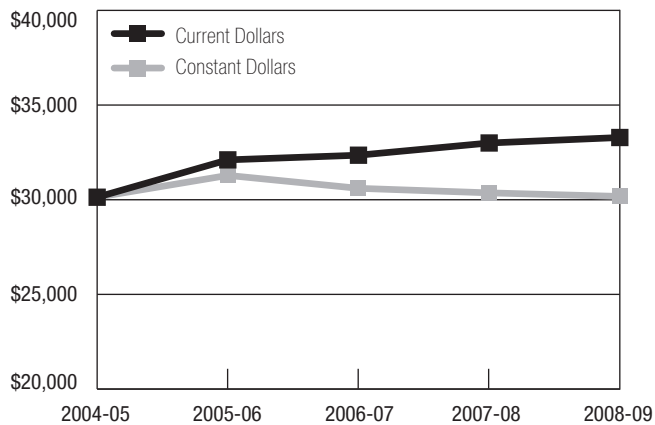
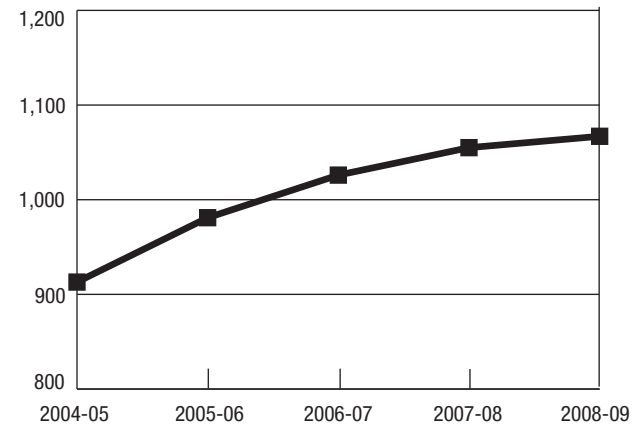
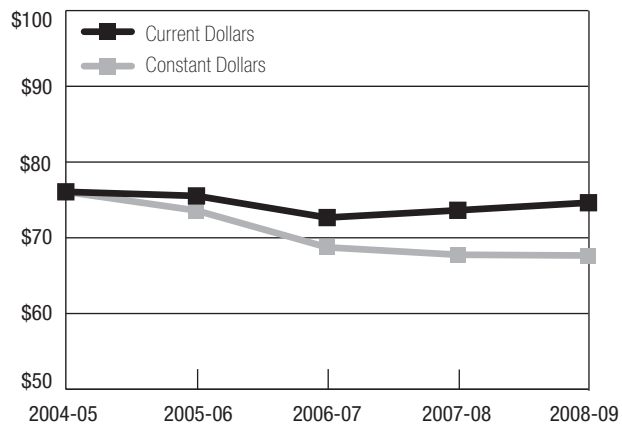
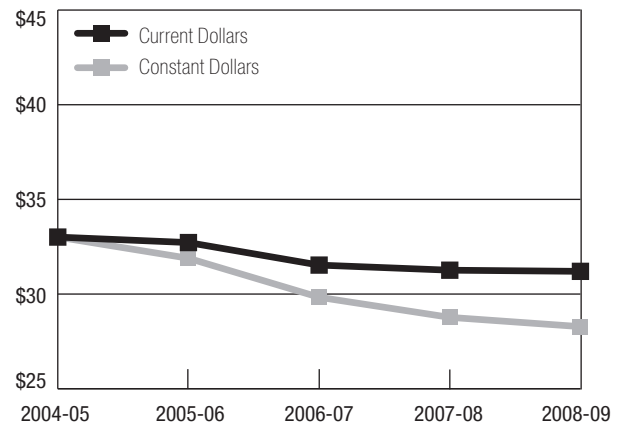
FIXED-ROUTE BUS PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	30,296	30,938	31,647	33,104	34,509
Average Weekday Ridership		97,117	99,966	102,123	106,675	111,814
Revenue Vehicle Miles (000)	BRVM	15,315	15,573	15,930	15,951	15,800
Revenue Vehicle Hours (000)	BRVH	1,195	1,228	1,247	1,277	1,274
Employee Equivalents (FTE)	BEmp	1,552	1,566	1,541	1,521	1,400
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$154.75	\$157.54	\$183.81	\$184.81	\$185.81
Cost Efficiency (constant FY05 \$)		\$154.75	\$153.51	\$173.88	\$170.06	\$168.44
Cost Effectiveness (current \$)	BCost/BPass	\$6.10	\$6.25	\$7.55	\$8.55	\$9.55
Cost Effectiveness (constant FY05 \$)		\$6.10	\$6.09	\$7.14	\$7.86	\$8.65
Service Effectiveness	BPass/BRVH	25.4	25.2	24.4	25.4	25.4
Service Effectiveness	BPass/BRVM	2.0	2.0	1.9	2.9	2.9
Labor Efficiency (000)	BRVH/BEmp	0.8	0.8	0.8	0.8	0.9
Farebox Recovery	BRev/BCost	13.2%	13.4%	12.7%	12.9%	10.0%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

LIGHT RAIL PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	RPass	6,780	8,280	10,278	10,451	10,754
Average Weekday Ridership		21,436	26,138	32,567	33,043	34,305
Revenue Vehicle Miles (000)	RRVM	2,460	2,810	3,358	3,410	3,327
Revenue Vehicle Hours (000)	RRVH	148	170	202	137	136
Employee Equivalents (FTE)	REmp	453	523	500	512	606
Performance Concepts		Measures				
Cost Efficiency (current \$)	RCost/RRVH	\$323.99	\$316.02	\$276.32	\$405.43	\$376.84
Cost Efficiency (constant FY05 \$)		\$323.99	\$307.95	\$261.38	\$373.07	\$341.61
Cost Effectiveness (current \$)	RCost/RPass	\$7.06	\$6.51	\$5.44	\$5.31	\$4.77
Cost Effectiveness (constant FY05 \$)		\$7.06	\$6.34	\$5.15	\$4.89	\$4.32
Service Effectiveness	RPass/RRVH	45.9	48.6	50.8	76.3	79.1
Service Effectiveness	RPass/RRVM	2.8	2.9	3.1	3.1	3.2
Labor Efficiency (000)	RRVH/REmp	0.3	0.3	0.4	0.3	0.2
Farebox Recovery	RRev/RCost	13.4%	13.5%	15.5%	15.5%	15.6%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

PARATRANSIT PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	913	981	1,026	1,055	1,067
Average Weekday Ridership		3,104	3,414	3,558	3,653	3,685
Revenue Vehicle Miles (000)	PRVM	5,702	6,126	6,296	6,746	7,583
Revenue Vehicle Hours (000)	PRVH	396	425	445	448	446
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$76.07	\$75.53	\$72.67	\$73.63	\$74.63
Cost Efficiency (constant FY05 \$)		\$76.07	\$73.60	\$68.74	\$67.76	\$67.66
Cost Effectiveness (current \$)	PCost/PPass	\$33.01	\$32.72	\$31.53	\$31.26	\$31.20
Cost Effectiveness (constant FY05 \$)		\$33.01	\$31.89	\$29.83	\$28.77	\$28.28
Service Effectiveness	PPass/PRVH	2.3	2.3	2.3	2.4	2.4
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.1
Farebox Recovery	PRev/PCost	8.3%	8.9%	9.1%	8.7%	8.4%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**



WestCAT (Western Contra Costa Transit Authority)

601 Walter Avenue, Pinole, CA 94564

www.westcat.org

(510) 724-3331

General Description

Starting Year	1977
Organization Type	Transit authority
Governing Body	7-member board of directors
Board Selection	Appointed by city councils and Board of Supervisors
Contract Service	MV Transportation operates Dial-A-Ride and local fixed-route service, WESTCAT Express, J, JX, Martinez Link, Transbay Lynx, JPX and Contra Costa College Shuttle

Service Area

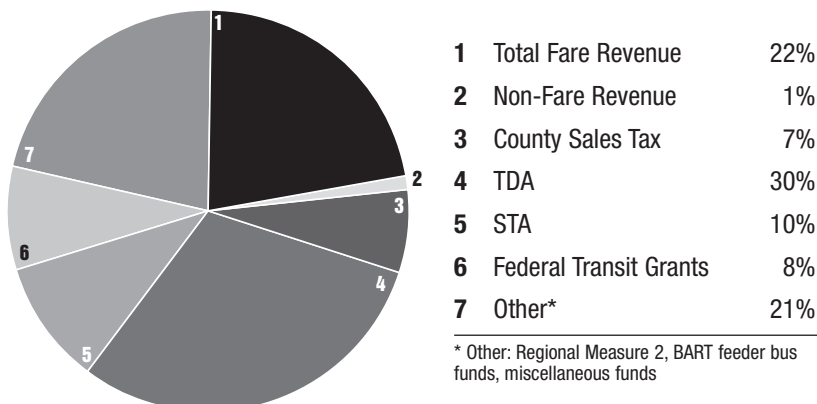
Square Miles	38
Population	62,500
Ridership per Capita	22.6

WestCAT's service area includes the cities of Hercules and Pinole, as well as the unincorporated areas of Port Costa, Crockett, Rodeo, Montalvin, Bayview and Tara Hills.

Fixed-Route Fare Structure

Category	Single Fare
Adult	\$1.75-5.00
Youth (under 6)	Free
Senior	\$0.75-2.00
Disabled	\$0.75-2.00
Transfer	Free
Inter-Operator Transfer	\$1.00/0.50

Operating Revenue, FY 2008-09



System Characteristics

Active Fleet	54 Total
	42 Motor Buses
	12 Paratransit

Routes	14 Total
--------	----------

Hours of Operation

Monday – Friday	4:47 am – 12:30 am
Saturday	6:03 am – 11:49 pm
Sunday	7:39 am – 8:14 pm

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
BART
Golden Gate Transit
Muni
Vallejo Transit

Joint Fare Instruments and Transfers

AC Transit Transfer
BART Plus Pass
Benicia
County Connection Transfer
East Bay Value Pass
Golden Gate Transit
Vallejo Transit

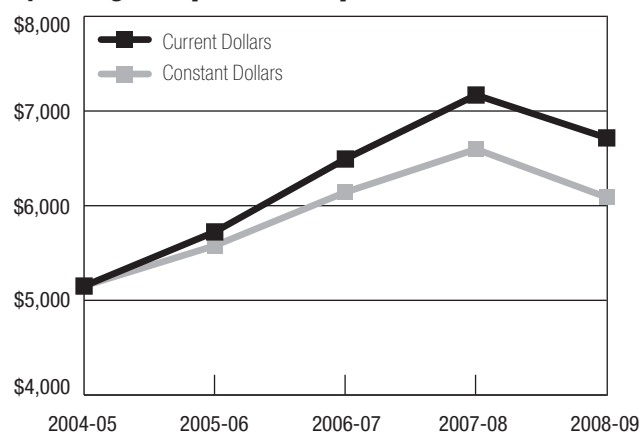
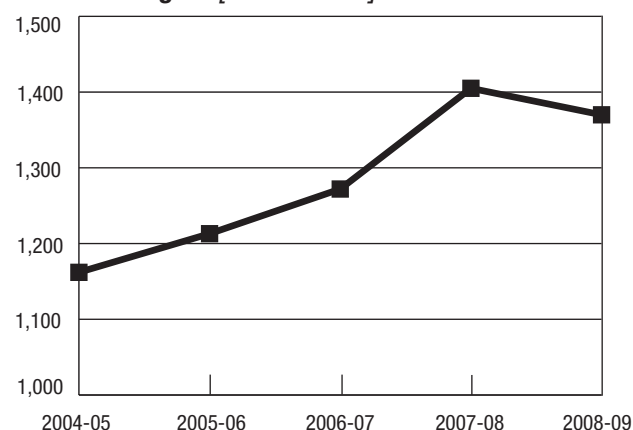
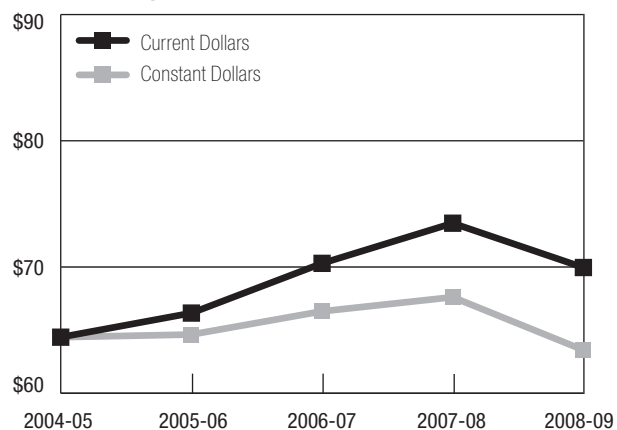
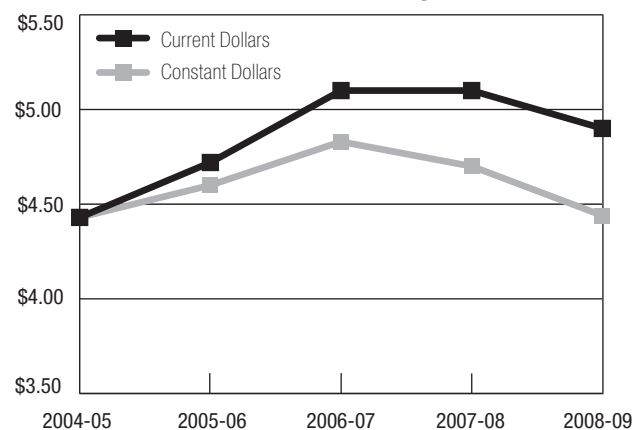


WESTCAT

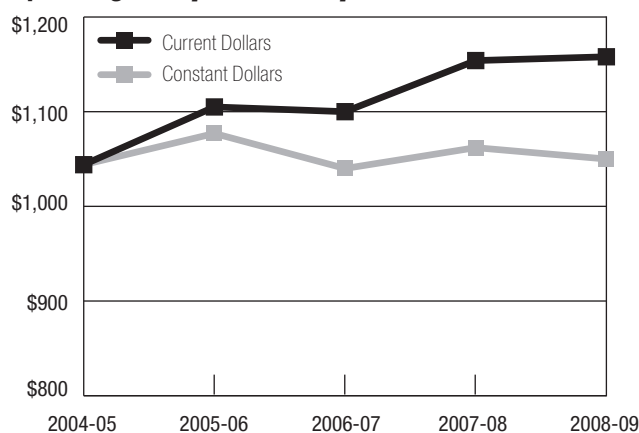
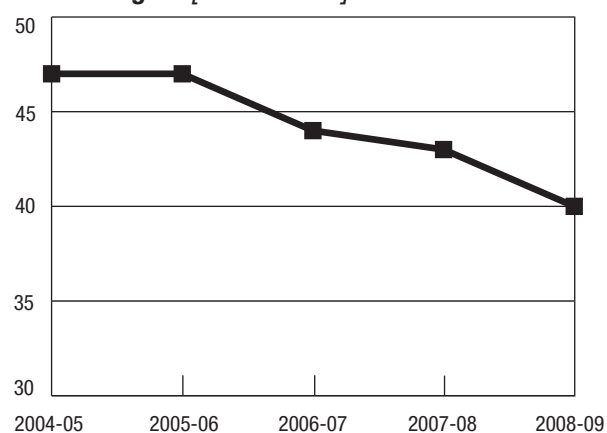
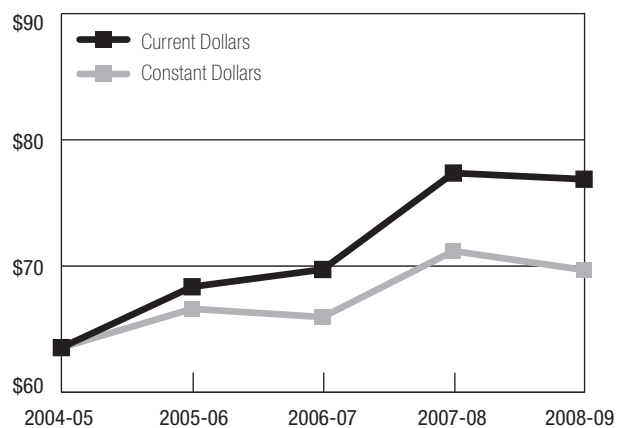
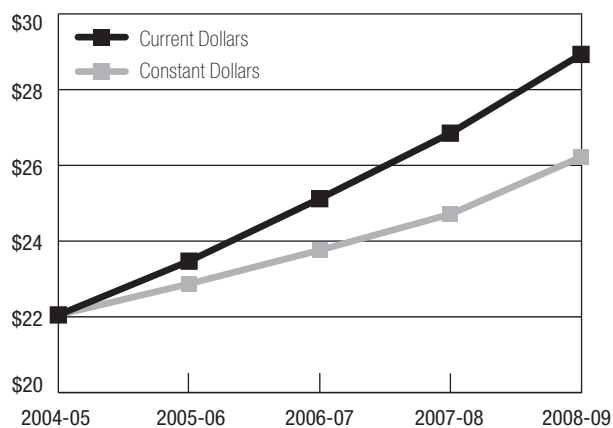
WestCAT

SYSTEMWIDE BUDGET			2004-05	2005-06	2006-07	2007-08	2008-09
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		5,151	5,723	6,493	7,169	6,716
Paratransit	PCost		1,044	1,105	1,100	1,154	1,158
Total Costs			\$6,195	\$6,829	\$7,593	\$8,323	\$7,874
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	1,033	1,194	1,409	1,733	1,833
	Paratransit	PRev	58	56	56	54	54
Total Farebox Revenue			\$1,091	\$1,250	\$1,465	\$1,787	\$1,886
Non-Fare Revenue			12	19	26	14	86
Property Tax			0	0	0	0	0
County Sales Tax			664	554	634	607	569
TDA			2,024	2,363	2,303	2,433	2,595
STA			1,185	1,901	2,207	2,444	848
Federal Transit Grants			596	149	182	468	715
Other			623	593	776	570	1,827
Total Revenue			\$6,195	\$6,829	\$7,593	\$8,323	\$8,526

FIXED-ROUTE BUS PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	1,162	1,213	1,272	1,405	1,370
Average Weekday Ridership		4,275	4,524	4,775	5,220	5,081
Revenue Vehicle Miles (000)	BRVM	1,284	1,423	1,533	1,596	1,554
Revenue Vehicle Hours (000)	BRVH	80	86	92	98	96
Employee Equivalents (FTE)	BEmp	48	52	53	52	55
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$64.44	\$66.35	\$70.29	\$73.47	\$69.96
Cost Efficiency (constant FY05 \$)		\$64.44	\$64.65	\$66.49	\$67.61	\$63.42
Cost Effectiveness (current \$)	BCost/BPass	\$4.43	\$4.72	\$5.10	\$5.10	\$4.90
Cost Effectiveness (constant FY05 \$)		\$4.43	\$4.60	\$4.83	\$4.70	\$4.44
Service Effectiveness	BPass/BRVH	14.5	14.1	13.8	14.4	14.3
Service Effectiveness	BPass/BRVM	0.9	0.9	0.8	0.9	0.9
Labor Efficiency (000)	BRVH/BEmp	1.7	1.7	1.7	1.9	1.7
Farebox Recovery	BRev/BCost	20.1%	20.9%	21.7%	24.2%	27.3%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

PARATRANSIT PERFORMANCE		2004-05	2005-06	2006-07	2007-08	2008-09
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	47	47	44	43	40
Average Weekday Ridership		173	171	161	158	148
Revenue Vehicle Miles (000)	PRVM	225	222	222	214	214
Revenue Vehicle Hours (000)	PRVH	16	16	16	15	15
Employee Equivalents (FTE)	PEmp	18	19	9	8	8
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$63.54	\$68.36	\$69.73	\$77.37	\$76.88
Cost Efficiency (constant FY05 \$)		\$63.54	\$66.61	\$65.96	\$71.19	\$69.69
Cost Effectiveness (current \$)	PCost/PPass	\$22.05	\$23.47	\$25.12	\$26.85	\$28.93
Cost Effectiveness (constant FY05 \$)		\$22.05	\$22.87	\$23.76	\$24.71	\$26.22
Service Effectiveness	PPass/PRVH	2.9	2.9	2.8	2.9	2.7
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.2
Labor Efficiency (000)	PRVH/PEmp	0.9	0.9	1.8	1.9	1.9
Farebox Recovery	PRev/PCost	5.5%	5.1%	5.1%	4.7%	4.6%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

Definitions

Fiscal Year (FY) Reporting period for data (e.g., FY 2008-09 runs from July 1, 2008 to June 30, 2009).

Operating Costs (by Mode) Total expenses from operations, vehicle maintenance, non-vehicle maintenance, general administration, adjustments, direct costs for providing charter services, and all vehicle lease costs. Excludes depreciation and amortization expenses.

Per Capita Ridership Total passengers for all Fixed-Routes divided by total population in service area (Fixed-Route includes all modes with the exception of paratransit).

Total Passengers Total of all adult, youth and student, senior and disabled, inter-operator paid transfer, and non-revenue boarding.

Revenue Vehicle Hours (Also referred to as “Vehicle Service Hours”) The total number of hours that each transit vehicle is in revenue service, including layover time. The measure excludes hours consumed while traveling to and from storage facility, and during other deadhead travel.

Revenue Vehicle Miles (Also referred to as “Vehicle Service Miles”) The total number of miles that each transit vehicle is in revenue service. The measure excludes miles traveled to and from storage facility, and other deadhead travel.

Employee Equivalents One full-time employee (FTE) equivalent equals 2,000 hours per year.

Farebox Recovery Ratio A basic formula of fare revenues divided by the total operating cost. MTC’s formula does not reflect the legal ratio required by the Transportation Development Act.

Average Weekday Ridership Reflects the National Transit Database definition of Average Weekday Unlinked passenger trips defined as the number of passengers who board public transportation vehicles on an average weekday during a month.

Operating Revenue

Farebox (by Mode) Revenue from passenger fares (single fare and passes), including revenue earned directly, special transit fares (which may include funds paid as route guarantees by organizations rather than riders), and revenue derived from revenue-sharing agreements with other services and/or operators.

Non-Fare Revenue Operating revenue derived from sources other than farebox, including funds from schools for the provision of service exclusively to carry students to and from school, freight charges on passenger runs, and income derived from operations associated with transit (including station and vehicle concessions from vendors, on-board and in-station advertising and automotive vehicle ferriage).

Property Tax Operating revenue from property tax directly levied by the transit agency.

County Sales Tax Operating revenue from sales taxes directly levied by the transit agency or from sales tax contributed by other agencies.

TDA (Transportation Development Act) Operating revenue generated by a one-quarter of one percent sales tax on all retail sales in each county; used for transit, special transit for disabled persons, and pedestrian and bicycle purposes.

STA (State Transit Assistance) Operating revenue generated by state funding program for mass transit operations and capital projects.

Federal Transit Grants Operating revenue from Job Access and Reverse Commute Grant, FTA Section 5307 Grants, Section 5311 Grants and Section 5303 Planning Grants.

Other Operating revenue from charter service, city or county general funds, subsidy from other sectors of operation, the Five Percent Unrestricted State Fund Reserves, feeder bus funds, AB 1107 funds, other federal, state, and local non-operator sources, and other operator sources.

Metropolitan Transportation Commission

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Alameda County

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Executive Director

Ann Flemer
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Statistical Summary of Bay Area Transit Operators

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Publication Design and Production
Peter Beeler

Special thanks to each of the Transit Operators for providing clarification and assistance during the review process.

For more information about the Metropolitan Transportation Commission, visit the MTC Web site at **www.mtc.ca.gov**.

Additional copies of this summary can be obtained by contacting the MTC/ABAG Library at 510.817.5836 or **library@mtc.ca.gov**.

For regional transit operator information, including updated fare schedules, route maps and timetables, please visit **www.511.org**.

The Statistical Summary of Bay Area Transit Operators is published annually by the MTC Programming and Allocations Section.